

Algeria	10.50	Indonesia	13100	Philippines	10.20
Argentina	10.50	Italy	1000	Portugal	10.10
Australia	10.50	Japan	1000	S. Africa	10.10
Canada	10.50	South Korea	1000	Spain	10.10
Denmark	10.50	Taiwan	1000	Sweden	10.10
France	10.50	Thailand	1000	Switzerland	10.10
Germany	10.50	USA	1000	UK	10.10
Greece	10.50				
Hong Kong	10.50				
India	10.50				
Iran	10.50				
Israel	10.50				
Italy	10.50				
Japan	10.50				
Korea	10.50				
Malaysia	10.50				
Mexico	10.50				
Netherlands	10.50				
New Zealand	10.50				
Norway	10.50				
Poland	10.50				
Portugal	10.50				
S. Africa	10.50				
Spain	10.50				
Sweden	10.50				
Switzerland	10.50				
Taiwan	10.50				
Thailand	10.50				
UK	10.50				
USA	10.50				

World news

Business summary

Yugoslav strikers 'may face army'

Yugoslav Prime Minister Branko Mitlic, facing widespread public criticism, warned that the army would be used if necessary to defend the country's communist system.

Following nationwide strikes over a wage freeze, he said that if the Yugoslav constitutional system was threatened, "all means" would be used to defend it, adding: "And that includes the army."

Deputy Defence Secretary General Milan Djelavic said in a newspaper interview the army could not ignore what was happening in society but would not try to act on its own. Harsh reality, Page 2

Tutu talks to ANC

Leaders of South Africa's main opposition guerrilla organisation, the African National Congress (ANC), have rejected the possibility of a ceasefire suggested by Archbishop Desmond Tutu in his first official talks with the ANC. Page 3, War-torn's campaign, Page 15

Aquino sees threat

President Corason Aquino said last week's bombing of the Philippine Military Academy was the greatest threat to his life since he became president and vowed vengeance against those responsible. Page 3

Gulf war peace call

King Hussein of Jordan, after talks with Egyptian President Hosni Mubarak, called on Iran and Iraq to end their war and start peace talks. In Iran, Iraqi aircraft raided Ardehshir airfield, breaking a month-long lull in action against Iranian economic targets.

Paris protest

Tens of thousands of people marched through Paris to protest against plans by France's right-wing Government to cut social security benefits.

Greek cell suicide

General Odysseas Angelis, a former high-ranking officer in the military junta which ruled Greece from 1967 to 1974, hanged himself in his prison cell near Athens. Angelis, 75, was serving 20 years for treason and sedition.

British plot inquiry

Former British Labour Prime Minister James Callaghan said he would tell the Government about his 1977 inquiry into the alleged plot to destabilise the Labour Government of Harold Wilson in 1974, described in a banned book by a former top security agent.

Students protest

Spanish high school students plan to join university colleagues in demonstrations this week to demand education reform, including a state takeover of all private schools.

Soviet official jailed

A former senior official in the Soviet oil industry has been jailed for taking bribes. The Soviet Supreme Court bulletin said Tugat Kurumshin also had his property confiscated.

Zimbabwe talks

Nicaraguan Foreign Minister Miguel d'Escoto is in Zimbabwe for talks with Zimbabwean Foreign Minister Wines Mangwede on the political situation in southern Africa and US involvement in Nicaragua.

Taxing trek

More than 5,000 people completed a week-long protest march across northern Italy to call for drastic reductions in taxes, including a cut in the top rate of personal tax from 62 per cent to 35 per cent.

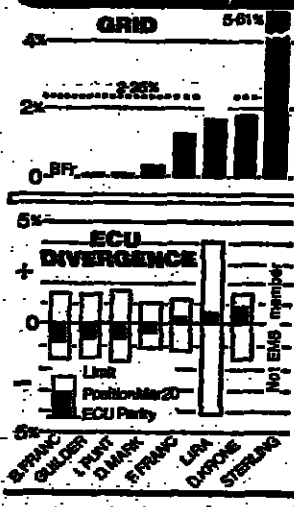
Investment warning on Latin America

INTER-AMERICAN Development Bank warned today that economic growth in Latin America could not be sustained unless there was new investment to modernise and expand production capacity. Page 18

HONG KONG'S luxurious Mandarin Hotel is worth HK\$1.55bn (\$200m), according to valuations released at the weekend as part of a prospectus of the Mandarin Oriental Hotels group, to be floated in April by its parent, Hongkong Land Properties. Page 22

EUROPEAN Monetary System: trading was relatively subdued in the EMS last week. This reflected the success of central banks in keeping the dollar steady and confined to a narrow range. Consequently, there was no pressure on the major currencies, and the only real volatility centred on sterling, which continued to benefit as a result of foreign demand for UK government stock and equities.

EMS March 20 1987



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rate for the EMS. The lower grid shows the EMS basket of currencies against the US dollar. The lower chart gives each currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

PAN AM, parent company of US international airline, lost \$482.8m after tax in 1986 after suffering \$65m in special charges in fourth quarter. Page 19

AMAX, international mining group which made its first profit for five years in 1986, plans to raise almost \$300m through a common stock offering in the US and overseas. Page 18

HUDSON'S BAY, debt-laden Canadian retail, property and energy group, returned to the black last year after four years of losses thanks to a sharp improvement in one department store chain. Earnings before extraordinary items totalled \$330m (\$25m) compared with a \$39.1m loss in 1985.

AMERICAN Telephone and Telegraph (AT&T) and its European partner Philips have modified the structure of their consortium bidding for control of Compagnie Generale de Constructions Telephoniques (CGCT) to comply with French Government's privatisation rules. Page 22

PETRONAS, Malaysian national oil company, recorded pre-tax profits of 6.53bn ringgit (\$2.6bn) for year ending March 1986, a 9.4 per cent decline over profits in 1985.

NORANDA, metal mining and forest products group, is going ahead with a \$312m (\$80m) sulphuric acid plant at its copper smelter in north-western Quebec following last month's settlement of labour problems at the smelter.

BANCA d'America e d'Italia, 66-branch Italian bank which West Germany's Deutsche Bank acquired last December from Bank of America, has announced a sharp drop in 1986 net profit. Page 18

Delors sees stronger EMS as way forward

Quentin Peel interviews the President of the European Commission to mark the 30th anniversary of the Treaty of Rome

COMPLETE liberalisation of all capital movements between the major economies of the EEC - planned by 1992 - will not be possible without substantial reinforcement of the European Monetary System, according to Mr Jacques Delors, President of the European Commission.

And the ambition of completing a single, frontier-free internal market by that date will not be feasible without the entry of sterling into the exchange rate mechanism of the EMS, he said.

In an interview to mark the 30th anniversary of the signing of the Treaty of Rome on March 25, Mr Delors set out his ambitions for the Community which it established - including ever-closer economic and monetary co-operation; a common research strategy; a fairer and more reliable system of financing and spending; and gradual, rather than radical, reform of the Common Agricultural Policy.

He intends to present broad ideas

for the next phase of capital liberalisation, and the reinforcement of the EMS, at the informal meeting of EEC finance ministers in Belgium next month.

He warned, however, that such a radical step would bring with it a range of problems to be dealt with simultaneously - such as harmonising banking regulations; taxation affecting financial institutions; controlling speculative capital flows; and providing genuine cross-border freedom for financial services.

"Without a reinforcement of the EMS, we have not got the means to monitor and to regulate what is happening in the capital markets," he said. "Liberalisation of capital movements and reinforcement of

the EMS must go hand in hand."

His remarks would seem to be directed particularly towards West Germany, where support for freedom of capital movements is greatest, combined with strong resistance to harmonising banking regulations, opening its own financial service sector to outside competition, and any form of central regulation reducing the independence of the Bundesbank.

In another interview, with a Spanish newspaper, Mr Delors lamented that "the West German Government lacks the same interest in the construction of Europe now that it had in former years."

As for British enthusiasm for the

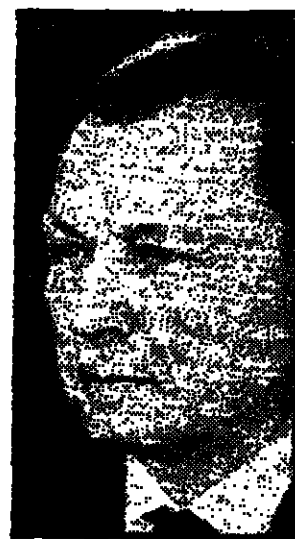
mon Market, he said: "I cannot conceive of the achievement of a common financial space without the entry of the pound into the EMS exchange rate mechanism. It is a big currency with a large market, not like the Greek drachma or the peseta."

He expressed some confidence, however, that Mrs Margaret Thatcher, the British Prime Minister, would make the move in the foreseeable future.

Mr Delors defended his own latest package of proposals for radical reforms - including doubling social and regional spending over five years; "stabilising" spending on the Common Agricultural Policy; and seeking a substantial increase in contributions from the member

Continued on Page 18

Pump and ceremony for EEC anniversary, Page 3; European nations resume contacts with Damascus, Page 4



Mr Jacques Delors

China's FT may be red but it's not pink

By Robert Thomson in Peking

THE Financial Times of China is well-connected. The country's leader, Deng Xiaoping, provided the calligraphy for the masthead while Madame Chen Muhua, Governor of the People's Bank of China, the central bank, wrote a front-page story for the first edition.

The Peking-based newspaper, which claims to be China's first specialist financial journal, also has what it says is an unintentional connection with the Financial Times of London. Not only are the names of both the same, but, beneath the calligraphy of Deng, the English title of the paper is in the same typeface as this newspaper's title, and an accompanying logo has "FT" at its centre.

Li Jianhua, the editor-in-chief, said the similarity is nothing more than a coincidence. As he explains it, the paper's printers have only a few English typefaces from which to choose, and they just happened to pick the same one.

"At first we considered calling ourselves the Financial Daily, but since we are not yet a daily paper, we called it the Financial Times. We had also considered the China Financial Paper, but this name is not very good," Li said.

The newspaper published a trial issue last week, in which Madame Chen urged from the front page the editors to "strive to run well the Financial Times." After the paper has its formal launch on May 1, it will be published twice weekly, with the expectation that it will become a daily after proving its worth.

Li has few financial worries as launch costs are to be covered by China's eight most influential financial bodies: the People's Bank, the Bank of China, four other leading state-run banks, the China International Trust and Investment Corporation (Citic), which is the government investment arm, and the People's Insurance Company of China (PICC).

Each of the institutions has a seat on the newspaper's board, and overseas staff of the Bank of China will work as foreign correspondents. Li, previously an editor on the state-run Economic Daily, does not think he will have any problems if harsh judgment is passed in print on his backers: "If criticism is needed, we will do it. Our country supports criticism and self-criticism."

The initial print run will be 150,000, and the editorial expectation is that it will soon rise to

Continued on Page 18

China's national people's congress, Page 3

Thomson and SGS poised to merge microchip activities

By Paul Betts in Paris, Terry Dodsworth in London and Alan Friedman in Milan

THOMSON, the French electronics group, and SGS, the Italian state-owned microelectronics concern, are poised to create Europe's second-largest semiconductor company through a merger of their microchip activities.

The historic transnational merger, which would create a semiconductor manufacturer with combined worldwide sales of more than \$800m and a total workforce of just over 19,000, is now entering the final stages of negotiation.

The deal will require the approval of both the French and Italian governments, but was given a green light in Rome late last week by both DRI and Stet, the state holding groups which control SGS. According to a senior official, the agreement could be announced at the start of next month. Already several Italian politicians have praised the planned SGS-Thomson merger as a major example of European industrial co-operation.

In Paris Thomson finally acknowledged that talks with the Italians had reached an advanced stage. Until now, neither side has been willing to admit the existence of the negotiations although two months ago the companies announced a joint project to develop an advanced super-memory chip.

The Thomson-SGS merger, to be accomplished through the formation of a joint holding company, is expected to include all of the semiconductor manufacturing interests of the two groups except for Thomson's defence microelectronics division.

Among European microchip producers only Philips of the Netherlands would be larger in sales terms than the Thomson-SGS combine.

SEMICONDUCTOR SALES IN EUROPE (1986)

Company	Revenue (\$m)	Market share (%)
Philips	902	14.6%
Thomson Instruments (USA)	428	9.0%
Motorola (USA)	425	7.9%
Siemens	357	6.8%
Thomson	302	5.8%
SGS	244	4.5%
Rational Semi	238	4.5%
Compucon (USA)	215	3.9%
ITT (USA)	214	3.9%
NEC (Japan)	198	2.9%

Last year Thomson's semiconductor business was the fifth ranking in Europe with 5.8 per cent of the market while SGS ranked sixth with 4.5 per cent. The merged SGS-Thomson concern would rank just behind Philips, which had 14.6 per cent of the European market last year, and would leapfrog ahead of Texas Instruments (9 per cent) and Motorola 7.8 per cent, both of the US, and Siemens of West Germany (6.8 per cent).

In Italy it is being said that Mr Pasquale Fiorio, the chief and hard-driving SGS managing director, is likely to be appointed to run the combined business. Mr Fiorio, like his counterpart at Thomson, has stressed frequently that his company on its own is too small to compete in the world market.

While declining to discuss terms of the merger, Mr Fiorio said in an interview that "if you want to be a broad-range supplier offering multi-products and serving international markets, then you need annual sales of at least \$1m." This is

the "critical mass" which Mr Fiorio said he has been aiming at since taking over at SGS in 1980.

Officials say the merger plan has become more urgent in the light of the difficult conditions in the world semiconductor market. SGS and Thomson have each run up heavy losses in the past year. SGS more than doubled its loss to around \$50m on sales of \$375m.

Thomson's semiconductor loss in 1986 is expected to have totalled around \$30m on sales of \$480m. The French company is faced with increasing reliance on the part of the conservative Government to continue injection state funds into its semiconductor business.

Agreement on the merger seems complete in most respects, with the precise shareholding structure of the company said to be the main outstanding issue.

The Italians maintain in private that the Thomson-SGS venture will be on a 50-50 basis while the French side has insisted that two other shareholders "scenario" were possible. Under one of these the Olivetti office automation group would have a 2 per cent minority stake while under the other 20 per cent of the joint concern would be in the hands of other European chip makers.

The two companies have extensive interests in Western Europe, but both have recently been moving into overseas manufacturing. SGS has recently brought on stream a large plant in Singapore and is planning to begin production at its Arizona plant when the market permits.

CGCT bid modified, Page 22

'Euroterrorism' arrives in Italy

By John Wyles in Rome

ITALY was yesterday adjusting to the fact that a new generation of Red Brigades terrorists, this time having links with their French and West German counterparts, has emerged with murderous intent against politicians, members of the armed forces and other symbols of the state.

The initial conclusion of the Italian authorities is that the shooting on Friday evening in a suburb to the north of Rome of General Licio Giorgieri marks the arrival in Italy of "Euroterrorism." As director general of the Ministry of Defence's department for aerospace and missile procurement, General Giorgieri, 62, was something of a counterpart to General René Audran, the French armaments procurement officer killed by Action Directe in January last year.

After a round of meetings with the security services at the weekend, the Minister of the Interior, Mr

Oscar Luigi Scalfaro, said: "Everything points to the theory that the assassination of General Giorgieri was decided outside Italy and was carried out by professional killers. This has the mark of European terrorism."

The general's car, driven by a chauffeur, was halted by two people on a motor cycle, their faces hidden by crash helmets. They fired six bullets into his chest and neck through the back and rear side windows. The motor cycle was later found abandoned a short distance away.

Responsibility was claimed in an anonymous telephone call by the "Fighting Communist Union" - a difference in name and possibly in organisation from the "Fighting Communist Party" which claimed responsibility for the murder last month of two policemen during a robbery from a post-office van.

According to newspaper reports,

magistrates and police believe that the assassins might belong to the same group as three terrorists arrested after a gunfight in Rome in January. The subsequent discovery of a carefully camouflaged Ford transit van on the Via Appia Antica has led to the theory that the group was originally preparing a kidnapping of a politician or of General Giorgieri himself.

Recent discoveries by French police are thought to have confirmed systematic contacts between Red Brigades groups and Action Directe. A team of Italian investigators is due in Paris today to discuss the evidence.

Having conquered the Red Brigades of the 1970s the police and the security services now, apparently, have to begin again trying to identify and possibly infiltrate the new terrorist groups.

Libya threatens France, Page 2

Two year performance.

Trust	Percentage increase in value	Position in sector
European	+145.0	1st
Worldwide Recovery	+91.7	2nd
Pacific	+67.1	13th
International	+71.2	13th
UK	+77.3	34th
Income & Growth	+71.5	10th
Practical	+61.6	1st
Japan	+48.1	31st
High Income	+60.2	8th
American	+21.1	9th

Source: Opal, offer to M&L Income referenced 1.2.87

The Oppenheimer European Growth Trust, which was the No. 1 European unit trust in 1985, remains top over the two years to the 1st March, 1987 with an increase of 145.0%.

This managed European fund provides the benefits of a specialist fund but removes worries about the timing and cost of switching.

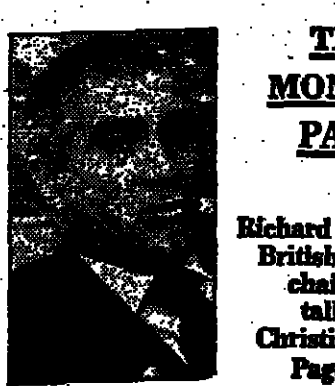
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THE MONDAY PAGE

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OVERSEAS NEWS

Bonn coalition facing energy policy dispute

BY DAVID MARSH IN BONN

WEST GERMANY'S coalition government is facing up to a big clash over energy policy as a result of pressing demands to raise subsidies for the country's embattled coal industry.

The coal subsidies issue has provoked a fierce row among the country's federal states (Länder) over the future of a programme due to run until 1995 to guarantee coal sales to power stations.

It is also inflaming regional and political divisions in the country over the role of atomic power.

Under West Germany's dual strategy of relying roughly equally on both coal-fired and nuclear power stations for electricity generation, right-wing governed states with a high proportion of relatively cheap nuclear-generated electricity such as Bavaria are becoming increasingly restive.

They complain that they are footing the bill for uneconomic coal mines in industrialised regions ruled by the left.

Conservative-controlled states voted last Friday against a proposal from Mr Martin Bangemann, the Economics Minister, to raise sharply the standard 4.5 per cent levy on electricity sales designed to guarantee coal jobs.

Therefore, the centre-right coalition will have to draw up compromise proposals over the levy to prevent the collapse of the financial system supporting coal.

The so-called "coal-pfennig" system sets a levy on electricity customers' bills to compensate

electricity generating companies which use expensive German coal to fire their power stations.

This is part of arrangements under which German electricity utilities have undertaken to consume between 40m and 45m tonnes per year of anthracite up to 1995, accounting for about half of the coal industry's current production.

The levy, which is meant to iron out the price difference between German-mined coal and heavy heating oil available on the international market, was raised to 4.5 per cent from 3.5 per cent last summer. The rise was kept small to avoid angering electricity consumers ahead of the January general elections.

However, in view of the sharp rise in the Deutsche Mark and the weakness of international oil prices, experts calculate that the levy would need to total more than 10 per cent to balance the books of the subsidy fund.

Mr Bangemann has wanted to increase the levy to about 7 per cent, which would bring in about DM2bn of extra revenue for the subsidy fund.

The remaining amounts needed to plug the shortfall would be borrowed from banks.

However, states controlled by the conservative Christian Democratic Union (CDU) and Christian Social Union (CSU) parties said last Friday they would block the move unless Social Democrats took a more constructive attitude towards atomic energy.

Reagan aide optimistic on US-Soviet summit

By David Barber in Washington

MR HOWARD BAKER, the newly-installed White House Chief of Staff, yesterday expressed optimism about a summit meeting this year between President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader.

Paying tribute to what he described as favourable changes in the Soviet position on a range of arms control issues including medium-range nuclear missiles and the American strategic defence, Mr Baker said: "I hope soon."

Mr Baker's remarks match earlier comments by Reagan Administration officials. However, one of Mr Baker's primary goals since becoming White House Chief of Staff is to draw attention away from the all-consuming Iran arms scandal, which has hobbled the Reagan presidency over the past four months.

In a further conciliatory gesture, Mr Baker let open the door to whether the 1973 ABM treaty allowed wide-ranging testing and deployment of SDI, the partially space-based anti-missile shield known as Star Wars.

Mr Baker said on US television that it was a "debatable issue" whether the ABM treaty allowed a broad or narrow interpretation and urged the US Congress to shelve the issue until after Mr George Shultz, the US Secretary of State, visits Moscow next month.

Mr Shultz's trip has been seen as a possible pathfinder for a superpower summit this year in Washington, where a treaty to eliminate all medium-range missiles in Europe could be signed by Mr Reagan and Mr Gorbachev.

Mr Baker said he was encouraged by changes by the Soviets over to decouple the SDI issue from an agreement on intermediate nuclear forces. He said there was a "good possibility" that Gorbachev would go to Washington, but added: "I have no concrete evidence that a summit is imminent."

Turning to domestic issues, Mr Baker said the President was still opposed to raising taxes as a means of reducing the US budget deficit. Though Mr Baker advocated raising taxes in 1985, when he was a US senator, he declined to say whether his advice to the President was to shift position.

Democrats this weekend intensified their pressure for a tax rise

Patrick Blum reports on the wave of labour unrest provoked by a wage freeze

Yugoslavia wakes up to harsh reality

FEELINGS continue to run high in many parts of Yugoslavia as the Belgrade government's recently imposed wage freeze despite warnings of firm action against protesters.

The wage freeze has caused an unprecedented wave of labour unrest and strikes in Slovenia and Croatia, the country's two northern and most developed republics, trade unions have been compelled to denounce the moves in increasingly forceful terms.

They have been supported by managers who argue that the measures penalise firms indiscriminately regardless of their performance.

The measures have also stirred nationalist feelings and local resentment towards Belgrade, the country's capital as well as that of Serbia. "The problem at the moment is that the largest republic (Serbia) is trying to solve everything from its point of view," says Mr Emil Plutar, Sloven Government official in Ljubljana.

Trade unions and politicians in Croatia have been quick to blame the unrest on clumsy and high-handed interference from Belgrade.

The Government admitted last week that the current legislation freezing wages at the level prevailing during the fourth quarter of last year and pegging pay increases to gains in productivity was unfair on some enterprises.

On Friday it sought to diffuse the crisis with the announcement of a price freeze on many basic goods and foods, but new protests are expected as more companies cut their workers' pay in accordance with the regulations.

The Government's subsequent announcement on Saturday of substantial increases in petrol and gas prices and a stern warning by Mr Branko Mikulic, the Prime Minister, against the strikers, could further exacerbate tensions.

The "Intervention Law" on wages, as the regulation is known, was pushed through last month as part of Government efforts to tackle an increasingly precarious and rapidly deteriorating economic situation. Few people question the need for urgent action but the manner in which the law was introduced, its timing and its content have caused considerable resentment. That it was followed by steep price rises of basic foods fuelled the discontent.

A cartoon last week in Vencelj List, a popular daily newspaper from Zagreb, vividly expressed public feelings about the law, at least in Croatia. It showed an unsuspecting worker—spanner in one hand and gay packet in the other—being pushed forward by a smiling official towards a street corner round which waits another official wielding a large club on which is written "Intervention measures."

Opposition to the law has been strongest in Croatia and around Zagreb, its capital, although there have been widespread and spontaneous strikes, go-slows and factory meetings throughout the country.

Some small demonstrations took place, although most of the strikers have been held within their effective block on the work place. Journalists on Danas, a Croatian current affairs weekly, say that the unrest had not been limited to industrial workers, but that doctors, teachers and other



white collar workers have also gone on strike.

Discontent has been firmly focused on the Federal Government's wage policy but despite calls for the law to be rescinded or substantially amended few people expect this to happen.

Prof Marjan Senjur, dean of the economic faculty in Ljubljana, and an advocate of economic and political reforms says that resistance to the law was to be expected and that reforms will be inevitably meet opposition.

The government must stick to its guns, he argues. "They have to keep cool heads. If they pull back they will lose all credibility."

Mr Mikvoj Samar, a member of the Sloven Government and the president of its social and economic planning committee, says that "the lost is getting

smaller" and that people find it difficult to adjust to the fact that their standards of living will have to drop.

He is convinced that the law will help stabilise the economy, but not everyone is as optimistic. Mr Stanislav Valant, executive vice-president of Ljubljanska Bank—a leading Sloven bank—suggests that the law may have the wrong effects. "It's a restriction and people are tired of restrictions. They would rather have incentives."

The government was on the right track until late 1985 but it lost control last year, he says. The government raised interest rates and devalued the dinar—the Slovenian business is growing for a 25 per cent devaluation—to encourage exporters, savings and investment. The high value discourages ex-

porters, he says. "Some enterprises find it is almost a kind of punishment to export."

A new social compact on wages and prices will be put into effect in July and most people expect that the government will introduce more and possibly tougher economic reforms.

"We have been living in a dream. Now the reality is catching up and we're going to have some difficult years," said a young ship-building engineer on his way to Pula, an Adriatic port, on the train journey from Zagreb.

He is in a more fortunate position than many of his compatriots. He has a good job with a well-run company that has a successful export record.

"We have to be competitive internationally. We can play about changing prices all the time like companies which work only on the home market. We have work for at least three years."

Faced with the economic crisis many Yugoslavs are questioning their own ideas and their economic system with much talk of "the market economy."

"The strikes have proved that Yugoslavia is not one of the 'white without fully implementing a market economy,'" says Mr Markovcic Gofka, editor of Zagreb's Danas.

Professor Senjur says: "The idea that enterprises can close down and that workers can find short jobs is new. However, he adds more cautiously that the idea of the market economy is the expression of a hope to "escape from administrative socialism. But we've been struggling to escape for 20 years."

Nigeria modifies foreign exchange auction system

BY MICHAEL HOLMAN

THE Nigerian Central Bank has announced changes to the country's foreign exchange auction system, appearing in an effort to stem the steady depreciation of the Naira.

Under the system, introduced last September as part of an economic reform programme backed by the International Monetary Fund (IMF), the available foreign exchange has been auctioned by the central bank each week, and the rate determined by the bids from the commercial banks.

The Naira has depreciated 62 per cent against the dollar since the auctions began. Last week the rate was set at 4.0 Naira to the dollar.

In a statement issued at the weekend, the central bank said that the auction system would be determined by what is called the "marginal rate"—that is, the bid which exhausts the foreign currency on offer.

But at future auctions, said the statement, banks bidding for foreign exchange would have to pay the rate they offered, and not the marginal rate.

The effect of the change is to discourage banks who have been bidding high in order to be successful—but knowing that they would only have to pay the marginal rate. The central bank also announced that the auction be held fortnightly

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Democrats this weekend intensified their pressure for a tax rise

Libya threatens France after Chad setback

BY QUENTIN PEELE IN BRUSSELS

COLONEL Muammar Gaddafi of Libya has again threatened France with reprisals after his troops suffered a new setback in northern Chad, writes Paul Betts in Paris.

The Libyan leader warned France, which supplies military and logistical support to Chad, that it could expect "severe actions" in its own colonies in the Pacific and Caribbean where he claimed local populations were oppressed by Paris.

Col Gaddafi's latest threats reflect the increasing difficulties Libya is facing in the northern part of Chad in countering the offensive launched by President Hissene Habré three months ago to oust the Libyans from the north of the country.

Call to lift EEC research veto

BY QUENTIN PEELE IN BRUSSELS

BRITAIN, West Germany and France, the three leading net contributors to the EEC budget, are facing growing pressure to lift their effective block on a five-year framework programme for research co-operation.

European industrialists, in the shape of Unice, the union of employers' federations, last week joined forces with the European Parliament and the European Commission in urging a decision by research ministers within the week.

Action on the Commission's proposals for a Ecu 7.7bn (£5.5bn) overall programme, supposed to have started last January, has been held up through three meetings of EEC research ministers. Officials in Brussels are increasingly concerned that individual programmes, like the successful Esprit studies into advanced information technology, could be affected by the delay, putting at risk the jobs of as many as 5,000 researchers.

The European Parliament has also effectively stopped the implementation of any new research programmes, like the Race scheme for joint research into advanced telecommunications, by refusing to deliver any opinions until the research ministers reach a decision on the framework programme.

Unice last week added its voice to that of the parliament, saying that a decision by the Council of Ministers was indispensable if the momentum of industrial co-operation was not to be brought to a standstill.

The industrialists gave their grudging support to a Belgian compromise proposal which would reduce the total value of the framework programme from Ecu 7.7bn to Ecu 5.7bn, with Ecu 500m in cuts and a further Ecu 1.1bn left to be spent within the current budget.

Until now, the British, French and West Germans have given little support to the proposal to shift from a figure of only Ecu 4.5bn for the five-year cash envelope. The money is not committed unless individual programmes approved absorb it all.

The research and technology committee of the European Parliament has publicly castigated the three member states

Oil price drop forces Alberta to raise taxes

BY QUENTIN PEELE IN BRUSSELS

LOW OIL and gas prices have forced Alberta, Canada's main energy producing province, to adopt a stringent fiscal austerity programme, including hefty tax increases, writes Bernard Simon.

Confronted by a C\$3.2bn budget deficit, the provincial government has raised personal taxes from 45.5 per cent to 46.5 per cent of federal rates. Company taxes will rise by a third to 15 per cent.

A duty will be levied for the first time on motor fuels, and a 5 per cent tax will be added to hotel bills in time for next year's winter Olympics.

Dukes takes liberal line in Irish politics

BY HUGH CARMICHAEL IN DUBLIN

MR ALAN DUKES, the lofty economist elected on Saturday to succeed Dr Garret Fitzgerald as leader of Ireland's Fine Gael Party, wasted no time in committing himself to the liberal path of his predecessor in both social and economic policy.

"I would certainly want to build the party from the position Garret brought it to. We have been very successful in opening up debate in Ireland over the past 10 years," said Mr Dukes, who will be 62 in April. He defeated Dr Peter Barry, the former Foreign Minister, and Mr John Bruton, former Finance Minister, in a ballot of Fine Gael parliamentarians.

The 6ft 10in tall Dubliner, who entered the Dail (lower House) only six years ago, was the candidate closest to the reforming style of Dr Fitzgerald. He shares the same concerns, though with less passionate compulsion, to build a more pluralist society in the predominantly Roman Catholic Republic, pursue reconciliation in Northern Ireland and get the debt-ridden economy back on a stable footing.

Mr Dukes reaffirmed Dr Fitzgerald's promise made after Fine Gael lost the February election to support the minority Fianna Fail Government's budget on March 31 on condition it did not imply further deterioration in the public finances.

He said Fine Gael would press the new government to implement fully the Anglo-Irish agreement on Northern Ireland. The agreement, signed in 1985, was the principal achievement of Dr Fitzgerald's premiership.

Dr Fitzgerald's originalism came under strong criticism by Mr Charles Haughey, the new Prime Minister, for making too many concessions to the British side.

Curiously, the voting figures among the 82 electors on Saturday were kept secret, even from them, by the two leaders, who included Dr Fitzgerald. But Mr Dukes's supporters believed he won a majority on the first count thanks to strong support from the younger generation of backbenchers anxious that the party should not revert to more conservative leadership after Dr Fitzgerald's resignation.

In Mr Dukes's favour was his popularity within the party at constituency level, his youth and his television and parliamentary debating skills.

Mr Alan Dukes

He was also perceived as the person best equipped to confront the same concerns, though with less passionate compulsion, to build a more pluralist society in the predominantly Roman Catholic Republic, pursue reconciliation in Northern Ireland and get the debt-ridden economy back on a stable footing.

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In Mr Dukes's favour was his popularity within the party at constituency level, his youth and his television and parliamentary debating skills.

Mr Dukes's background underlines his image as a modern leader unfettered by traditional family loyalties so prevalent in Irish politics. His father was a senior civil servant. He trained as an economist at University College, Dublin, joining the Irish Farmers' Association (IFA) as chief economist in 1967.

NORWEGIAN HYPOTHEKFORNING FOR NERINGSBLIVET		13 1/2% EURO-NOK-LOAN OF 1982/1983	
The following results have been drawn by lot for redemption on 15th April 1987 - last draw			
2320 Bonds each of NOK 5000,- = 100			
1	664	1350	2120
2	11	172	688
3	16	678	2428
4	24	1394	2128
5	37	601	2334
6	49	1394	2128
7	60	1433	2171
8	70	1433	2171
9	81	1433	2171
10	92	1433	2171
11	103	1433	2171
12	114	1433	2171
13	125	1433	2171
14	136	1433	2171
15	147	1433	2171
16	158	1433	2171
17	169	1433	2171
18	180	1433	2171
19	191	1433	2171
20	202	1433	2171
21	213	1433	2171
22	224	1433	2171
23	235	1433	2171
24	246	1433	2171
25	257	1433	2171
26	268	1433	2171
27	279	1433	2171
28	290	1433	2171
29	301	1433	2171
30	312	1433	2171
31	323	1433	2171
32	334	1433	2171
33	345	1433	2171
34	356	1433	2171
35	367	1433	2171
36	378	1433	2171
37	389	1433	2171
38	400	1433	2171
39	411	1433	2171
40	422	1433	2171
41	433	1433	2171
42	444	1433	2171
43	455	1433	2171
44	466	1433	2171
45	477	1433	2171
46	488	1433	2171
47	499	1433	2171
48	510	1433	2171
49	521	1433	2171
50	532	1433	2171
51	543	1433	2171
52	554	1433	2171
53	565	1433	2171
54	576	1433	2171
55	587	1433	2171
56	598	1433	2171
57	609	1433	2171
58	620	1433	2171
59	631	1433	2171
60	642	1433	2171
61	653	1433	2171
62	664	1433	2171
63	675	1433	2171
64	686	1433	2171
65	697	1433	2171
66	708	1433	2171
67	719	1433	2171
68	730	1433	2171
69	741	1433	2171
70	752	1433	2171
71	763	1433	2171
72	774	1433	2171
73	785	1433	2171
74	796	1433	2171
75	807	1433	2171
76	818	1433	2171
77	829	1433	2171
78	840	1433	2171
79	851	1433	2171
80	862	1433	2171
81	873	1433	2171
82	884	1433	2171
83	895	1433	2171
84	906	1433	2171
85	917	1433	2171
86	928	1433	2171
87	939	1433	2171
88	950	1433	2171
89	961	1433	2171
90	972	1433	2171
91	983	1433	2171
92	994	1433	2171
93	1005	1433	2171
94	1016	1433	2171
95	1027	1433	2171
96	1038	1433	2171
97	1049	1433	2171
98	1060	1433	2171
99	1071	1433	2171
100	1082	1433	2171

Previously drawn but unrepaid									
10	4/98	3287	4/98	7613	4/98	12446	4/98	4785	
21	4/98	3292	4/98	7614	4/98	12447	4/98	4786	
32	4/98	3304	4/98	7616	4/98	12448	4/98	4787	
43	4/98	3316	4/98	7617	4/98	12449	4/98	4788	
54	4/98	3328	4/98	7618	4/98	12450	4/98	4789	
65	4/98	3340	4/98	7619	4/98	12451	4/98	4790	
76	4/98	3352	4/98	7622	4/98	12453	4/98	4792	
87	4/98	3364	4/98	7624	4/98	12455	4/98	4794	
98	4/98	3376	4/98	7626	4/98	12457	4/98	4796	
109	4/98	3388	4/98	7628	4/98	12459	4/98	4798	
120	4/98	3400	4/98	7631	4/98	12463	4/98	4802	
131	4/98	3412	4/98	7633	4/98	12465	4/98	4804	
142	4/98	3424	4/98	7635	4/98	12467	4/98	4806	
153	4/98	3436	4/98	7637	4/98	12469	4/98	4808	
164	4/98	3448	4/98	7639	4/98	12471	4/98	4810	
175	4/98	3460	4/98	7641	4/98	12473	4/98	4812	
186	4/98	3472	4/98	7643	4/98	12475	4/98	4814	
197	4/98	3484	4/98	7645	4/98	12477	4/98	4816	
208	4/98	3496	4/98	7647	4/98	12479	4/98	4818	
219	4/98	3508	4/98	7649	4/98	12481	4/98	4820	
230	4/98	3520	4/98	7651	4/98	12483	4/98	4822	
241	4/98	3532	4/98	7653	4/98	12485	4/98	4824	
252	4/98	3544	4/98	7655	4/98	12487	4/98	4826	
263	4/98	3556	4/98	7657	4/98	12489	4/98	4828	
274	4/98	3568	4/98	7659	4/98	12491	4/98	4830	
285	4/98	3580	4/98	7661	4/98	12493	4/98	4832	
296	4/98	3592	4/98	7663	4/98	12495	4/98	4834	
307	4/98	3604	4/98	7665	4/98	12497	4/98	4836	
318	4/98	3616	4/98	7667	4/98	12499	4/98	4838	
329	4/98	3628	4/98	7669	4/98	12501	4/98	4840	
340	4/98	3640	4/98	7671	4/98	12503	4/98	4842	
351	4/98	3652	4/98	7673	4/98	12505	4/98	4844	
362	4/98	3664	4/98	7675	4/98	12507	4/98	4846	
373	4/98	3676	4/98	7677	4/98	12509	4/98	4848	
384	4/98	3688	4/98	7679	4/98	12511	4/98	4850	
395	4/98	3700	4/98	7681	4/98	12513	4/98	4852	
406	4/98	3712	4/98	7683	4/98	12515	4/98	4854	
417	4/98	3724	4/98	7685	4/98	12517	4/98	4856	
428	4/98	3736	4/98	7687	4/98	12519	4/98	4858	
439	4/98	3748	4/98	7689	4/98	12521	4/98	4860	
450	4/98	3760	4/98	7691	4/98	12523	4/98	4862	
461	4/98	3772	4/98	7693	4/98	12525	4/98	4864	
472	4/98	3784	4/98	7695	4/98	12527	4/98	4866	
483	4/98	3796	4/98	7697	4/98	12529	4/98	4868	
494	4/98	3808	4/98	7699	4/98	12531	4/98	4870	
505	4/98	3820	4/98	7701	4/98	12533	4/98	4872	
516	4/98	3832	4/98	7703	4/98	12535	4/98	4874	
527	4/98	3844	4/98	7705	4/98	12537	4/98	4876	
538	4/98	3856	4/98	7707	4/98	12539	4/98	4878	
549	4/98	3868	4/98	7709	4/98	12541	4/98	4880	
560	4/98	3880	4/98	7711	4/98	12543	4/98	4882	
571	4/98	3892	4/98	7713	4/98	12545	4/98	4884	
582	4/98	3904	4/98	7715	4/98	12547	4/98	4886	
593	4/98	3916	4/98	7717	4/98	12549	4/98	4888	
604	4/98	3928	4/98	7719	4/98	12551	4/98	4890	
615	4/98	3940	4/98	7721	4/98	12553	4/98	4892	
626	4/98	3952	4/98	7723	4/98	12555	4/98	4894	
637	4/98	3964	4/98	7725	4/98	12557	4/98	4896	
648	4/98	3976	4/98	7727	4/98	12559	4/98	4898	
659	4/98	3988	4/98	7729	4/98	12561	4/98	4900	
670	4/98	4000	4/98	7731	4/98	12563	4/98	4902	
681	4/98	4012	4/98	7733	4/98	12565	4/98	4904	
692	4/98	4024	4/98	7735	4/98	12567	4/98	4906	
703	4/98	4036	4/98	7737	4/98	12569	4/98	4908	
714	4/98	4048	4/98	7739	4/98	12571	4/98	4910	
725	4/98	4060	4/98	7741	4/98	12573	4/98	4912	
736	4/98	4072	4/98	7743	4/98	12575	4/98	4914	
747	4/98	4084	4/98	7745	4/98	12577	4/98	4916	
758	4/98	4096	4/98	7747	4/98	12579	4/98	4918	
769	4/98	4108	4/98	7749	4/98	12581	4/98	4920	
780	4/98	4120	4/98	7751	4/98	12583	4/98	4922	
791	4/98	4132	4/98	7753	4/98	12585	4/98	4924	
802	4/98	4144	4/98	7755	4/98	12587	4/98	4926	
813	4/98	4156	4/98	7757	4/98	12589	4/98	4928	
824	4/98	4168	4/98	7759	4/98	12591	4/98	4930	
835	4/98	4180	4/98	7761	4/98	12593	4/98	4932	
846	4/98	4192	4/98	7763	4/98	12595	4/98	4934	
857	4/98	4204	4/98	7765	4/98	12597	4/98	4936	
868	4/98	4216	4/98	7767	4/98	12599	4/98	4938	
879	4/98	4228	4/98	7769	4/98	12601	4/98	4940	
890	4/98	4240	4/98	7771	4/98	12603	4/98	4942	
901	4/98	4252	4/98	7773	4/98	12605	4/98	4944	
912	4/98	4264	4/98	7775	4/98	12607	4/98	4946	
923	4/98	4276	4/98	7777	4/98	12609	4/98	4948	
934	4/98	4288	4/98	7779	4/98	12611	4/98	4950	
945	4/98	4300	4/98	7781	4/98	12613	4/98	4952	
956	4/98	4312	4/98	7783	4/98	12615	4/98	4954	
967	4/98	4324	4/98	7785	4/98	12617	4/98	4956	
978	4/98	4336	4/98	7787	4/98	12619	4/98	4958	
989	4/98	4348	4/98	7789	4/98	12621	4/98	4960	
1000	4/98	4360	4/98	7791	4/98	12623	4/98	4962	
1011	4/98	4372	4/98	7793	4/98	12625	4/98	4964	
1022	4/98	4384	4/98	7795	4/98	12627	4/98	4966	
1033	4/98	4396	4/98	7797	4/98	12629	4/98	4968	
1044	4/98	4408	4/98	7799	4/98	12631	4/98	4970	
1055	4/98	4420	4/98	7801	4/98	12633	4/98	4972	
1066	4/98	4432	4/98	7803	4/98	12635	4/98	4974	
1077	4/98	4444	4/98	7805	4/98	12637	4/98	4976	
1088	4/98	4456	4/98	7807	4/98	12639	4/98	4978	
1099	4/98	4468	4/98	7809	4/98	12641	4/98	4980	
1110	4/98	4480	4/98	7811	4/98	12643	4/98	4982	
1121	4/98	4492	4/98	7813	4/98	12645	4/98	4984	
1132	4/98	4504	4/98	7815	4/98	12647	4/98	4986	
1143	4/98	4516	4/98	7817	4/98	12649	4/98	4988	
1154	4/98	4528	4/98	7819	4/98	12651	4/98	4990	
1165	4/98	4540	4/98	7821	4/98	12653	4/98	4992	
1176	4/98	4552	4/98	7823	4/98	12655	4/98	4994	
1187	4/98	4564	4/98	7825	4/98	12657	4/98	4996	
1198	4/98	4576	4/98	7827	4/98	12659	4/98	4998	
1209	4/98	4588	4/98	7829	4/98	12661	4/98	5000	
1220	4/98	4600	4/98	7831	4/98	12663	4/98	5002	
1231	4/98	4612	4/98	7833	4/98	12665	4/98	5004	
1242	4/98	4624	4/98	7835	4/98	12667	4/98	5006	
1253	4/98	4636	4/98	7837	4/98	12669	4/98	5008	
1264	4/98	4648	4/98	7839	4/98	12671	4/98	5010	
1275	4/98	4660	4/98	7841	4/98	12673	4/98	5012	
1286	4/98	4672	4/98	7843	4/98	12675	4/98	5014	
1297	4/98	4684	4/98	7845	4/98	12677	4/98	5016	
1308	4/98	4696	4/98	7847	4/98	12679	4/98	5018	
1319	4/98	4708	4/98	7849	4/98	12681	4/98	5020	
1330	4/98	4720	4/98	7851	4/98	12683	4/98	5022	
1341	4/98	4732	4/98	7853	4/98	12685	4/98	5024	
1352	4/98	4744	4/98	7855	4/98	12687	4/98	5026	
1363	4/98	4756	4/98	7857	4/98	12689	4/98	5028	
1374	4/98	4768	4/98	7859	4/98	12691	4/98	5030	
1385	4/98	4780	4/98	7861	4/98	12693	4/98	5032	
1396	4/98	4792	4/98	7863	4/98	12695	4/98	5034	
1407	4/98	4804	4/98	7865	4/98	12697	4/98	5036	
1418	4/98	4816	4/98	7867	4/98	12699	4/98	5038	
1429	4/98	4828	4/98	7869	4/98	12701	4/98	5040	
1440	4/98	4840	4/98	7871	4/98	12703	4/98	5042	
1451	4/98	4852	4/98	7873	4/98	12705	4/98	5044	
1462	4/98	4864	4/98	7875	4/98	12707	4/98	5046	
1473	4/98	4876	4/98	7877	4/98	12709	4/98	5048	
1484	4/98	4888	4/98	7879	4/98	12711	4/98	5050	
1495	4/98	4900	4/98	7881	4/98	12713	4/98	5052	
1506	4/98	4912	4/98	7883	4/98	12715	4/98	5054	
1517	4/98	4924	4/98	7885	4/98	12717	4/98	5056	
1528	4/98	4936	4/98	78					

Chirac to give go-ahead for Disneyland park

BY PAUL BETTS IN PARIS

MICKY MOUSE and Donald Duck will finally take up permanent residence in France when Mr Jacques Chirac, the French prime minister, signs tomorrow a Walt Disney group's landmark agreement to build a European Disneyland at Marne-la-Vallée, 30 miles east of Paris.

The venture will become the largest construction project to be launched in France since the business district of the Défense will initiate a series of investments of FFr 12bn to FFr 15bn. However, the promoters expect the total investment to amount to about FFr 45bn over the next 30 years including the infrastructure, rapid rail link from Paris, and other facilities like hotels, golf courses and other leisure investments.

The French authorities have been negotiating the venture since 1982, but the Prime Minister's office confirmed at the weekend that the parties would sign the definitive agreement on Tuesday.

The leisure park called EuroDisneyland will be only the second Disneyland to be built outside the US. The first was in Japan.

France had originally competed with Spain for the park and signed a preliminary agreement with Walt Disney Production in December 1985. The subsequent negotiations proved difficult but the government negotiators were finally able to smooth out local and national obstacles to the park.

The government said in a statement at the weekend that the Prime Minister had asked the French negotiators to secure financial guarantees from the Disney group as well as ensuring that the project would

take into account European and French culture.

The park, which hopes to attract up to 10m visitors a year and give a major boost to tourism to the Paris region, is expected to open in 1992.

The initial investments will total FFr 10bn-FFr 15bn, of which about FFr 2bn will come from public funds and the majority from the private sector.

The company which will control the project will start with a capital of FFr 3bn, of which 60 per cent will be held by French and other European investors. The other 40 per cent will be held by US interests, including a 16.64 per cent stake by the Walt Disney group.

The project is expected to employ 20,000 people during the construction period and about 30,000 people when the park and its related facilities come into operation.

The initial part of the project will involve about 500 hectares and the main Disney theme park. Work is expected to start early next year to enable the park to open in four years.

Although the park will have the familiar features of the US Disney parks, the "Frenchness" of the project will be reflected in a section devoted to Jules Verne, the French author of "Around the World in Eighty Days" and several classic science fiction adventures, and another on French history.

Mr Michel Giraud, the head of the regional council of the Paris-Île de France area, said that the total volume of investments were expected to total FFr 45bn over a 30-year period, making the project comparable in size to the construction of a fixed link across the Channel.

Pomp and ceremony for EEC anniversary

By John Wyles in Rome

THE EUROPEAN Community's policy of using its birthday celebrations to promote interest in its aims will find full expression in Italy this week through activities marking the 30th anniversary of the signing of the Treaty of Rome.

The event will be commemorated by a "solemn ceremony" beginning on Wednesday at the same time as the signing of the Treaty of Rome in 1957.

The occasion will offer a rich harvest of speeches from representatives of the main EEC institutions—Sir Henry Fisher, president of the European Parliament, Mr Jacques Delors, president of the European Commission and Mr Leo Tindemans, the Belgian foreign minister who is president-in-office of the Council of Ministers.

Mr Bettino Craxi, acting Italian prime minister now, will also offer his views on the Community.

But the issues will be examined in rather greater depth in two conferences taking place in Rome and one in Florence. Potentially the most interesting, and important will be the two-day meeting behind closed doors of the Action Committee for Europe.

Revised two years ago to continue the lobbying and pressurising work of the original committee led by the EEC's founding father, Mr Jean Monnet, the committee brings together some important opinion-formers from the worlds of politics and industry in the 12 member states.

Those taking part include Viscount Edmond Davignon, a former European Commissioner and a director of Belgium's Société Générale, former West German president Professor Karl Carstens, former French prime minister, Mr Laurent Fabius, Mr Francois-Xavier Ortoli, a former Commissioner and now president of Telfat Oil company, Mr Umberto Agnelli, vice-president of Fiat, Mr Edward Heath, the former British prime minister and Mr Patrick Sheehy, chairman of R&T Industries.

The committee's task will be to submit a declaration on future priorities.

The passages on security could well be the most closely scrutinised, both for their topicality and because the security discussions will be presided over by Mr Jacques Chirac-Delors, president of the French national assembly.

In other conferences, European historians have been called together to discuss "the relationship of Europe and the Treaty of Rome," while in Florence the Commission has organised a three-day meeting on "Culture, technology and the economy."

CHINA'S NATIONAL PEOPLE'S CONGRESS

Political alignments under scrutiny

BY ROBERT THOMSON IN PEKING

THE ANNUAL sitting of China's National People's Congress this week will provide vital clues to the position of the country's political axis following several months of turmoil in the Communist Party leadership.

To prove that the Chinese version of a parliament does allow genuine debate, several delegates last year did not vote for legislation introduced at Peking's Great Hall of the People, and the Chinese press felt the need to note that the NPC was not a rubber-stamp.

This year there is much interest in whether the Prime Minister and acting Party General-Secretary, Mr Zhao Ziyang, will relinquish the first job and concentrate on the party position he inherited with the fall of Mr Hu Yaobang in January.

The NPC is the highest body of government and is empowered to appoint a new Prime

Minister, though most diplomats consider that a decision will not be made until a Communist Party conference in the autumn. By then the political situation could be more stable. Mr Zhao will provide a guide to the damage the economic reform programme has suffered during the leadership upheaval and the subsequent rise of conservative influence.

Conflict in the leadership surfaced again late last week when the NPC standing committee, an elite body strongly influenced by several key conservative officials, decided not to submit an enterprise draft law designed to give factory managers more authority to this week's full NPC sitting.

Disputes between factory managers and party secretaries over the running of enterprises have hindered government plans to improve production efficiency. The aim of the draft law was to lift the party's role



Zhao Ziyang: likely to speak on economy

on the factory floor.

Orthodox Marxists in the leadership are known to think the party should have more control not less, and diplomats

suspect that these officials have been working to undermine the draft law, which has been rejected three times.

Mr Feng Zhen, the NPC standing committee chairman, has been one of the more outspoken conservative voices in recent months. His committee effectively dumped the only economic reform which was to have been on the agenda for the full meeting of 2,978 delegates this week. Chinese television reported that the draft law had been rejected because of "difference of opinion."

Reports in the Hong Kong press suggest that Mr Hu will attend an NPC sitting, which would be his first public appearance since his forced resignation two months ago.

Meanwhile, the campaign against western influence has eased, with only occasional press commentaries reminding the masses to "struggle against bourgeois liberalism."

Mrs Aquino vows military struggle against terrorism

BY RICHARD GOURLAY IN MANILA

AMID A growing sense of frustration in government circles with mounting terrorist violence, President Corason Aquino of the Philippines yesterday vowed to secure the country in the next five years against threats from both the "communist rebels and rightists."

The answer to the terrorism of the left and the right was not social and economic reform but police and military action, Mrs Aquino said at the annual passing out parade for graduates of the country's elite military academy.

Earlier Mrs Aquino addressed the cadets from below the

hardly mended grandstand that was blown up by a terrorist bomb last Thursday, killing three soldiers and a widow who was to receive her husband's medal.

Military teams investigating the blast detained for questioning on Saturday two soldiers who they said were acting suspiciously after the explosion, but have otherwise failed to find clues as to who planted the bomb.

The blast came in a week in which New People's Army rebels killed 37 government soldiers in two ambushes that have been a major blow to the counter-insurgency programme.

Tutu urges ceasefire in talks with ANC leaders

BY VICTOR MALLEY IN LISAKA

LEADERS of South Africa's main opposition guerrilla organisation, the African National Congress (ANC), have rejected the possibility of a ceasefire suggested by Archbishop Desmond Tutu in his first official round of talks with the ANC at the weekend.

Archbishop Tutu, although reviled by many right-wing South African whites as a political agitator, has repeatedly spoken out against the use of violence in the struggle between black radicals and the Pretoria Government. He is head of the Anglican Church in southern Africa.

Before leaving for South Africa after his two-day visit

to Lusaka, where the ANC has its headquarters, the Archbishop told reporters that both sides had agreed on the need to replace apartheid with a racial political system, but that his followers believed the situation did not yet warrant the guerrilla tactics of the ANC.

Mr Ronnie Watson, one of four white brothers who have spearheaded the campaign against sporting apartheid, was arrested by Ciskei police on Friday as he left the trial of a political activist. Mr Watson's lawyer, Mr Dennis Kirk, said he was being held under Section 26 of the Internal Security Act of the Ciskei. This permits detention without a warrant.

Investment demands to figure in Saudi visit

By Richard Johns

THE increasingly thorny issue of UK "offset investment" demanded by Saudi Arabia to give it some compensatory benefits for its \$5bn-plus outlay on the Tornado deal is expected to figure prominently in the background of King Fahd's state visit to Britain starting tomorrow.

The payments schedule for the aircraft being supplied by British Aerospace will also be discussed during the monarch's three-day visit.

Key figures in the Saudi party—as far as the government-to-government agreement on the military aviation package signed in February last year is concerned—are Mr Abdul-Aziz Zamal, Minister of Industry and Electricity, and Mr Hisham Nazer, Minister of Oil.

They will have meetings respectively with Mr Peter Walker, Energy Secretary, and Mr Paul Channon, Trade and Industry Secretary, on Thursday.

Saudi determination to get a firm commitment from British defence contractors on investment related to the Tornado programme was made clear at the first meeting in Riyadh a fortnight ago of a committee co-chaired by Prince Fahd bin Abdulah, Assistant Minister of Defence, and Mr Colin Chandler, head of the UK Defence Export Services Organisation.

At the same time proceeds from the 300,000-400,000 barrels a day of oil lifted by Royal Dutch/Shell and British Petroleum, which are paid into a special escrow account, are believed insufficient to cover the cost of work and deliveries by British Aerospace, the main contractor.

Also accompanying King Fahd are Prince Saud al Faisal, the Saudi Foreign Minister, and Mr Faisal Hegalan, the Minister of Health.

IADB funds delayed pending reform talks

BY ALEXANDER NICOLL IN MIAMI

AN OVERDUE replenishment of funds for the Inter-American Development Bank (IADB), the multilateral lending institution for Latin America, was delayed at the weekend when officials decided to wait until June consideration of a controversial reform of the bank's structure.

Representatives of industrialised and Latin American nations held talks in Miami before the 44-member IADB's annual meeting, which starts today with an address from Mr James Baker, US Treasury Secretary.

The gathering is taking place against a background of worsening debt problems for Latin countries, and particularly for Brazil, the developing world's largest debtor. Brazilian officials were meeting the country's advisory committee of leading creditor banks in Miami yesterday.

Creditor and debtor nations alike believe the renewed debt crisis has heightened the need to strengthen the IADB's lending programme. There were some hopes that Mr Baker would signal the possibility of a compromise on the longstanding dispute which has delayed replenishment of the capital which backs IADB loans.

The quarrel has been caused by the desire of industrialised countries to take a tighter grip of the bank's lending policies and particularly by a US attempt to establish for itself a virtual right of veto against any new IADB loan.

At present, loan decisions are based on a simple majority of the bank's shareholders, giving Latin nations control because they have 54 per cent of the votes. The US is demanding that decisions be based on a 65 per cent vote.

Those taking part include Viscount Edmond Davignon, a former European Commissioner and a director of Belgium's Société Générale, former West German president Professor Karl Carstens, former French prime minister, Mr Laurent Fabius, Mr Francois-Xavier Ortoli, a former Commissioner and now president of Telfat Oil company, Mr Umberto Agnelli, vice-president of Fiat, Mr Edward Heath, the former British prime minister and Mr Patrick Sheehy, chairman of R&T Industries.

The committee's task will be to submit a declaration on future priorities.

The passages on security could well be the most closely scrutinised, both for their topicality and because the security discussions will be presided over by Mr Jacques Chirac-Delors, president of the French national assembly.

In other conferences, European historians have been called together to discuss "the relationship of Europe and the Treaty of Rome," while in Florence the Commission has organised a three-day meeting on "Culture, technology and the economy."

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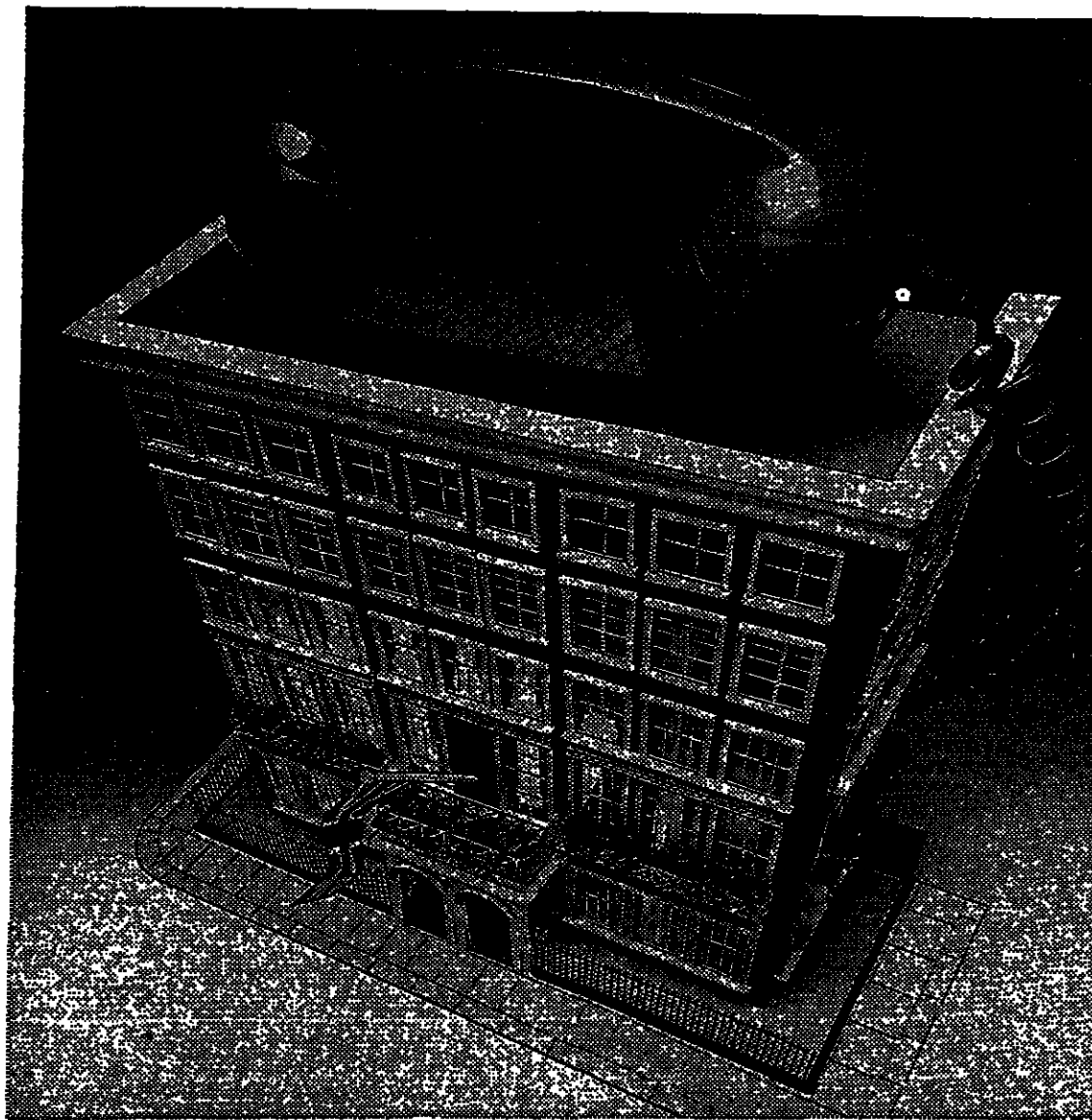
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Mexico's ruling party removes young dissidents

BY DAVID GARDNER IN MEXICO CITY

MEXICO'S ruling Institutional Revolutionary Party (PRI) has purged the leadership of its youth wing of supporters of Mr. Cuauhtémoc Cárdenas, his dissident democratic current inside the party in the latest of a series of moves which appear to signal nervousness more than strength.

Mr. Alejandro Rojas, national co-ordinator of the Revolutionary Youth Front (FJR), and Mr. Ramiro de la Rosa, its secretary for ideology, have been removed by the simple expedient of publishing a fresh list of leaders in the main newspapers.

Both men had publicly supported Mr. Cárdenas when the PRI de facto expelled him 10 days ago for attacking the anti-democratic practices of the leadership and challenging the traditional right of the sitting president to hand pick his successor, as President Miguel de la Madrid must do this year. They intend to stage hunger strikes outside PRI headquarters from today.

Meanwhile, the FJR called for a demonstration in support of the leadership. This was being watched with some interest since the two purged leaders revealed to the centre-left daily *La Jornada* last Thursday that the PRI youth wing was a largely fictitious organisation, with fewer than

3,000 members in the country. The protest and counter-protest are part of an elaborate political ballet which has been going on since the Cárdenas affair erupted two weeks ago, with dissidents and the Government tip-toeing around each other rather than colliding head on.

For instance, last Thursday, the 49th anniversary of the nationalisation of the oil industry, carried out by Gen. Lázaro Cárdenas — father of Cuauhtémoc and a revered president of the 1930s, the dissident leader refused to step up to the memorial podium at the Monument to the Revolution in Mexico City until President de la Madrid's representation, the city mayor, stepped down.

Meanwhile, President de la Madrid himself was inaugurating new oil installations in the neighbouring state of Hidalgo and listening to his subordinates deliver speeches which extolled Gen. Cárdenas and discipline in equal measure.

Mr. Francisco Rojas, the new head of Pemex, the state oil monopoly, stretched his speech to establish an unbroken political line between the 1930s revolutionary leader and Mr. de la Madrid, "brothers in nationalist and revolutionary striving," as he put it.

Turks upset by Moslem links with government

By David Barchard in Ankara

Political scandal has erupted in Turkey with the discovery that the Moslem World League, a Saudi Arabian-financed organisation, sponsored and paid Islamic clergy sent abroad by the Turkish Government to serve migrant workers between 1982 and 1984.

The Moslem World League is regarded as a fundamentalist Islamic group, opposed to the secular Westernised political system introduced into Turkey by Kemal Atatürk. The discovery of links between the movement and the military government which ruled Turkey between 1980 and 1983 is a major embarrassment for President Kenan Evren, who has recently denounced fundamentalism as one of the main dangers that Turkey is facing.

The main opposition party, the Social Democratic Populist Party has demanded that President Evren and Mr. Turgut Özal, the Prime Minister, should resign — the first time in living memory in Turkey that such a call has been made to the president. Other opposition parties have condemned what the Turks are already describing as a "local Iranisation".

Serita Kendall in Quito reports on the earthquake's continuing effects on the economy

Ecuador trembles as more disasters loom

AS REPAIRS and reconstruction get under way in north-eastern Ecuador, scientists say there is a strong risk of further natural disasters in the area struck by the earthquake on March 8.

Most of the devastation was caused by enormous mud and rock avalanches which tore down the mountainsides with such deafening noise that local inhabitants thought the volcano El Reventador had erupted.

The rivers, filled with mud and tangled vegetation, spread far beyond their normal courses, and carried away people, houses, crops and bridges.

Geologists say further landslides can be expected, while a report by an Italian team warns that the area is faulted and unstable, and seismic tremors continue.

Although the earthquake (6.8 on the Richter Scale) had its epicentre close to El Reventador, there has been no sign of increased volcanic activity. High on the forest-covered mountainside, it is possible to see small dammed-up rivers which could burst through at any time.

People who fled the area after the earthquake are already returning, even though many villages remain cut off. Some are going back to look for missing relatives, others to try to salvage farm animals and possessions.



Rescuers search for victims of huge landslide

President Leon Febres Cordero said more than 1,000 people were dead or missing, and local authorities in the Amazon province of Napo put the figure much higher.

Not only were busloads of passengers buried in the mud, but some small communities virtually disappeared.

More than 20 miles of the Trans-Andean Oil Pipeline, a

gas pipeline, and the Quito-Lago Agrio road were swept away, and there was extensive damage to another 25 or 50 miles.

Because of the importance of the pipeline — it carries all of Ecuador's Amazon oil production, which normally represents about two-thirds of foreign income — reconstruction has begun immediately.

The Government is confident that oil will be flowing again by August, but the future of the road and a hydro-electric scheme are undecided.

The cost of building a good road along the same route as before is considered too high, given the risk of more landslides. An alternative route farther south between Quito and Lago Agrio only requires one short link, which could be completed quite quickly.

However, thousands of people who depended on the old road for taking out farm produce and bringing supplies would be left with nothing but a rough track along the pipeline for access.

Downriver from El Reventador, where the Andean foothills give way to Amazon lowland, Indian communities have been isolated for two weeks.

The River Aguarico became a sea of mud, making canoe travel impossible, and bananas, coffee and manioc are awaiting transport to market.

Although Napo took the main brunt of the quake, thousands of peasants in the highland provinces of Pichincha and Imbabura were also affected.

British aid — tents, blankets, groundsheet and rolls of plastic sheeting — flown into Quito, was already being distributed to local communities the same evening. Tremors continue, and families are camping out behind their homes in the cold rainy weather.

In all, more than 100,000 people have suffered direct effects of the earthquake. For the whole of Ecuador, the indirect effects are dramatic. Oil exports have stopped, new credits are needed for reconstruction, and domestic petrol prices have been raised by 80 per cent, triggering street riots.

Unions have called a national strike for March 25, and the brief political truce between the Government and the Congress has disintegrated following the increase in fuel prices.

Although oil production is to be pushed up to 300,000 barrels a day the pipeline is ready, and Venezuela is "lending" Ecuador 12.5m barrels, the next few months will be very tough.

The World Bank and the IDB are expected to provide loans for rebuilding infrastructure. Numerous US and other technical teams are assessing damage, which ranges from oil pumping equipment to Quito's Colonial church towers.

The visit by Vice-President Bush of the US should produce material and visible US support for the Ecuadorian Government.

Ecuador's record with foreign bankers is good, and the Government is not expected to have difficulty reaching an agreement with commercial banks once rescheduling proposals can be firmed up.

Soviet banks plan to back East-West joint ventures

BY GEORGE GRAHAM IN PARIS

THE SOVIET UNION'S state banks are planning to give a boost to the creation of joint ventures between Soviet and western companies.

Gosbank, the Soviet central bank, and its subsidiary, Vneshtorgbank, the foreign trade bank, have signed joint venture agreements with Credit Lyonnais, the third largest French bank, and Banque de l'Union Européenne, part of the French CIG banking group, to promote and finance mixed capital ventures in the Soviet Union.

The agreements, signed last week in Paris, follow a decision in January opening the way for the creation of mixed capital joint ventures in the Soviet Union.

Mr. Jean-Paul Dessertine, international director of BUE, said the agreements were the first of their type in the framework of the new Soviet legislation, although other agreements have been signed in the hotel and publishing sectors.

The agreements, which were also signed by Banque Commerciale pour l'Europe du Nord, the French subsidiary of the two Soviet state banks, initially aim to provide promotion and consulting facilities for companies wanting to set up mixed capital joint ventures with the Soviet Union.

In a second stage, the partners plan to form their own mixed capital financing companies to take stakes in future joint ventures.

The Soviet decree on mixed capital joint ventures, published on January 13 this year, limits foreign investors to 49 per cent of the capital of the joint company and levies a 30 per cent tax on profits, but does not apply this tax for the first two years. Part of the foreign share of profits can be exempted from tax if re-invested in the Soviet Union.

The decree allows purchasing and sales to be carried out through the Soviet state organisations, but at prices prevailing on world markets.

BUE, formerly part of the Empain Schneider industrial group, has been active in the Soviet Union for 30 years.

The ventures are initially expected to promote only Franco-Soviet joint enterprises, but support for mixed capital joint ventures involving other western countries is not ruled out.

Further record on Friday, when trading volume rose to a record 1,114 lots, compared with a previous peak of 985 in January.

DeSclers said the demand from the Soviet Union was sufficiently strong to attract some tonnage normally employed between the US, Gulf and Japan.

There were also suggestions that some owners were considering taking older vessels out of laying-up to take advantage of demand.

In the tanker market, a number of vessels were said to have been freed from the Middle East, but rates remained low, largely due to the presence of about 40 very large crude carriers (VLCCs) seeking cargoes.

E. A. Gibson, the London shipbroker, said West Africa was one of the brighter spots on the market, with rate levels drifting up slightly because of the volume of inquiries.

Rates remained steady in the Mediterranean, and were said to have firmed only slightly in the Caribbean.

In the North Sea, inquiries remained relatively strong, and there was a slight firming in rates. Brokers said there was little activity in the fuel oil market, however, and the business which was conducted was said to be at somewhat depressed rates.

World Economic Indicators

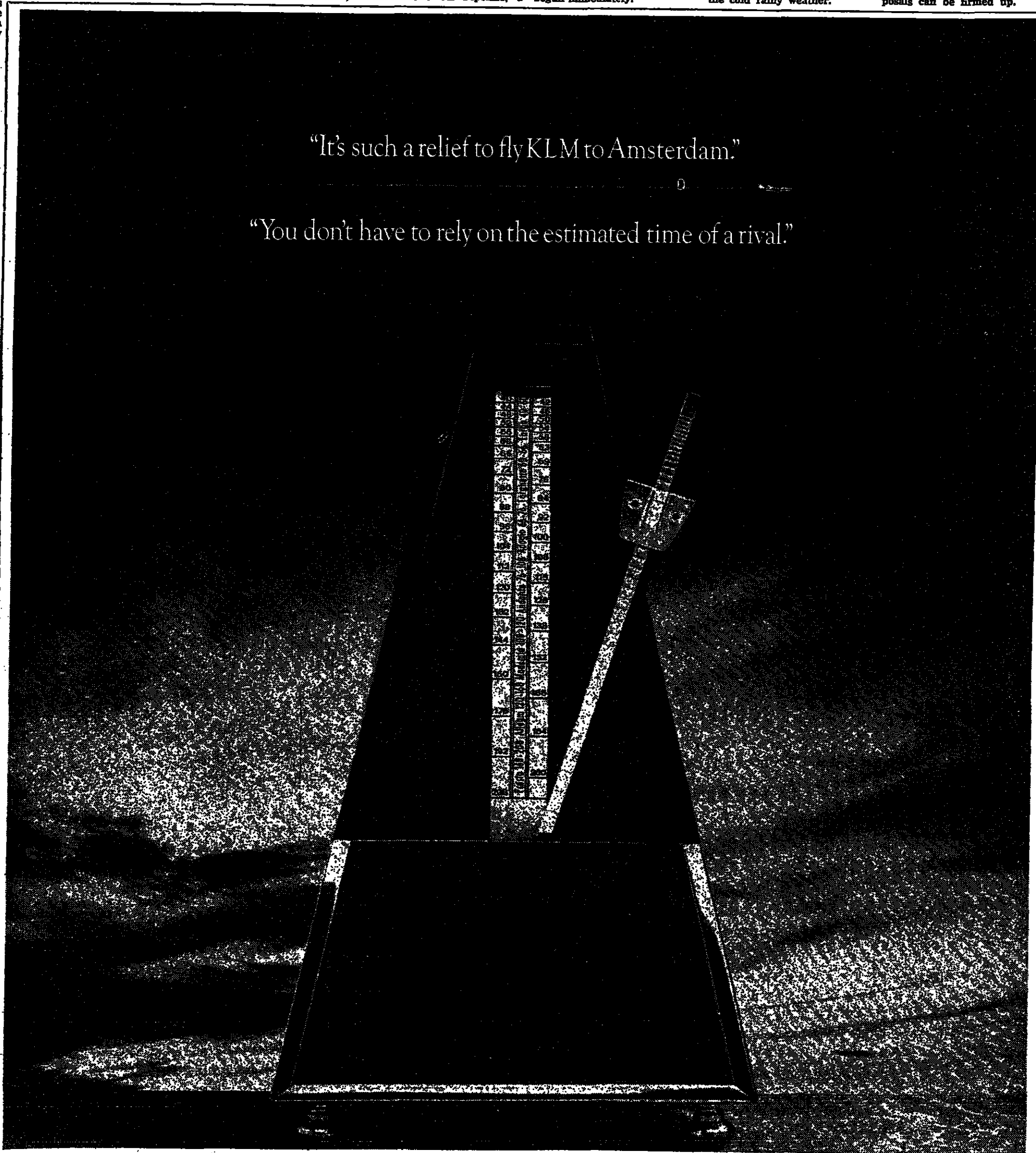
INDUSTRIAL PRODUCTION (1980 = 100)

	Feb. 87	Jan. 87	Dec. 86	Feb. 86	% change over previous year
US	117.2	116.2	116.5	115.2	+1.4
UK	109.8	109.4	110.1	107.1	+2.5
W. Germany	106.3	106.4	106.9	103.3	+2.9
Japan	122.9	118.6	120.7	121.6	+1.1
France	102.1	102.3	103.0	100.9	+1.2
Italy	100.5	99.2	99.2	97.4	+2.2
Netherlands	105.8	106.2	106.4	101.3	+5.4

Source (except US, UK, Japan): Eurostat

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Peter Riddell introduces our series by examining the political and intellectual roots of Thatcherism and (below) Fiona Thompson introduces a "class of '79" which left school in the year Mrs Thatcher became Prime Minister

An instinct, not an ideology

IN OCTOBER 1986 a junior member of the Conservative Shadow Cabinet set out her vision for Britain: "What we need now is a far greater degree of personal responsibility and decision, far more independence from the government and a comparative reduction in the role of government."

Thatcherism, as it became known, has remained remarkably consistent in its objectives ever since. The term, one of the few such "isms" named after a British Prime Minister, has come to denote a whole style and approach to politics.

As with all such labels, it is an oversimplification and masks a varying mix of policies. But Thatcherism is essentially an instinct and a series of values rather than a fully-worked out ideology or set of policies. It is not synonymous with monetarism or a pure free-market approach.

There has, however, been a constant theme to Thatcherism, reflecting Mrs Thatcher's own background as a shopkeeper's daughter in the small provincial town of Grantham in the 1930s and 1940s. It represents a belief in hard work, family responsibility, striving and postponed satisfaction, duty and patriotism. It is reflected in a dislike of trade unions.

Yet Mrs Thatcher did not become Conservative Party leader, or even Prime Minister, because of a wave of support for Thatcherism as such. Admittedly, she and her allies promised a return to the Conservative Party's first principles and identified with the policy rethink already begun by Sir Keith Joseph. But Mrs Thatcher became leader in February 1975 principally because she was the first candidate willing to challenge Mr Edward Heath at a time when many Tory MPs wanted a change after two election defeats.

Mr Chris Patten, then head of the Conservative Research Department and now Minister for Overseas Development, commented in a BBC programme last year that Mrs Thatcher's victory was "much more a peasant's uprising than a religious war. It was seen much more as the overthrow of the tyrant King rather than as a great ideological shift."

However, after Mrs Thatcher became leader, there was a major shift in approach, partly reflecting the mood of the times. There was a more general questioning of the post-war settlement—the belief of both Conservative and Labour Governments since the late 1940s that they could ensure full employment and control inflation via incomes policies, together with their joint support for the National Health Service and the welfare state.

The rethinking was associated with the rise of the New Right. Political philosophers and economists like Hayek and Friedman were the new prophets for their attacks on collectivism and monetary laxity respectively.

Sir Keith Joseph, who became Mrs Thatcher's main adviser in this debate, attacked the ratchet-like way in which he believed Conservative policies had been steadily dragged away from a market approach and towards collectivism since the early 1950s. He argued that instead of illusory incomes policies, the focus should be gradually to reduce monetary growth, the budget deficit and public spending.

However, Sir Keith's self-styled "conversion" to Conservatism in 1974, when he realised the errors of the Heath administration, was not shared by other Conservative leaders. These "One Nation" Tories, such as Sir Ian Gilmour and Mr James Prior, argued that the free market approach derived from 19th-century liberalism and repre-

sented a strand of the Conservative tradition less influential than the party's paternalism.

Mrs Thatcher was, however, cautious in practice. This was partly because of her desire to avoid making too many detailed commitments. But she also had to carry with her a Shadow Cabinet, most of whose members had voted for Mr Heath in 1975.

The Conservative manifesto in 1979 was in many ways similar to Mr Heath's in 1970—promising to cut public expenditure, curb the trade unions, restrict immigration and raise defence spending. But the underlying philosophy was very different. Whereas Mr Heath's aim was to modernise Britain and make the existing system work better, Mrs Thatcher explicitly promised a reversal of Britain's decline and a shift in the balance between the state and individual freedom.

Circumstances were also on Mrs Thatcher's side. The Labour Government had already moved in 1976 towards restricting public expenditure and started to publish monetary targets, while the strikes and industrial disruption of the "winter of discontent" made the public more critical of the unions.

Yet most analyses of the Tories' victory in the 1979 election did not see the result as a fundamental shift towards Thatcherism. It was mainly a case of a government losing, as its policies, particularly towards the unions, palpably broke down and a growing gap appeared between the attitudes of traditional Labour voters and the party's programme. Despite the Tories' success in exploiting the populist issues of tax, crime and council house sales, there was little evidence of a positive ideological commitment to Thatcherism or the New Right.

A large majority of voters continued, for example, to support a high level of spending on the welfare state.



1959: Mrs Thatcher enters parliament aged 34.
1961-64: Parliamentary Secretary, Ministry of Pensions and National Insurance.
1964-67: Opposition spokesman, pensions, then housing and Treasury.
1967-70: Shadow Cabinet spokesman on energy, then transport and education.
1970-74: Education Secretary.
1974-75: Shadow Environment Secretary.
1974-75: Shadow Treasury spokesman.
February 1975: elected Conservative Party leader.
December 1976: IMF package.

1979-79: "Winter of discontent" industrial disruption.
May 1979: Wins general election with majority of 44 and becomes Prime Minister.
1980: Michael Foot becomes Labour leader.
1981: Formation of SDP, inner city riots in Liverpool and Bristol, Cabinet reshuffle replaces prominent "wets".
1982: Falklands War.
June 1983: Re-elected with majority of 142.
1984-85: Miners' strike.
October 1985: Brighton bomb.
January 1986: Westland affair; resignations of Michael Heseltine and Lord Brittan.

deficit and borrowing (as recommended by the opposition, Tory critics and many economists), the Government tightened fiscal policy in the 1981 Budget.

There have, of course, been changes in policy in particular, the balance of the macro-economic approach has altered since 1979 when the emphasis was on monetary targets, particularly for sterling M3, and cash limits to restrain costs in the public sector. There has been no formal targets for either the exchange rate or for pay rises.

The hands-off approach started to change after 1982 until eventually the medium-term financial strategy was substantially redefined—critics would say largely abandoned on its monetary side. Sterling M3 has been relegated to stockbrokers' circulars and there is a clear, though unpublished, target exchange rate range.

Ministers also express definite views about excessive pay rises in the hope of talking down the level of settlements. Public expenditure expectations have also changed. Instead

of the proposed decline, and then standstill, in real terms, there has been a steady rise.

One successful initiative has been privatisation. This has dramatically shifted the frontiers between the public and private sectors as well as helping to triple the number of shareholders to 8.5m, which is roughly the number of people who voted Labour in the 1983 election. It is possible to point to study groups and pamphlets before 1979 which mentioned the desirability of selling off public assets to private enterprise. But the Tories' 1979 manifesto was cautious on this topic.

It was only in 1981, in face of growing frustration with the rising deficits of the nationalised industries, that the idea gained momentum.

Monetarist and free market critics now complain that the Government is interested only in containing, not reducing, inflation. They also point to examples where the Government has continued to subsidise industries such as aerospace and cars.

It is certainly possible to highlight such changes as accommodation, training or what some Tories have dubbed "consolidation." But more striking is the consistency. The broad approach Mrs Thatcher set out in 1976 and has subsequently reaffirmed in countless speeches has remained. It is the essentially moral nature of her vision which has permitted shifts in its detailed application. Last Tuesday's Budget again underlined the commitment to pursue a strategy of fiscal "responsibility."

Behind this moral vision stands a relentless, crusading personality, whose nature was illuminated in the 1983 Falklands war.

This personal dominance has also been evident in Mrs Thatcher's gradual removal of her critics. Only eight of her original 22-strong Cabinet remain.

Her resilience was also crucial in the Westland affair and the row last year over the possible sale of Land Rover, when Mrs Thatcher's own authority appeared shaken and her government lacking in momentum.

This same restless spirit has ensured that once equilibrium was restored, Ministers were not complacent but were looking for further major changes in a third term of office. The question about the Tories' election

manifesto has been not whether it should be radical, but how radical it should be. It seems certain to include far-reaching proposals on education, privatisation, housing, domestic rates, trade union law and privatisation.

The question for the future is how broadly this radicalism will be run. "Keynes has been rejected, Beveridge has not," says Professor Ivor Crewe of Essex University. Together the NES and social security account for 45 per cent of total public spending and the Government's much-vaunted social security reviews in 1984-85 produced little fundamental change apart from trimming back longer-term pension costs. And the problem of satisfying the public demand for health resources.

After eight years, however, Thatcherism retains the political initiative in the face of a divided opposition. This is partly reflected in acceptance by Labour of council house sales and ballots for trade union elections.

Yet in many respects Thatcherism remains a creed of the successful—those with jobs, owning their own homes and living in the more prosperous south and east of Britain. Thatcherism is less appreciated in the rest of the country where unemployment remains high and which has not benefited from the changes since 1979.

Any overall appraisal of the changes since 1979 has thus to take into account the different strands of Thatcherism. The monetarism must be set alongside the Prime Minister's measure which has not benefited mortgage tax relief is a long way from a free-market ideology. There is also the strand of nationalism—an Anglicised version of "Gaulism"—as reflected in her regular battles with the rest of the EEC over the community budget. Yet another strand is authoritarianism, in attitudes to local authorities, to law and order, to calls for more open government and to critics.

For all the compromises and setbacks since 1979 the impetus of the Thatcher Government remains radical, forcing everyone else, including opposition parties, to adjust. As the Marxist Mr Andrew Gumble wrote last year: "whatever the fate of Thatcherism, the New Right will survive it." Mrs Thatcher could not have put it more succinctly herself.

Tomorrow: Samuel Brittan on the economy.



THE CLASS OF '79 have spent their entire working lives making their way through Mrs Thatcher's Britain.

From the moment they stepped outside the school gates, they have been exposed to the wind of change. If what they were taught to expect was low unemployment and inflation, if they looked for union power and a great deal more coal than dole, if they thought that council houses and nationalised industries were strictly not for sale—then they have had to learn all over again.

For the young men and women who left school in 1979, all adult experience—completing education or training, finding a first job, taking a flat, buying a house, marrying and raising a family—has been coloured by Tory rule.

How they have progressed is, to an extent, a test of the only government they have ever really known.

And, to judge by the careers of a random group from Watford, one pretty average town, the class of '79 has been getting ahead—if not necessarily getting on—with Mrs Thatcher.

Although popular geography would give Watford pride of place at the frontier between the two nations which are reputed to make up Britain's Britain, it is in fact an unremarkable place, a town which has largely missed out on the extremes of the past eight years. Since it fell to the Conservatives in 1979, having been held by Labour for all but nine of the years since the end of the Second World War, Watford has known neither boom or bust.

Sharon Stone, who left Queens' School Watford with three A levels in 1979, has made her way in a manner which would win certain Prime Ministerial approval. She has raised her family and her standard of living through hard work as a scientific officer, hospital cleaner and nursing auxiliary. She stands on her own feet.

"I don't like Mrs Thatcher but I don't think any other government is going to do any better. I don't like the level of unemployment. Another government might decrease it but something else would have to go. It might be interest rates," she says.

"I find that frightening because we have managed to buy our own house. My mum and dad have bought their council house, which was nice of the Tories."

"As far as I can see, the Tories are making you independent. You've got to get up and fight for what you want. But if Labour comes in everybody's got to be dependent."



Sharon Stone: would win some approval from Mrs Thatcher.

Mrs Stone, her husband, Mick, a Rolls-Royce machine tool setter, and their children, Peter, four, and Claire, two, live in a modern semi-detached house in Luton. She nurses a suspicion that Labour would abolish mortgage tax relief.

"We couldn't afford it. We would lose our house. We would have to go into council accommodation and become dependent again. All that we have worked for we would lose," she says.

Mrs Stone, who is about to start a three-year course to train as a nurse, has, however, felt the chill wind of unemployment most acutely close to home, with relatives and friends being warned of redundancies to come. She will probably vote Tory at the next election, but may just plump for the Alliance.

She is also concerned about education, standards of teaching and the supply of pre-school places. She looks in vain for improvements compared with her own early schooldays, when there were too many children, too few teachers, but despite everything, she believes, the teaching was not too bad.

For Mrs Stone and other members of this class of '79 it seems to have been a matter of getting on with life under Mrs Thatcher, like it or not. It is a political loyalty riddled with reservations.

Likewise it is possible to find a young hospital doctor raised in Watford who acknowledges all the problems that she and her colleagues in the health

service face—yet who does not hesitate to describe herself as a committed Conservative.

Charlotte Archer, aged 25, a former pupil at Bushey Meads School, Watford, and now a hospital doctor in Portsmouth, with her sights set on becoming a general practitioner—grew up in a service family with a Tory father "who has never wavered."

She is well aware of the multiple problems afflicting the NHS. "Everything is being cut. It's become very difficult, almost a tug-of-war between the doctors and the administrators who, really rightly, are trying to conserve money. But it's either at the expense of the staff or the patients."

Conditions for doctors were getting worse, with accommodation being cut back and fewer locums being employed. The result was a heavier burden placed on remaining staff.

But Dr Archer does not lay the blame for the state of the NHS on the Thatcher government.

"I think it's very difficult for the Government to provide more when there isn't any money. I'm sure they could provide more for everybody but it would be at the expense of inflation and the economy."

Trevor Foulkes, another of Watford's class of '79 school-leavers, might also be expected to be a staunch Tory voter.

"It's the extremes of what they do that I could never accept. I could never envisage myself voting Tory... I'll probably end up voting Alliance."

Mr Foulkes, aged 20, left Watford Boys' Grammar School with four A-levels, bound for British Rail and through its sponsorship, an engineering degree course at Cambridge. He is now a management level telecommunications engineer with BS, owning his own flat in Bath and planning to marry in October.

Mr Foulkes, a likeable, fast-moving-on-the-ground man, is deeply uneasy about the Conservatives' apparent indifference to the consequences of their policies, especially over unemployment.

He is also concerned about the extent of US influence in Britain. "Crises must be dealt only by the UK. It's totally under British control, he feels, and he also strongly objected to the use of bases in England for the strike against Libya.

Mr Foulkes would support a massive public works programme, aimed at reducing unemployment and restoring the nation's fabric. But he has, in general, little sympathy with Labour policies, including the reversal of recent government share flotations.

"I'm not looking forward to another five years of Thatcher government but there's no way I can see that I will vote to stop it," he says. "Mrs Thatcher will have to play it very carefully. People will begin to think they are being pushed too far. I wouldn't like to see riots and unrest. In some parts of the country I think it could come to that."

The prospect of another term of Tory government is equally unattractive to Raymond Maginley—although he readily confirms that he has had a better break than his parents, who came to Britain from Jamaica in 1959 and more good fortune than teenagers leaving school today. He has been getting on.

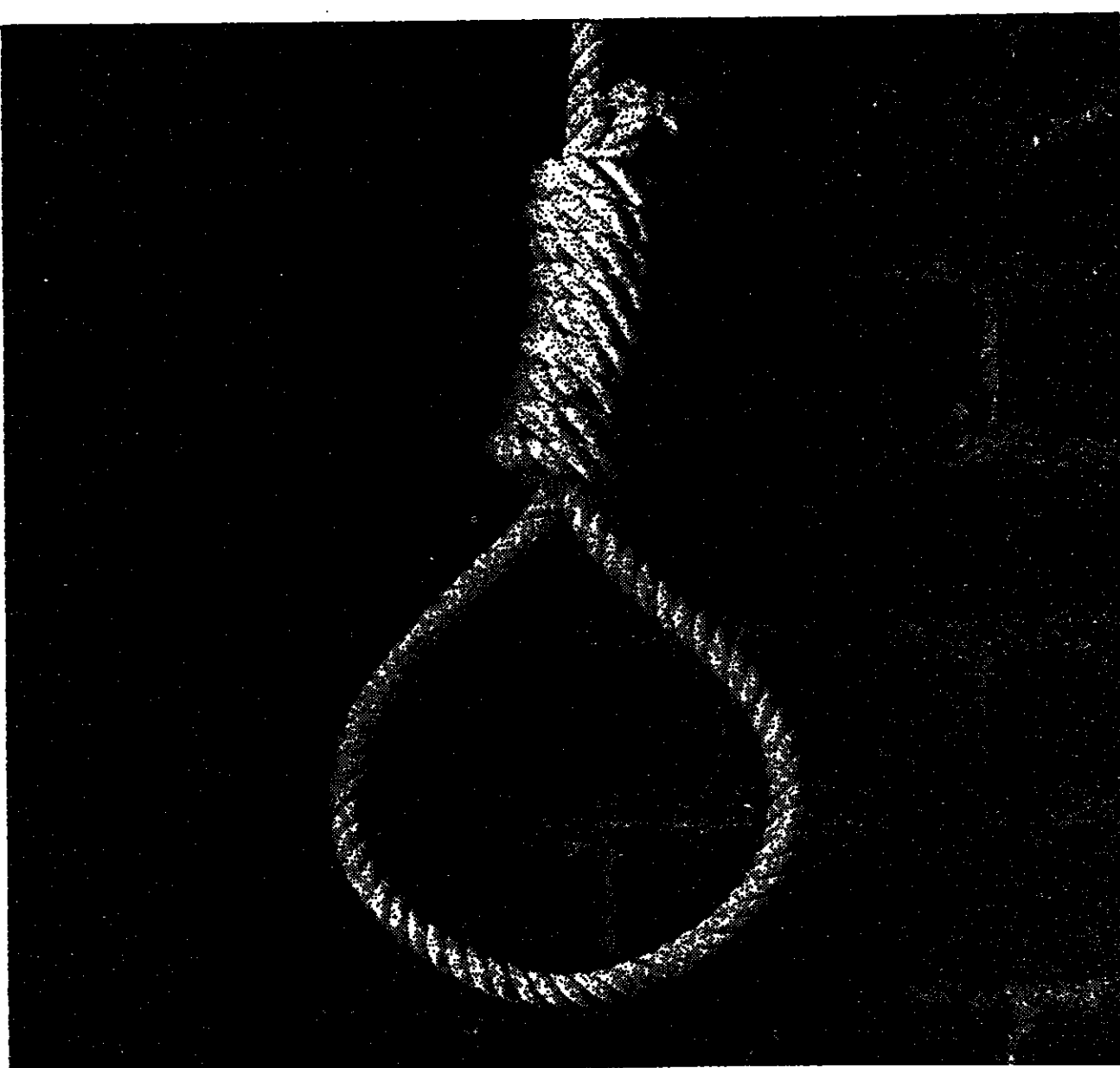
Mr Maginley left Queens' School, Watford, before taking A-levels, a month after Mrs Thatcher moved to Downing Street. He joined Astra Pharmaceuticals at Kings Langley, as a junior laboratory technician and gained his qualifications through day-release study, becoming senior analyst and now head of quality control.

He is now buying his first house, in Hemel Hempstead, far removed from the early experience of his mother, a nurse, and father, now an inspector at Rolls-Royce, who struggled to raise six children.

"When they were my age I know they were finding it very hard to make ends meet," he says. "We were given far more opportunities than my parents ever were."

So why, come the general election, will he again vote Labour?

"This government had the opportunity to take part in the potential crippling of South Africa by imposing sanctions. There was a grey area there. There was a right and a wrong. They, in my opinion, chose the wrong way. I tried to be neutral and think they had decided this way. "The only conclusion I could reach was that they were very, very selfish."



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UK NEWS

Mercury 'taking rising share of telecom market'

BY RAYMOND SNOODY

MERCURY Communications is taking an increasing share of the telecommunications business of medium and large British companies, from its rival, British Telecom.

So far, 37 per cent of major telecommunications users are already using Mercury and another 34 per cent are "likely or very likely" to become Mercury customers, according to market research carried out for stockbrokers James Capel. The total is more than 35 per cent higher than the level recorded by surveys of customers carried out towards the end of last year.

Mr David Gibbons and Mr Douglas Hawkins, the James Capel analysts responsible for the new study of Mercury, suggest that the strike by BT engineers earlier this year may have been a factor in the change.

"Clearly, many more users now realise the need for a second source to BT," the analysts say.

Mercury was ranked by users as better than BT on the quality of its service and - by a wide margin - on its prices.

Mercury appears to be doing particularly well in the City of London, with 17 out of the 18 financial insti-

CABLE and Wireless yesterday confirmed that it is reviewing the planned purchase of 530 shares of Japanese telephone exchanges and cable. It is angry over Japanese moves to try to reduce the company's stake in the International Digital Communications consortium which wants to run Japan's new global telecommunications service.

Surveys surveyed they were committed to Mercury.

These results suggest that Mercury's market share among BT's large customer segment, which accounts for nearly 30 per cent of BT's revenues, and a substantially higher proportion of its profits, will be much greater than previously expected - 5 per cent within a year, rising to 20 per cent by 1991, James Capel predicts.

Such forecasts, the stockbroker believes, will transform Mercury's profits from an operating loss of £10m this year to an estimated operating profit of £270m by 1991. If so, the performance of Mercury's parent company, Cable & Wireless, would be revitalised.

Futures and options exchanges agree on long-term strategy

BY ALEXANDER MICHOLL

AN ADVISORY committee representing London's futures and options exchanges has reached broad agreement on the future of the International Commodities Clearing House (ICCH).

The role of ICCH has been under review since last year when Mr John Barkshire, chairman of the financial services group Mercantile House, was appointed chairman amid dissatisfaction about the cost structure and efficiency of ICCH, which clears most London futures markets as well as many overseas.

The London exchanges, including the London International Financial Futures Exchange (LIFFE) and the London Stock Exchange, want a strong British-based clearing system to support their efforts to forge links with exchanges abroad as part of the trend towards globalisation of financial markets.

The outcome of the review has not yet been disclosed by ICCH, and it will in any case take many months to implement. But the advisory committee formed and headed by Mr Barkshire has agreed on long-term strategy.

It is understood that the future structure will reflect a more clear distinction between the various functions which ICCH carries out,

and will place particular emphasis on its guarantee of performance. A central guarantee corporation, which would stand behind every trade, may be established. S. G. Warburg, the merchant bank, is to study the potential structure of such a body.

ICCH, owned by the clearing banks, had been expected to be sold off as a result of Mr Barkshire's review, either to the exchanges or their clearing members. The banks, however, may now continue to have an interest. Ownership of the guarantee corporation could be broadened to a wider range of banks.

Other services provided by ICCH, including trade processing, arranging for delivery, and supervision of margin and other payments, are likely to be streamlined. Exchanges themselves can carry out some of them, and some of the commercial services of ICCH might be sold off.

New systems to be introduced, however, will enable traders in London markets to offset positions held on one exchange against those on another, substantially reducing their transaction costs.

This would provide a base for similar arrangements with exchanges abroad and would respond to pressure from the major users of the markets for cheaper clearing

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Irving Bank Corporation

Irving Trust

Borrie may back banks over polarisation issue

BY DAVID LASCELLES, BANKING EDITOR

SIR GORDON BORRIE, the Director-General of Fair Trading, is widely expected to come out against the Securities and Investments Board (SIB) over the vexed question of polarisation when he reports on the SIB's role book tomorrow.

But although his view will mark a major triumph for the clearing banks in their long-running battle with the SIB over this issue, the City of London watchdog body still seems able to count on the support of the Government when it goes on to parliament.

The SIB has said that banks must separate, or "police", their activities as salesmen of their own products and purveyors of independent investment advice. In practice, this

means a bank manager would not be able to sell his bank's investment or insurance products because of potential conflicts of interest.

The banks, which have mounted a vigorous lobbying campaign against the proposed rule, say it is unnecessary and would involve them in high extra costs. The SIB, in turn, has raised the stakes by letting it be known that several of its top officials, including Sir Kenneth Berrill, the chairman, might resign over the issue.

Sir Gordon has been examining the SIB's role book as part of the process launched by the government to designate the SIB officially as the regulator of the UK's investment business.

NOTICE TO LOMBARD DEPOSITORS

Due to an error in our advertisement in Friday's Financial Times the date shown for the introduction of our new Deposit rates was incorrect. The new rates will apply from March 20th.

LOMBARD DEPOSIT ACCOUNTS
Lombard North Central PLC

Correction Notice
£500,000,000
Floating Rate Notes 1991



(Incorporated in England under the Building Societies Act 1974)

In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from 19 March, 1987 to 19 June, 1987 the Notes will carry an Interest Rate of 9.705% per annum. The interest payable on the relevant interest payment date, 19 June, 1987 will be £244.62 per £10,000 principal amount.

23 March, 1987
By The Chase Manhattan Bank, N.A.,
London, Agent Bank

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Castle Communications PLC in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

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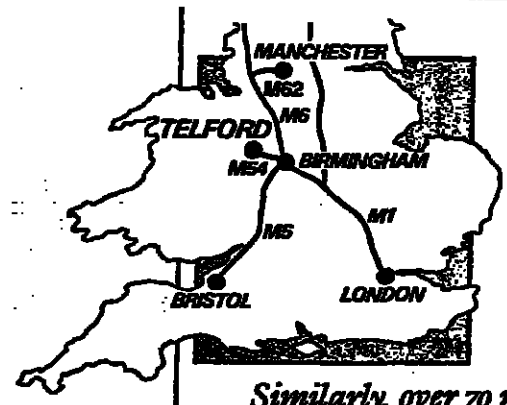
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品質ビデオテープカセットの生
は三倍に伸び、またフロットの生
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すと同時に、売上も予想を上回
ものとなった。」

Mr K. Kikawa, Maxell (UK) Ltd.

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Mr H. Schorf, Bischof & Klein (UK) Ltd.

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Bischof & Klein, the plastic materials manufacturers, reported that turnover from their Telford plant had trebled in just four years.

Similarly, over 70 multinational corporations based in Telford from as far afield as New Zealand, Taiwan, the USA, Switzerland, Japan, Sweden and France, are working to full capacity, expanding their premises and increasing their workforces.

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The success story continues.

MINORCO

Results for the half-year ended December 31, 1986

US\$ millions except per share amounts	Half-year to December 31 1986	1985	Year to June 30 1986
Unaudited			
Earnings before taxes	31	43	74
Foreign taxes	(1)	(2)	(3)
Earnings from operations	30	41	71
Share of undistributed earnings of investments accounted for by the equity method	14	28	11
Minority interest	(1)	—	(1)
Earnings before extraordinary items	43	69	81
Extraordinary items	1	(4)	(9)
Net earnings	44	65	72
Earnings from operations per share (\$)	0.18	0.24	0.41
Earnings before extraordinary items per share (\$)	0.25	0.40	0.47
Net earnings per share (\$)	0.26	0.38	0.42
Dividends declared per share (\$)	0.06	0.06	0.24

RESULTS

Minorco's results are broadly in line with the outlook indicated in the 1986 annual report. Earnings from operations for the half-year to December 31, 1986 amounted to US\$30 million (1985: US\$41 million). Interest income declined as expected, following substantial utilisation of cash balances for new investments. The timing of dividend declarations resulted in a marginal decrease in dividend income although the majority of Minorco's investments declared dividends higher than those in the comparable period of the previous year.

Minorco's equity share of undistributed earnings of investments was US\$14 million (1985: US\$28 million), resulting in earnings before extraordinary items of US\$43 million (1985: US\$69 million). The prior period included a final contribution from Salomon Inc of US\$37 million following the sale below 20% in June 1985. The major US investments, namely Engelhard Corporation, Inspiration Resources Corporation and Adobe Resources Corporation are accounted for on a six-month delay basis. Minorco's results now reported include improved contributions from Engelhard and Inspiration in respect of the six months to June 1986. The contribution from Adobe, the US oil and gas company in which Minorco acquired an approximate 50% indirect interest in December 1985, was negative as a result of low oil and gas prices during the first half of 1986. However, the contributions from the UK companies, Charter Consolidated P.L.C. and Consolidated Gold Fields PLC, were particularly strong.

Minorco's financial position continued to strengthen. Net assets on March 20, 1987, valuing listed investments at market price amount to approximately US\$3 billion, equivalent to US\$18 per share. Minorco has no debt and available liquidity in excess of US\$100 million.

OUTLOOK

Despite the lower interim earnings, net earnings for the full year are expected to reflect the improved performance of Minorco's major investments. In the UK, Gold Fields and Charter have already reported strong first half-year results and it is anticipated that both companies will maintain this performance in their second half-years. In regard to our US investments, Engelhard and in particular Inspiration, reported substantially improved earnings in the six months to December 1986. These will be accounted for by Minorco in its half-year to June 1987. Adobe, which is accounted for on the same basis, continued to make losses in its second half-year to December 1986. Adobe's management has taken decisive action to protect its business and strengthen its financial position the benefits of which will be enhanced by the recent improvement in oil prices. Given the improved results already reported by Engelhard and Inspiration, and on the assumption that Charter and Gold Fields continue to perform strongly through their year-ends to March and June 1987 respectively, it is anticipated that Minorco's net earnings for the second half-year will be substantially stronger than in the first half.

The interim dividend in respect of the year to June 30, 1987 of 6 US cents is payable on May 8, 1987 to shareholders of record on April 3, 1987. The interim report will be mailed to shareholders on or about March 27, 1987. Copies may be obtained from the UK transfer agent: Hill Samuel Registrars Limited, 6 Greenleaf Place, London SW1P 1PL.

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UK NEWS

Barclaycard and Access to offer linked terminals

BY DAVID LASCELLES, BANKING EDITOR

BARCLAYCARD and Access, the two largest UK credit card systems, have agreed to allow their cardholders to use each other's electronic payment terminals. The second marks a further step towards the UK clearing banks' goal of a nationwide cashless shopping system.

Holders of cards issued by American Express, Visa and Eurocard will also be able to use the terminals. Visa and Eurocard are the international organisations to which Barclaycard and Access respectively belong.

At the moment, the combined number of terminals operated in the UK by the two card companies amounts to a few hundred. But the pace of new installations is such that they expect it to reach several thousand by the end of this year.

The terminals, which have been installed mainly in shops and petrol stations, enable shoppers to pay for

goods and services by pushing their cards through a slot and punching in a personal identification number.

The information is verified and accounted by a central computer. The process is known as Electronic Funds Transfer at Point of Sale (Eftpos) and is expected to replace many cash and paper-based transactions over time.

Mr Peter Ellwood, Barclaycard's chief executive, said the agreement would enable retailers to have a single terminal on their counters rather than several, and that this would pave the way for a major expansion of terminal use this year.

At Access, Mr Mike Blackburn predicted that scope of the Barclaycard-Access accord would be expanded to include all major issuers of credit, charge and store cards.

Barclaycard's system, which is known as PDQ (Processes Data Quickly) currently has terminals in-

stalled in about 300 locations. Access, whose system goes by the name Accept (Access Electronic Payment Terminals) has 250.

The UK's leading clearing banks have been working on a cashless payments system for the retail industry for more than two years now. The Barclaycard-Access accord is not an element of that scheme, but is part of the banks' policy of exploring all possible Eftpos arrangements jointly and individually.

It seems likely, however, that today's accord could form the basis of an eventual nationwide scheme, since it has the implicit backing of several of the major clearing banks through their membership of either Visa (Barclays, TSB, Co-op Bank, Bank of Scotland) or Access (Nat West, Lloyds, Midland, Royal Bank of Scotland).

Birmingham seeks state aid for redevelopment of deprived zone

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

BIRMINGHAM CITY Council is seeking Government backing for a unique partnership with the private sector to redevelop 2,000 acres of a deprived part of the Midlands city.

The Labour-controlled council, supported by the Conservatives, has assembled a consortium of major building contractors - Wimpey, Furness, Bryants, Galford and Douglas - prepared to inject equity funds into a specially-created development company.

Mr John Douglas, chairman of Robert M. Douglas Holdings, said that the contractors had investigated the whole district proposed and identified a 200-acre area, close to the M6 motorway and Aston Science Park, for the first phase of the project.

He said: "We have been having continuous discussions with the city council, who have been most helpful. It is all beginning to gel."

The city council and the private sector met Mr Nicholas Ridley, Environment Secretary, last year to urge him to allow them to set up

their own development agency rather than imposing a development corporation from outside.

Mr Ridley excused Birmingham when he recently announced the formation of four development corporations, each backed by up to £100m of government funds.

But the city council is now pressing for at least a commitment from Mr Ridley for additional funds, even if the sums are not quantified.

Mr Ray Way, president of the Birmingham Chamber of Commerce which is playing an important role in the initiative, says Birmingham should get the same financial support as a conventional urban development corporation.

Similarly, Mr Jim Cran, West Midlands director of the Confederation of British Industry, said last night: "Birmingham should not lose out because it shows the enterprise to involve the private sector and get things moving. I am sure Mr Ridley will be flexible and recognise this is a pioneering project."

Birmingham's controlling Labour

group, though subject to leftward pressures similar to Liverpool, presents a stark contrast in the way it has shunned extremism in the pursuit of new jobs.

The council has gone as far as to assure Mr Ridley the proposed development company will have the independence he seeks and be free from public sector control or guarantees.

Mr Douglas stressed the venture was a commercial operation. It was hoped to attract equity partners other than the five contractors. Of the banks, Citibank, Lloyds and the Midland had expressed interest, he said.

The role of the company would be to buy in land at current prices and provide the infrastructure and service before development or selling on to other development companies.

Crucial to the commercial viability of schemes will be the proposed new Government urban regeneration grant, available only to the private sector and the terms of which have still to be announced.

Birt will head BBC network journalism

By Raymond Snoddy

MR JOHN BIRT, the new deputy director general of the BBC, has been asked to set up a new directorate within the corporation to unite not only television news and current affairs but also all the UK radio journalism of the BBC.

The BBC announced over the weekend that 41-year-old Mr Birt, at present director of programmes at London Weekend Television, would deputise for the director general and assume responsibility for the editorial policy for all news and current affairs programmes throughout the BBC's domestic services.

The appointment is in fact a more radical announcement. Apart from setting policy, Mr Birt, former executive producer of Weekend World, will have responsibility for recruitment, deployment and promotion of all the BBC's journalists.

He will also have direct managerial responsibility for cash and resources for all the BBC's network journalism in both radio and television. The only exceptions will be in regional television and radio and local radio. "It's fairly radical. It's the creation of a new division," Mr Birt said yesterday.

"There will be a single management function with someone at the top and a proper organisation beneath," said Mr Birt, who was approached by Mr Michael Checkland, the new BBC director general, only one week ago.

Mr Birt said he expected to join the BBC within a couple of months with an open mind in how BBC journalism should best be organised in future.

"But I want to look at it from top to bottom in a very fundamental way," he added.

When it is created, and housed eventually under one roof, the new division could become the most influential in the BBC.

A new united department of news and current affairs was one of the priorities spelled out by Mr Checkland to the BBC board of governors when he successfully applied, for the job of director general.

For the director general there is the possibility that uniting news and current affairs will use resources more efficiently by helping to cut out unnecessary duplication.

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VOLKSBANK LETTER

Volkbank Letter 1/87 contains a comment on the 1986 results as well as a forecast on the immediate future prospects for the bank. It can be obtained from the securities desk of any branch.

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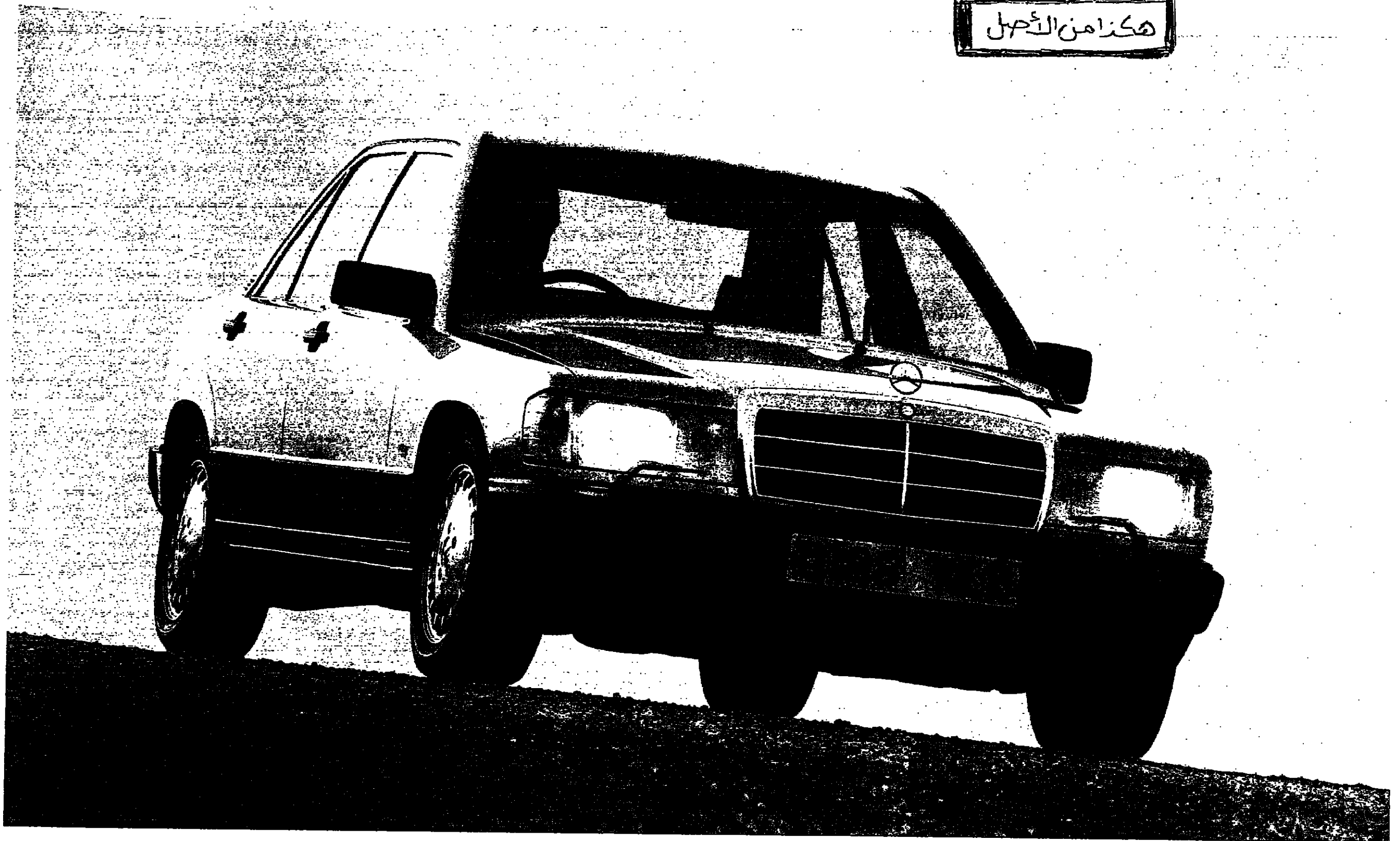
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You will appreciate more from the driving seat. Tremendous response from the 166-horsepower engine and breathtaking acceleration are just part of the story. So complete is the smoothness and quietness that the 190E 2.6 is in a class of its own. At low revs or high, the electronically-controlled engine's demeanour remains flawless, whether you've chosen the five-speed manual transmission or the two-programme, four-speed automatic.

There are many other ways the smallest Mercedes-Benz displays the finesse of the bigger models in the range. For all the handy compactness of its shape, the 190 is engineered to provide the open road poise, comfort, stability and security of a larger car. Yet its handling stays effortless and inspiring. One motoring writer called the communication from the unique suspension system "virtually perfect."

These qualities apply to all 190 models (besides the new six, you may choose from two four-cylinder engines or two diesels). Because the body's design blends Mercedes-Benz elegance with outstanding aerodynamics, each model provides its own impressive balance of performance and economy. A combination that not only applies to the 190E 2.6 but also to the super-efficient, 108 mph, 190D 2.5 diesel.

Painstaking attention to detail in the 190's construction ensures that its level of occupant protection is unsurpassed. Even the pedals swing away from the driver in a crash. The control layout, vision and interior comfort have been approached equally meticulously. Everything is geared to relieving stress regardless of journey length or driving conditions. A vast boot and four doors also make the 190 a sports saloon in which a family can travel.

Add to these aspects the build quality, durability and reliability of a manufacturer whose name is synonymous with supreme quality and you get something else: exceptional value, now and when the time comes to sell. In short, the 190 series has everything you want from a compact car, with everything you expect of a Mercedes-Benz.



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UK NEWS

ICI hires Saatchi for world campaign

By Tony Jackson

ICI has hired Saatchi and Saatchi Compton for a worldwide advertising campaign, estimated to cost close on £10m, stressing the international character of ICI's operations.

The campaign will be the first big effort by ICI to project a corporate image since the 1970s, and its first ever on a worldwide basis.

ICI's board is said to have felt for several years that the group's shift away from UK markets, through both growth and acquisition, has been inadequately appreciated by the outside world.

Saatchi said: "Basically, the positioning is to bring home to people inside ICI and without that ICI operates on a global stage. The perception lags behind reality in the UK, and almost has to be developed from scratch in some other markets."

Saatchi said the chief targets around the world would be Europe, the US and Japan. The campaign would be directed at a mass audience in the UK, and primarily at financial institutions and ICI staff in the US.

"Despite the different levels of awareness, we nevertheless have to find the essence of the company so that it can be positioned in a consistent way across these markets," Saatchi said.

Mr Denis Henderson, who takes over as chairman of ICI on the retirement of Sir John Harvey-Jones at the end of this month, has previously stressed the importance of consumer marketing.

Before moving to the main board he was chairman of the group's paints division which, annually for ICI, sells directly to the consumer.

Mrs Anne Ferguson, who has been responsible for the review of ICI's image which has led to this campaign, was previously marketing manager of the group's consumer paints business.

Broker recruits equity sales team for Japan

By Gordon Chubb

SMITH NEW COURT, the listed UK stockbroker, has recruited an equity sales team for Japan from Prudential-Bache Securities as the final large element of a presence which it is establishing in Asian markets.

The three-strong unit will be based in London. It is headed by Mr Ray Bates, and includes Mr Shinji Yamazaki, also a long-standing employee of Pru-Bache. Despite the current climate of financial deregulation both in London and Tokyo, it is considered relatively rare for a Japanese national to move jobs even from a foreign institution.

The third member is Mr Crispian

Besley, and all have been appointed associate directors of Smith New Court Far East, expanding a regional arm built within the past year. Core members of the 68-staff division came mainly from De Zoete and Bevan, now part of Barclays.

Smith New Court Far East, a member of the Hong Kong Stock Exchange, has also now opened a representative office in Tokyo. This adds to research facilities in Singapore and Melbourne and a New York sales outlet.

Mr Lawrence Chui, its managing director, said of the Japanese market: "In terms of competition, no doubt about it: it is severe. What we

would like to do is to add value. We don't want to compare ourselves with the giants."

He added, however, that the group's new Japanese service would allow an integrated view of the Asia-Pacific region "providing a range of options on asset allocation."

● Daiwa Securities, one of the big four Japanese broking houses, today opens its London deposit-taking subsidiary. According to Mr Masahiko Aoki, joint managing director, the £50m venture is likely to concentrate initially on foreign exchange and money market activities.

British steel companies call for relaxation of EEC quotas

By Nick Garnett

THE British Iron and Steel Consumers Council said yesterday that EEC industry ministers should fully relax quotas on light long products when they meet again in two months time to discuss European steel overcapacity.

The ministers decided last week not to agree any further liberalisation of quotas while they gave Europe's big steel producers more time to agree greater voluntary capacity cuts than the producers have so far offered.

Earlier, the association of main EEC steel producers, has proposed

cuts of more than 15m tonnes, an exercise partly designed to fend off the rapid dismantling of the quota system which the EEC Commission has been seeking.

These capacity cuts have been judged by the ministers as insufficient to cope with excess capacity which the Commission says will amount to as much as 32m tonnes by 1990.

Mr John Safford, director general of the consumers council whose member companies and trade associations use about a half of all the steel consumed in the UK, said the

ministers had "failed to grasp the nettle."

The Eurofer offer on light long products which include wire rod, light sections and merchant bars went a long way to meeting the Commission's minimum requirements, said Mr Safford.

Because of this, and the willingness of some non-Eurofer independent producers to allow market forces to sort out Europe's excess capacity, ministers should have agreed last week to dismantle quotas on these products.

Rowntree to build R&D centre

By Clay Harris and Lisa Wood

ROWNTREE MACKINTOSH, the confectionery manufacturer and food retailer, is to build a £2.8m group product research and development centre at its York headquarters in the north of England.

The parent company also plans to drop the Mackintosh from its name and become simply Rowntree from June 30. Rowntree Mackintosh Confectionery will continue to be the main operating company in the UK. The York facility will not replace individual R&D operations within

its operating divisions, Rowntree said. "This corporate research is intended to encourage synergy between different parts of the business and create new product opportunities."

Subject to planning permission, work on the new R&D centre will start in June for completion in May 1988. It will employ about 40 research staff.

The decision to change the group's name reflects the diversification in the company's business

since Rowntree and John Mackintosh & Sons, both confectioners, merged in 1986.

Recent acquisitions had made the old name less appropriate, according to Mr Kenneth Dixon, chairman. It has bought snack food manufacturers, such as Sooner Foods in the UK and Tom's Foods and Sunmark in the US, and also operates speciality retailers.

The change must be approved by shareholders at the annual meeting on April 28.

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EARLY REDEMPTION ON 11 MAY 1987
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Redemption Date: 11 May 1987

NOTICE IS HEREBY GIVEN to the holders of the Bonds ("the Bondholders") that, pursuant to and in accordance with the Terms and Conditions endorsed on the Bonds ("the Conditions"), the Issuer will on 11 May 1987 (the "redemption date") redeem all of the Bonds then outstanding and not previously converted into Ordinary shares of 25p each of Lonrho Plc (the "Guarantor"). The Bonds will be redeemed at a price equal to 104 per cent. of the principal amount, together with interest accrued to such date.

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23 March 1987

CONSTRUCTION

Old tower block becomes luxury flats

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

WILTSHIRE CONSTRUCTION is working on a project for VIVI developers to transform a run-down 20-year-old tower block, bought from London's Wandsworth Council public housing authority for £1.67m, into luxury flats.

The transformed Battersea tower block—renamed the Park South Development—will have penthouses selling at £50,000 and a swimming pool, gymnasium and squash courts in the basement.

The building—at 21-storeys one of the highest residential towers in London—is surrounded by other council-owned tower blocks, many also now being prepared for private sale, in an area once known for vandalism, theft, mugging and drugs.

It also has spectacular views over Battersea Park, the listed disused power station, and—distantly—the Houses of Par-

liament and Crystal Palace, and can claim to be within a short drive of Harrods and the City.

As a result, record producers, MPs, estate agents and solicitors are flocking to buy flats in the transformed block, which the previous council tenants could hardly wait to get out of. Now, the apartments are sold as soon as they become available.

Converting the building from a run-down council tower to a luxury high rise is a £1.8m project which has presented Wiltshire with few challenges.

"There were no structural problems because it was a good, well-built block," said Mr Bob Dickinson, site manager.

The tower had been built to a good structural standard, with 6 inch thick concrete

walls and double-glazed windows, most of which were still in a fit condition to be retained.

There were no problems with condensation. And though the block was partly system built, with precast pebbledashed concrete panels hung on a poured concrete frame, some of the panels had come loose and all the original cladding has been retained.

The main changes have been in improving the security and heating systems, replumbing and rewiring, and transforming its previously unprepossessing appearance.

The bare, open, grey, stained and graffiti-covered children's play area underneath the tower has been enclosed and metamorphosed into an indoor swimming pool bordered with tropical lilies and palms, a squash court and

a gymnasium with exercise bicycles, rowing machines, treadmills and weight trainers.

The vandalised bare concrete entrances and lift hall have been given maximum security doors and video entryphones.

The entrance hall walls have been clad with pink and grey marble, and a matching marble reception desk has been installed for the security guard on duty 24 hours a day.

Little work has been needed on most of the 20 large flats in the block other than redecoration and refitting with luxury kitchens and bathrooms.

The major change has been at the 20th floor, where the top floor flats have been converted into the bedrooms for the luxury penthouses. Wiltshire has built on the roof.

Improving Yorkshire hospitals

TAYLOR WOODROW CONSTRUCTION (NORTHERN), of Darlington, has won its second contract for construction works at St Albans District General Hospital, Dewsbury, South Yorkshire. The company is part of a joint venture with the CWS Engineers and William Steward and Co, which has been awarded a £1.2m contract to extend and improve the pathology laboratories at the hospital. The same

joint venture is already working on a £18m extension to the main hospital buildings, which is due for completion in July 1988.

Taylor Woodrow Construction (Northern) will undertake works worth £730,000 on the pathology laboratories project, which is scheduled for completion in December 1988. The order, placed by the Yorkshire Regional Health Authority, is part of a £30m phased development scheme

for the hospital. The laboratories project will entail construction of a two-storey extension, with a floor area of 1,000 sq metres. The structure will have a steel frame on concrete strip and pad foundations, precast concrete floors, masonry cladding and a slate pitched roof. Refurbishment works to the laboratories include partitioning and roofing.

City of London offices scheme

McLAUGHLIN & HARVEY has won the following contracts: The construction of an office block for Milner Securities at 16-21 St John's Lane, City of London, under a 61-week contract for £1.5m. The office building is L-shaped and divided into two sections, giving versatility on letting. Construction work has started on a meat production factory at Kentish Town Industrial Park, worth £1.9m over 52 weeks. The construction will be part single, part two-storey factory and offices, including a refrigeration plant. It will also include car parking, service yards and soft landscaping.

A contract for the internal and external refurbishment of York House in Westminster Road for the Special Trustees of St Thomas's Hospital Estates has started, at £1.57m. The building

will be partially occupied during construction.

A term contract covering maintenance, refurbishment and small new works in the Ilford east and west area has been awarded by the PSA for a period of three years at £200,000 per annum.

MILLER CONSTRUCTION will have built seven meeting houses for the Church of Jesus Christ of Latter Day Saints by the end of this year. Currently the company is building at Milton Keynes, Tate and Farnbridge Wells. The three buildings, worth about £1.5m will be completed by late summer. Miller Construction will then begin work on a further meeting house in Aberdeen. The meeting houses are single-storey, some 5,800 sq ft in floor area, with concrete tiled pitched roof on part steel portal frame, part timber roof truss construction. Concrete floors with cavity wall construction and hardwood windows. Works include car parking areas, pavings, store, landscaping and fencing.

WALTER LAWRENCE WESTERN is to carry out the £200,000 refurbishment of a Victorian building known as the Hampshire Club, at 32 Southgate Street, Winchester, Hampshire, on behalf of Harman Court. The Victorian facade, which has ornamental quoins and pillars, a decorated pediment together with bay windows on the ground floor will be retained. The original balustrading to the stairs and the oak panelling are to be retained and restored. The refurbishment work, which will provide 6,900 sq ft of offices, will be carried out over a 21-week period with completion expected in August.

A Birmingham practice of consulting engineers has begun work on a £390,000 project to alleviate flooding in Sutton Coldfield. The MRM PARTNERSHIP is organising the work to provide a sewerage scheme for the Four Oaks Estate and neighbouring residential property, for the City of Birmingham Council.

Major retail development in Bristol

Richmond-based **SCHAL INTERNATIONAL** has been appointed construction manager to lead the project team on a £58m retail development in the Broadmead area of Bristol for Ladbroke City and County Land. The three level development, designed by Leslie Jones, includes 323,000 sq ft of retail space and parking for 1,200 cars. The exterior's fine architectural detailing in brick reflects the origins of part of the site where the old Newgate Prison was located. Schal's commission includes value engineering analysis prior to final design, programming of phases, and budget control. Demolition is to start in June with the first phase of construction following in October and completion targeted for 1989.

AG TILES has won two orders together worth £500,000. The company will supply 250,000 tiles for Manchester-based Ungers Meats, a subsidiary of Campbells Soup. The contract, worth over £250,000, was placed by Williamson Corrosion of Manchester. AG Tiles has also won its largest single order from Hong Kong. This is for wall tiles at the Sai Wan Ho commercial and residential project, one of the largest single developments under construction in Kowloon.

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Pollution control in Ireland

FRENCH KIER subsidiaries throughout the UK have been awarded new contracts valued at over £28m. In Northern Ireland, Charles Brand—the oldest Kier Group company—has been awarded the civil engineering contract for an extension to the New Holland water pollution control works (£5.85m), in Lisburn, Co Down, by the DOE (NI) Water Services.

Kier Southern has started a fitting-out contract as part of the Terminal 3 refurbishment programme (£1.1m) for Heathrow Airport. Also at Heathrow, Kier is to build a four-storey office block (£2m) for the Abbey National Pension Fund. In Reading, the company has won the contract for an extension to the Berkshire County Council and at Hampton Water Works it is to build a low lift, pump-house (£1.3m) for Thames Water Authority. Kier Southern is to build a 100-bedroom hotel in Wokingham (£3.01m) for Queens Moat Houses.

In Bath, Wallis Western is to build a shopping development, "The Colonades" (£2.7m) for Spicemore. The Colonades comprises a prestige shopping mall, with scenic wall-climber lifts and offices, all built behind a retained Georgian listed facade, part of the Royal Bath.

Another Kier subsidiary, Robert Marriott, is to build 36 retirement bungalows at Northampton (£1.5m) for Retirement Appreciation, and at Milton Keynes, a factory and offices (£200,000) for Samet UK and the Broughton Lodge Hotel (£770,000) for Charles Wells.

Other Kier contracts include refurbishment of three blocks of four-storey flats (£1.5m) for the London Borough of Hammersmith and Fulham, 76 houses (£1.5m) for the Metropolitan Borough of Solihull, thermal upgrading of 94 houses in Striving (£200,000) for the Scottish Special Housing Association, an effluent treatment works in Peterborough (£200,000) for British Sugar and fitting-out offices in Bristol (£325,000) for Airtime Young.

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Bank of Scotland

How the Sassenachs spawned an invasion

James Buxton on a strategy that outflanked the UK clearers

A BANK based in Edinburgh, small compared with the other UK clearers and lacking a branch structure south of the border, might not seem well-placed to increase its share of the UK market and to boost its profits.

Yet in the past seven years the Bank of Scotland has done both, principally through a series of innovations in the English market, in which the bank has deftly turned its apparent disadvantages into advantages.

The man principally responsible for this is Bruce Pattullo, who took the job of treasurer (chief executive) in 1979. Four years before, in 1975, the Scottish banks did not expand south of the border and English territory had been dramatically broken when National Westminster opened two branches in Scotland.

"It was the best thing that could have happened to us," says Pattullo, a tall, rather shy man whose courtesy conceals a formidable brain. The net benefit of moving into the English market was many times greater to us than moving into Scotland was for them. It gave us a heaven-sent opportunity to go to England."

The decision to compete for the roughly 20 per cent of the English banking market which is not under the sway of the major clearers was reinforced by knowledge that growth prospects for the Scottish economy are not spectacular. The Bank of Scotland had a much smaller involvement in international lending than the other UK clearers and eschewed the idea of purchasing an overseas bank.

The bank's approach combined boldness with Scottish caution—an indication of which are the rights issues of 1984 and 1985 which give the Bank of Scotland the strongest balance sheet of all UK banks except for TSB, but diluted earnings per share. Pattullo considered the obvious option of building or buying a branch network in England. But there were clearly limits as to how

much a bank with deposits at November 1986 of \$6.2bn (compared, for example, with those of NatWest, the biggest clearer, of \$5.7bn at September 1986) can buy.

Further, as Pattullo says: "I wouldn't argue that branch structures are a liability rather than an asset, but the times when they become one may not be far off." The bank instead built up a network of nine regional offices in provincial English cities which concentrate on small to medium-sized companies. It plans to expand to 15-20 such branches over the next five years.

But in order to tap the personal banking market in England, the Bank of Scotland decided to market some of its banking products without a branch structure. First, in 1983, it launched its money market cheque account—an account on which deposits of more than £2,500 earn interest related to money market rates while giving customers complete freedom to withdraw without notice, and the facility to write cheques. At the time Bank of Scotland marketed it—advertising it heavily on TV and in the press in the south-east—none of the major clearers offered such an account.

Maverick

"It was a staggering success," says Pattullo, though he does not quantify it. The Bank of Scotland had been afraid that some of its established customers would slip across to it from their non-interest earning accounts, but this happened only to "a very minor degree."

"We sweated over the decision, thinking we'd be seen as a maverick," he says. "But it actually should have been us that did it as we were the outsiders. A bank with a branch structure in England would be afraid of stalling its managers in the back and eroding the profitability of its branches."

From this the bank went on to sell financial services in England through other organisations. Through its finance house North West Securities it

allied itself with the Automobile Association to market a Bank of Scotland Visa card, a revolving credit facility, and a personal loan to the association's 6m members. They've got the customer base and we've got the products," says Pattullo.

The bank also went into the mortgage business by means of links established with 17 separate life assurance companies. With the Alliance Building Society it created Bank Save, a loan scheme by which the building society's customers can take out a personal loan (called Scotloan) of up to £5,000. This has brought in several thousand new customers.

Through money market cheque account and a number of joint ventures with stores groups, says Pattullo, "we have established a series of data banks and pigeon holes with varying rights to cross-sell into the different markets."

Probably the boldest move to date in Bank of Scotland's drive to establish itself south of the border has been the introduction of its home and office banking (HOBS) system. The Bank of Scotland was the first UK bank to market a system by which a customer can sit at home and tap into his bank account via a keyboard and a TV set tuned to British Telecom's Prestel information service, make transfers between his accounts, and pay regular bills.

The beauty of HOBS for Bank of Scotland is that the bank can acquire customers in England who may never have seen a Bank of Scotland branch. Some 60 per cent of HOBS customers had no previous connection with the bank. Pattullo believes that the English banks are inhibited from following suit because they need to protect their branch structures—but they claim that they are waiting for the development of a simpler delivery system. Pattullo is convinced that in a few years' time home banking will be the norm for most people.

However, the bank implicitly



Bruce Pattullo: a heaven-sent opportunity to go to England

acknowledges that the initial response to HOBS was relatively slow, especially among non-business customers. But Pattullo says: "HOBS looks as if it's been taking off since mid-1986." Although it was aimed at small clients such as dentists and farmers, it has also won customers in the middle to lower end of the corporate market, including fund managers and insurance brokers, as well as district health boards and local councils.

"It's not going to fail, it's going to be a considerable success," he says. "I'm absolutely convinced that all the other banks will do it, but the longer they hold off the better for us." So far only the Clydesdale Bank, the Scottish offshoot of the Midland, has—just in the past few weeks—emulated Bank of Scotland with a home banking system.

Though the more eye-catching of Bank of Scotland's initiatives have been aimed at gaining market share south of the border, its home market naturally remains Scotland. The Scottish banking market is reckoned to be overbanked, with a high number of branches per head of population compared with the rest of the UK. The Royal Bank of Scotland and the Clydesdale Bank doggedly for market share along with the Bank of Scotland in virtually every town in the country; they have now been joined by the TSB.

But Pattullo says that be-

tween 1979 and 1985 Bank of Scotland's share of the market held by the three Scottish clearing banks (before the arrival of the TSB and not counting the non-indigenous banks) rose from 34 to 41 per cent. A recent analysis by the brokers Wood Mackenzie concluded that Bank of Scotland had increased its share of the whole Scottish market by three to four points between 1977 and 1982, and that since then it had "more or less held onto these gains," having around 40 per cent of the Scottish market, a point or two below the Royal Bank of Scotland.

When Pattullo arrived at the top of the Bank of Scotland in 1979, he pointed out that only a bank with such a small share of the UK retail banking market—perhaps 2 to 3 per cent, though precisely comparable figures did not exist then—could possibly hope to make large increases in its market share. "The bank now has 4 per cent of sterling assets in the UK retail banking market and believes it has had the fastest growth of assets of all the UK banks."

But the Bank does not reveal how its market share is split between the Scottish and English operations. Wood Mackenzie, however, believes that in terms of growth, Bank of Scotland's English operations have lately accelerated and performed best. The multi-pronged approach to the English market has paid dividends.

Competition policy

The case for cartels

Tony Jackson reviews a controversial thesis

"I DO not accept the theory," said Lord McGowan, the autocratic head of ICI, "that competition is essential to efficiency." Cartels, he told Britain's House of Lords in 1984, meant lower prices, stable employment and orderly expansion of world trade.

Seductive though this view has always been to the struggling industrial manager, it has actually been a source of support elsewhere for the past hundred years or so. Lately, though, it has staged a comeback in academic circles: here is a new book from a Harvard Business School professor which gives managers a framework for change, it at least two cheers, and in a chemical context at that. Industry in the late twentieth century, says Joseph Bower, is in deep trouble. What is true of petrochemicals—his particular topic here—is true of steel, forest products and capital-intensive manufacturing in general. "Conventional competition leads to a socially undesirable result—chronic waste. Everyone loses."

For Bower the free market is a fantasy which never existed. In petrochemicals, otherwise intelligent companies have gone on absorbing losses well beyond commercial logic. Market entry is no problem—developing countries, intent on their own version of the Japanese miracle, do it all the time. The problem

is market exit. In theory, the least efficient producers get out first. In practice they do nothing of the kind. The first out are often the best managed, for which the unkindest cut is leaving the market to "the competitor whose irresponsible moves or government subsidies caused the problem in the first place." Those left are trapped into being each other to death.

The snag is, says Bower, that managers find they cannot solve the problems of their own business within the existing framework of the industry. For individuals to be free to act, the framework has to change. And the crucial step—"in order to change an entire industry's structure, it is necessary to deal with the government. Structure is strategic and strategy is political."

With the exception—of course—of Japan, governments have been more a help than a hindrance. In Europe, the authorities mount down rates on plastics producers and fine them for price rigging. Bower is dismissive of this: "What is needed is a MITI pointing the way and encouraging progress rather than a group of lawyers threatening criminal action on the basis of laws grounded in the history and the ideological premises of 19th-century industry."

It may be, he concedes, that the Commission has a more enlightened motive. Perhaps Brussels is promoting industrial Darwinism as the only way to stop member states claiming strategic rights to capacity in every industry. Perhaps primeval competition, waste and all, is preferable to an industrial version of the Common Agricultural Policy.

Outside the narrowly European context, and this is a genuinely international book—Bower argues that governments should be more sympathetic to individual cases, rather than clumsily applying general prohibitions, and that managers should accept the political dimension of the tasks facing them. If only, he implies, everyone behaved like the Japanese. There is a lot of wishful thinking in that, but it is in the nature of these issues that the problems should be more pervasive than the solutions. Good analysis never hurt anyone, and industrial managers in the chemical industry or out of it could read Bower's book with profit. And, indeed, with pleasure; Bower has the knack, rare among academics unless American, of writing clear and simple English.

"When Markets Quake," by Joseph L. Bower. Harvard Business School Press, £14.95, 240 pages.

Business

courses

The information advantage: the first European conference on information management, London, May 13-14. Fee: Conference Board associates and SID members \$495 (\$695 after March 23); non-associates and non-SID members \$595 (\$695 after March 23). Details from the Conference Board, Avenue Louise, 207-Btes, B-1050 Brussels, Belgium. Tel: (02) 640 6240. Telex: 63635.

The 6th annual competition law conference—a review of recent developments, London, April 28-29. Fee: £225 + VAT. Details from RSC, Kirby House, 31 High Street East, Uppington, Rutland, Leics LE15 9PY. Tel: 0572 822711. Telex: 341382. EURCON G. Fax (0572) 821287. Organised by the Institute of Management, London. Resource Centre, 2 The Chapel, May 11. Fee: £120 + VAT for members of IM; £140 + VAT for non-members. Details from IM Marketing Training, Moor Hall, Cookham, Maidenhead, Berks, SL6 9QH. Tel: 06285 24822 ext 29.

Quality assurance, London, April 28-29. Fee: £460; £480 after April 14. Details from Miss J. K. van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 896827 TACS G/Ref 1202.

Japan Design Study Tour, Tokyo, May 29-June 6. Fee: £4,250. Details from Yvonna Demczynska, The Design Council, Marketing Services, 28 Haymarket, London SW1Y 4SU. Tel: 01-838 8000. Extn. 4146. Information: How to Document Information On-line, London, May 16-17. Fee: £395 plus VAT for the first delegate; £370 plus VAT for additional delegates from the same company. Details from The Information Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 8SX. Tel: 01-871 2546. Telex: 299180 MONINT G.

Corporate performance analysis (and productivity), London, May 7/May 13-14. Fee: May 7 £150; May 13-14 £300. Details from Nigel Meade, Department of Management Science, Imperial College, Exhibition Road, London SW7 2AZ. Tel: 01-589 5111 ext 7123. Franchising, London, May 19-20. Fee: £490; £485 after May 5. Details from Miss J. K. van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 896827 TACS G/Ref 1202.

The Frontiers of management, London, June 18-19. Fee: £200; £195 after May 5. Details from Miss J. K. van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 896827 TACS G/Ref 1202.

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Sime Darby Group

INTERIM RESULTS

FOR THE SIX MONTHS ENDED 31ST DECEMBER 1986

Year to 30th June 1986 M\$ Million		1986 M\$ Million	Six Months to 31st December 1985 M\$ Million
2,248.2	TURNOVER	1,180.1	1,046.2
152.6	PROFIT BEFORE TAXATION	77.3	99.8
(70.9)	TAXATION	(28.4)	(47.3)
81.7	PROFIT AFTER TAXATION	48.9	52.5
(22.6)	MINORITY INTERESTS	(13.1)	(13.4)
59.1	EARNINGS	35.8	39.1
92.7	EXTRAORDINARY ITEMS	27.2	78.3
151.8	PROFIT ATTRIBUTABLE TO SHAREHOLDERS OF SIME DARBY BERHAD	63.0	117.4
M. Sen		M. Sen	M. Sen
6.4	EARNINGS PER SHARE	3.9	4.2
4.8	DIVIDENDS PER SHARE - NET	1.8	1.8

The Directors of Sime Darby Berhad have declared an interim dividend of 3.0 sen gross per share (1985 - 3.0 sen gross) which will be paid, less Malaysian income tax, on 22nd May, 1987 to shareholders registered at the close of business on 24th April, 1987.

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Cathay Pacific Airways Limited

1986 Final Results

Results: The audited consolidated results for Cathay Pacific for the year ended 31st December 1986 were:

	Year ended 31st December 1986 HK\$M	1985 HK\$M
Turnover	9,059.1	7,324.9
Operating profit	1,687.4	894.7
Net finance charges	124.9	44.4
Net operating profit	1,482.5	850.3
Share of profits of associated companies	59.6	47.9
Profit before taxation	1,542.1	898.2
Taxation	297.0	110.7
Profit after taxation	1,245.1	787.5
Minority interest	11.0	10.0
Profit attributable to shareholders	1,234.1	777.5
Dividends	530.4	388.8
Retained profit for the year	703.7	388.7
Earnings per share	46.5c	29.3c

Cathay Pacific earned record profits in 1986. Auditable profits for the year, at HK\$1,234.1 million, represent a 58.7% increase on the previous year's results and comfortably exceed the forecast made at the end of April 1986 when the Company was floated. These record results arose principally from improvements in yields and a marginal increase in the revenue load factor. There were also savings in fuel costs which substantially contained the adverse impact on unit costs of other inflationary factors. Good returns from funds with investment managers partly offset higher interest costs resulting from additional lease financings and other borrowings. Dividends: An interim dividend of 6.0c per share absorbing HK\$59.6 million was paid to shareholders on 30th September 1986. The directors will recommend to shareholders at the annual general meeting on 27th May 1987 the payment of a final dividend of 14.0c per share, payable on 29th May 1987 to shareholders registered on 22nd May 1987; the share register will be closed from 11th May 1987 to 22nd May 1987, both dates inclusive. The total dividend for 1986 would thus amount to 20.0c per share, as against 19.0c per share forecast in the prospectus issued in April 1986.

Operations: 1986 was an extremely busy year for the airline. Two new Boeing 747-300 extended upper deck aircraft were acquired bringing the total number of aircraft operated up to twenty-one; twelve Boeing 747 aircraft and nine Lockheed TriStars. This enabled the Company to introduce important new services and to upgrade existing ones. Seven new destinations were added to the scheduled network operated by the Company bringing the total number of ports served by Cathay Pacific and its joint service partners up to thirty-six. Capacity flown during the

year totalled 3,186.8 million tonne kilometres representing a growth over 1985 of 14.6%. The revenue load factor improved slightly to 70.2%.

Prospects: Looking to the future with confidence, Cathay Pacific took delivery in February 1987 of one further Boeing 747-300 extended upper deck passenger aircraft and the Company currently has on order one Boeing 747 freighter and one Boeing 747-300 passenger aircraft for delivery in September and November 1987 respectively, and two of the new ultra long range Boeing 747-400 passenger aircraft which are due for delivery in the first half of 1989. There are also options available to the Company for an additional Boeing 747-300 passenger aircraft to be delivered during 1988 and for seven more Boeing 747-400 aircraft for delivery between 1989 and 1991. Meanwhile, 1987 has started well. Passenger and cargo traffic volumes have both recorded good growth over the corresponding period in 1986 and yields are being maintained. Fuel prices appear to have stabilised, at least for the time being. Assuming a continuation of the present favourable situation and in the absence of any unforeseen circumstances, the Company can look forward to another good year.

Earnings per share for both years are stated by reference to the 2,652,325,500 shares in issue following the share split which preceded the public offer for sale of the Company's shares in April 1986. The annual report for 1986 including the chairman's statement and the audited accounts for the year ended 31st December 1986 will be sent to shareholders on 2nd May 1987.

H.M.P. Miles
Chairman

Hong Kong, 18th March 1987

CATHAY PACIFIC
The Swire Group

Swire House, Hong Kong.

Why it will not be easy to kill off socialism



JOHN LLOYD

THE PRIME MINISTER is not very like Stanley Baldwin in any except one, crucial respect, that of leading the Conservative Party and the country at a time when a two-party system has changed into a three party system. Both want to try to change it back. Baldwin — as Roy Jenkins put it in his recent biography — "wanted a house-trained Labour Party"

as sole opposition. Mrs Thatcher, for her part, appears to want a house-trained alternative Conservative Party.

She continues to make it clear that she wishes to uproot socialism from British political life. At the same time, Mr Norman Tebbit, sending slitting shots over the advancing Alliance, warns that it will "let socialism in the back door," both because its electoral success may deliver largest-party status to a Labour Party which could not do that unaided, and because Alliance leaders are still socialist in heart and future deed.

The only conceivable opposition which Mrs Thatcher and Mr Tebbit now regard as legitimate, then, is one purged of all "socialism" — a socialism, moreover, defined very widely indeed. In her speech to the Conservative Party's Central Council on Saturday, Mrs Thatcher characterised all three main opposition parties as Socialist — "full-blooded" (Labour),

"half-hearted" (SDP) and "half-baked" (Liberal).

The Prime Minister has, of course, highlighted the most important long-term question of domestic politics, not just in the UK: If socialism is not to survive, then the dominant political struggle in most western democracies for nearly a century is drawing to a close, or finding a radically new form. And because it is so crucial, it is time some rudimentary definition of what is meant by socialism was introduced. Only then can we make some judgement on what Mrs Thatcher wants to kill, and whether it is worth preserving.

If by socialism is meant what is now tagged as "loony leftism," then the Prime Minister would have little argument from the Labour leadership. It does not take a leaked letter to show that the parliamentary Labour Party is, in the main, fed up with the mixture of sexual politics, anti-police and pro-IRA attitudes which are adopted by some constituency

parties and a few councils, especially in London. It will clearly be part of hustings politics for the Conservatives and the Alliance to represent these painful boils on Labour's neck as cancerous growths too deep for surgery — but outside the electoral constraints, they do not constitute a socialism which any democratic Socialist would defend for a minute.

It is, then, simple collectivism which the Prime Minister seeks to eradicate? Here, of course there is an argument — but it is not one which is confined to the Conservative and Labour Parties. It is between all parties and within all parties, too; and it is an argument, as Mr Michael Heseltine's new book shows, which remains acute within the Conservative Party itself. Mrs Thatcher's hostility to collectivism takes on not just the Labour Party, but its manifestations throughout society.

She told the Evening Standard last Tuesday that she wishes to entrench con-

servatism "as almost part of the habit and custom" of British political life. But there is another habit and custom already entrenched, and apparently valued: that of collectivism itself. In health and education, in social security, in the network of support and subsidies to corporations and individuals — collective provision, much of it inspired by Labour governments, is a largely unquestioned part of life. Further, the larger tasks which our society must see performed — as providing for the massed ranks of the unemployed, or making good deficiencies in training and skills — are undertaken naturally, it would seem, by the state.

The Government, now, it seems, wishes to "do something" about the inner cities: a leaf out of Mr Heseltine's book, here!; much will be made in this endeavour of partnerships between government and private capital — but it will be the state, or collective provision, which will do

most of the something.

And therein lies her problem. A minimalist definition of socialism — defined as collective provision to counter-act some of the effects of the market, and collective effort to address specific problems — still survives, even thrives, outside the Conservative rhetoric. Indeed, her own government has been recently rather concerned to prove how good their collective provision in health, and in education is or at any rate is going to be. It is impossible to conceive of opposition parties which would not offer some form of this minimalist definition of socialism as their platform; and difficult to believe that a programme which, for example, promoted greater equality, backed by a team which appeared credible as a government, would never gain assent.

But therein also lies a problem for Socialists. Are they to be content with this definition of themselves and of their goals? Even where they wholly reject extremism, even where they see nationalisation

as no longer of importance; even if they accept that previous Labour governments have often in practice been little more than mildly collectivists — would they be content to rest behind a definition which includes Mr Peter Walker and Mr David Steel.

There are some in the Labour Party, and in the Alliance, who believe that is all that the political traffic will presently bear. But there is a further complementary definition of socialism. It adheres round those movements towards a greater participation in and responsibility for management and ownership.

In the 1980s, it has taken a new form — a "Conservative form," as against the 1970s "Labour form." Where, in the mid-seventies, discussion and plans depended on union structures and public ownership, they now depend on individual activity and personal ownership. That ownership can be expressed both in the relatively passive possession of a few

shares of BT by anyone, or in the active ownership of a slice of the National Freight Corporation by an employee shareholder.

It is not beyond the remit of socialism to argue for the involvement of wider and wider circles of workers and citizens in the ownership of and influence on companies which provide their living and their security. For where nationalisation is seen to be limited, and trade unions in clearly seen to be unable to effect a radical transformation of power relationships, why should not socialists find in the market and in personal ownership a means for the enrichment of those presently outside of the narrow, often self-perpetuating, cliques which control our lives, living standards and labour? At the heart of market socialism is the belief that ownership and self management within a broadly market environment is the working equivalent of political democracy.

Is that not worth saving from extinction?

INTERVIEW

A breath of Airco

Christian Tyler talks to Richard Giordano, until recently Britain's top paid businessman



Ashley Ashwood

RICHARD GIORDANO, the American chairman of British Oxygen, is a member of the super-smart New York Yacht Club. Naturally, he took part in a private sweepstake on the result of the America's Cup. For a best-of-seven final there were eight permutations in the hat. Mr Giordano drew the ticket for a 4-0 American win, the score that eventually gave the US its precious cup back.

If, as some people believe, luck can be earned then Mr Giordano's good fortune on the sweepstake should come as no surprise. For this American head of a British multinational company with an impressive record of profit growth is regarded as one of the most successful managers in the country.

He is also the highest paid after the fun-loving millionaire, Sir Ralph Halpern, of the Burton group. Public interest in Mr Giordano's earnings — the equivalent of nearly £770,000 last year — has rather obscured his achievements. Even Chinese Vice-Premier Li Peng joked about the salary when Mr Giordano met him in Peking two years ago.

Cosmopolitan, rather than mid-Atlantic, Mr Giordano has none the less brought a kind of east coast American chic — slick but not flashy — to the British business of industrial gases on which the BOC empire in 48 countries is still, despite a growing medical arm, largely based. The company headquarters at Windlesham in the Surrey green belt, built for £20m on the site of a convent home for

wayward girls, is bold but beautiful, and reminiscent of the best corporate architecture of New England. The company has won praise for the scope and appearance of its annual reports (though it lost its campaign to promote inflation-accounting). The chairman and chief executive's own appearance — tall, well-dressed, Italian good looks — suggests the Harvard lawyer he once was rather than the industrial manager he is.

When he is in England (about a third of the year) he talks about "us," Mr Giordano means "British." He also rejects the suggestion that there is anything particularly American about the way he manages the business.

As head of Airco, the US company that BOC bought in 1978 in an acrimonious takeover, he was running a highly centralised domestic outfit. "There was no subsidiary that I couldn't visit in a day by corporate jet, and we had information systems that would choke a horse." At BOC, he found himself running a worldwide empire of enormous cultural diversity, extending from Zimbabwe to Japan.

The takeover, incidentally, was a crisis in his career. "I thought surely I would get fired and be able to sail my boat (a 44 ft sloop) round the Caribbean," he recalls. He even bought a bigger yacht and had to sell it again. "Except for that one brief period I haven't been tempted to go outside."

Coming to BOC meant adopting a completely different style

of management, he says, though the company had already shed its old-school ways. It meant shorter lines of communication, greater trust and co-operation between managers, less information at the centre — long-distance telephone calls, not floods of memos.

Mr Giordano believes managers have to curb their cruder inclinations. "A lot of managers have the competitive idea — 'how do I get up the slippery pole? The first thing I do is screw my associates.' You want aggressive, tough guys but you want them to fight in a team spirit. It's a bit like the family. The warrior must go out and fight for the food. But he must come back and be gentle with the children."

The successful industrialist combines management skill, leadership, resilience — and luck, according to Giordano. "Leadership is very much the gift of one's personality. I think the arts of management can be learned; they are primarily experience-based."

"People don't follow where

they don't have trust. Leadership means you have got to be able to step back from failures and be able to keep going. I look for a man whose nose has been bloodied, as mine has been many times."

"The world is always looking for the golden boy. And that is a temptation in companies too. We must be careful to assess people's qualities. We want to see how people have behaved in adversity. One senses he would like his managers to have the temperament of the lone yachtsman he admires so much. He calls them 'extraordinary people': courageous, not afraid to be alone, humorous — and surprisingly modest." BOC sponsors a quadrennial six-handed round the world yacht race, which Giordano says generates great enthusiasm among his scattered customers and staff.

What does he think of British management in general? Giordano stops pacing the floor to weigh his words. "The problems of British management go all the way back. But let us look back decades. I guess, a watershed. A fellow came to work in the morning. He could not fire anybody. He did not set wages. He did not set prices. His own pay was probably lower. He was hardly managing the business."

"There was a substantial change of climate after 1979 (year of the Conservative election victory). I am not saying this as a political statement or as a tribute to this particular Government, but as a fact that the climate altered radically. It was partly political, partly the cold wave of world competition — foreign exchange controls came off. I believe that the unions became more reasonable."

"Since that time we have seen a lot of British companies doing well and we have seen the emergence of a lot of good British managers. I think there is a generation gap: an interesting gap between the generation that was running the show prior to 1979 and the generation that has emerged since, which I think is doing a very good job."

"If you look at BOC, we've got half the number of employees now and we are producing 30-40 per cent more."

"Having said all that, we still have precious few world players — by that I meant companies that compete with all comers. We probably have a smaller number of world players per capita than Sweden or Switzerland. Why? I think, going way back, British managers have tended to be insular. In some respects the protection of the Channel has actually worked against us. That's very hard to change."

"My views are not black and white. Given US industrial performance you have to be rather careful before lecturing people

about America as the reference point for management. The history of his mergers there is pretty damn poor."

"The BOC-Airco merger, I think, was a very successful merger. Why was it successful? One of the things I didn't do when I came over here was attempt to use American management as a reference point. Americans have a bad habit of kind of going out into the world with a fixed position and judging all others relative to it. I think we have avoided that. I would have been very easy for BOC to fall into a Yankee-Brit tug-of-war."

Perhaps because of his Italian immigrant background, Mr Giordano appears to have no political allegiance to the conservative government on each side of the Atlantic. He sees President Reagan's

able "about staying in the scheme and his own pay, fixed on a US scale and in dollar terms, is no longer tied to the company's performance. He thinks the chief executive's role as prime decision-maker rules him out."

"Performance-linked pay enables a lot of British managers just to make money when they would not have had the courage to go ask for it in the form of salary. You can have years when the company didn't do very well but when everybody busted his hump. So we have a system in which bonus is paid on a matrix in which half is related to company performance and the other half to a set of individual goals negotiated with that individual. It caps out at 50 per cent of salary. The effect is that in a good year, if he (the executive) was a bum we don't give him very much money."

"Those kind of systems are better. They are not liked by some managers because they are seen as requiring too much subjective judgment. A lot are squeamish about going to subordinates and saying: 'You know, Charles, you really didn't do a very good job this year.'"

If the 53-year-old Giordano has any ambition to move on to bigger managerial challenges, he is not admitting it. He has been with industrial gases since 1963 when he got the job with Airco through the law firm he was working for. "They asked me to go, so I went like a good dog. The 50s were described as a silent generation. We all went and did what our parents expected us to do. I would say the message in the household was to succeed at something. Failure was not highly prized. I think I have always been conscious of wanting to succeed, but the shape of your ambition does change as you get older."

The chairman of BOC describes his company as a complicated high-technology business — more so than City analysts seem able to understand, he says — with some very tough international competitors. "I have to feel comfortable in Asia and India. I have to get to feel comfortable in Japan. The international pressure is very challenging. I think it's a fun business to be in."

Put judges on the box



IT MAY be that the authorities will never allow TV cameras into British courts, as they are permitted in some American state courts. But an experiment by Channel 4, designed to report what happens in the courtroom in a fuller — and hence perhaps fairer — manner than can be achieved by a newspaper, took a step nearer reality when the European Commission of Human Rights held, a fortnight ago, that an application alleging a violation of the guaranteed freedom of expression was admissible.

Channel 4's experiment centred around the trial, in January 1985, of Mr Clive Ponting, a civil servant in the Ministry of Defence, charged with communicating information to an unauthorised person, contrary to the Official Secrets Act. The TV company had made plans to obtain a daily transcript of the evidence to be adduced at the trial at the Old Bailey. Extracts of the evidence, which would represent a fair and accurate summary of the day's proceedings, were then to be read out by actors in a neutral and undramatic manner.

A half-hour programme, Court Report, in the late evening of the day's court proceedings was to be presented as an extended news report, not a dramatic reconstruction of the court scene. A pilot programme was produced and this encouraged the programmers to forge ahead with their plans to cover the Ponting trial, which was attracting widespread public interest.

However, they failed to reckon with the nervousness of judges about any coverage of court cases, or even the traditional manner of a shorthand note by a journalist. Even tape-recorders are strictly not permitted.

Although Channel 4's solicitors had sent papers describing the station's plans to the Attorney-General, the Director of Public Prosecutions and the Court Administrator at the Old Bailey — all of whom had expressed interest — the judiciary feared that what was about to be a re-enactment of the trial in dramatic fashion and that it would fall foul of the law of contempt.

When the trial opened, and Mr Ponting was arraigned and pleaded not guilty, the judge, Mr Justice McCowan, weighed in. He expressed his uneasiness at Channel 4's Press release and its statement that actors would take the part of himself, counsel for the parties and witnesses. He thought that such a procedure would involve a substantial risk for prejudice to the administration of justice.

The judge accordingly made an order under the Contempt of Court Act 1981 "that a report of any part of the proceedings in the form proposed by Channel 4, in their nightly half-hour Court Report, be postponed until after the jury has given its verdict in this case or until further order." Neither the prosecution nor the defence demurred. When Channel 4 sought, through its counsel, to address the judge, he declined to hear them.

A judge's order under the 1981 Act is not susceptible to any challenge by way of judicial review or immediate appeal, so the programme, in its original form, was abandoned. An alternative programme,

involving a presenter and three newsmen, was devised. "It appeared to be much less successful in conveying information and impressions of the trial to a television audience. It certainly failed to attract the expected number of viewers. Television critics described the alternative programme as 'unwatchable' and 'defence counsel likened it to an 'anesthetic'."

Two main questions stretched the mind of the European Commission of Human Rights. Did Mr Justice McCowan's order banning the programme constitute an interference with the TV company's right to impart information, as protected by Article 10 of the Convention; and, if so, was the interference necessary in a democratic society? Did Channel 4 have an effective remedy under English law in respect of any violations of the Convention?

The Commission has announced that it has admitted the application on the latter ground. We shall have to wait for its report to see what it says about the violation of freedom of expression.

Media coverage of important trials and cases from restrictive laws and laws of newspaper space. A day's hearings in court last five hours, requiring about 80 pages of typescript. News papers are inevitably restricted to the highlights of the evidence. The potential for distortion and inaccuracy is considerable. The real case can get more than a flavour of the case. He certainly does not always get a full and balanced impression of what the case is about.

Radio and television coverage tends to be even more superficial. It takes the form of a reporter, with no legal qualifications, giving a breathless layman's account outside the court building at the end of the day's hearing. His report, at best, will be the most curious of summaries. If the report is to camera, the picture of the court may be accompanied by a few "quotable quotes" displayed on rolling captions. The listener to the radio may at least absorb more than the viewer distracted by other things in the picture. These things may be forced on the media by provision in the Criminal Justice Act 1988 which bans photography or drawing in the precincts of the court.

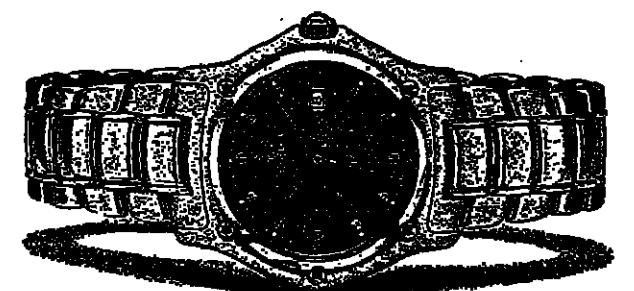
Whether Channel 4 wins the day, and is allowed to try out its Court Report without the threat of censure, will be known when the European Commission of Human Rights issues its report. Meanwhile there would be sense in a government review of the reporting of court cases before we are told by Strasbourg that once again, our law breaches freedom of expression.



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By Terry Dodsworth

The security of Europe

SIR GEOFFREY HOWE, the British Foreign Secretary, and Mr Jacques Delors, President of the Commission of the European Community, have in the past week both given powerful support to the idea of closer European co-operation on defence and security. The idea is not new: the Brussels Treaty of 1948 antedated the foundation of the European Coal and Steel Community, the formation of Western European Union preceded that of the European Economic Community; but it has been given new life in recent years, to the point where it is becoming the conventional wisdom.

Sir Geoffrey has proposed that the headquarters of Western European Union be moved from London to Brussels, to be closer to Nato [and the Community, of course]; Mr Delors proposed that the 12 members of the Community should hold a special summit to discuss security and East-West relations. But the specifics of the recommendations are much less important than their general theme that Europe needs to pay greater collective attention to, and take more collective responsibility for, its security.

Economic role

The intervention of Mr Delors has caused some surprise, because defence and security lie outside the legal competences of the Commission. Yet the founders of the Community believed they were engaged in an essentially political process, and tried to create a European Defence Community before they set up the European Economic Community.

For historical reasons the Community was confined to a purely economic role; but the Single European Act negotiated in 1985 explicitly recognises the need for co-operation between the 12 on security matters. Mr Delors may be offering against strict protocol, but not against common sense.

For the past 15 years the member states have consistently tried to co-ordinate their foreign policies on issues of the moment; but until recently, they have hung back from any significant attempt to co-ordinate defence and security policies. On the one hand, they were afraid of upsetting the US; on the other, France's self-exclusion from Nato made it unlikely that European co-ordination was feasible.

These two inhibitions have significantly subsided. European governments wish to

strengthen the alliance with the US, but President Reagan's tendency to unilateral improvisation has on so many occasions caused alarm in Europe, that it no longer seems entirely prudent to rely on Washington's judgment. As Sir Geoffrey put it in a remarkably outspoken sentence: "We need to be alert to trends in American thinking which might diminish our security—perhaps not today, tomorrow, but possibly in the longer term."

Secondly, France under President Mitterrand has steadily moved away from Gaullist notions of national sanctuary towards an explicitly European posture. Re-integration into Nato remains a sticking point, but the recent Franco-British decision to discuss cooperation on nuclear questions suggests that most of the old taboos are gradually being swept away.

A third factor which is providing a positive incentive to closer European cooperation on defence and security is the sense of movement being projected by the Gorbachev regime in Moscow. This is creating new uncertainties over the future of East-West relations.

Mr Gorbachev's claim to be pursuing an exclusively pacific foreign policy may be both rational and plausible; but it is also possible that he is pursuing an accommodation with the US, so as to weaken and ultimately split the Atlantic Alliance, and thus be able to threaten Western Europe at minimum risk to the Soviet Union.

No consultation

At the Reykjavik summit the superpowers ostensibly came close to an agreement on a nuclear-free world; this might have improved the security of the US, but it might seriously have jeopardised that of the Western Europeans, who were not even consulted. Similarly, the prospective elimination of all medium-range missiles from Europe may be important politically, but it could accentuate the Soviet Union's advantages in shorter-range missiles.

Until Mr Gorbachev came along, the rigidity of the East-West stand-off at least gave a certain type of stability to the political geography. Now that the log-jam seems to be breaking, and with it the old sense of predictability, it is vital that like-minded European governments take more collective responsibility for their security.

IN THE not so distant past, it would have seemed absurd to raise the issue of trade battles in the world telecommunications industry. National telephone systems were universally regarded as natural local monopolies, best left, like the electricity and water supplies, to home-based utilities and equipment manufacturers. International communications were a model of trading harmony, governed by central agreements and universally accepted standards.

Suddenly, however, after 100 years of stability, the mould is cracking. Under the twin pressures of new technology and deregulation, equipment manufacturers are sweeping aside national market barriers which seemed insurmountable only a few years ago.

Tentative changes are also being made in the structure of the state-controlled telephone service companies, an area which traditionally governments guarded as jealously as their defence industries. With these developments, accusations of protectionism have started to fly across the Atlantic and Pacific, as the US joins battle with Europe and Japan in yet another trading area.

"We invented much of this industry and we have good products," says one bewildered US trade official. "Yet now we feel as though we are under siege." These new tensions have shown up in a number of incidents over the last few months. They include:

● The bruising international conflict over the future of Compagnie Generale des Constructions Telephoniques (CGCT), the French telephone exchange manufacturing group, which is being pursued by a clutch of overseas manufacturers anxious to take over its 16 per cent share of the French market. Both the West German and American companies have thrown in their heavy diplomatic artillery in an attempt to sway the decision towards their national champions, respectively Siemens and American Telephone and Telegraph (AT&T).

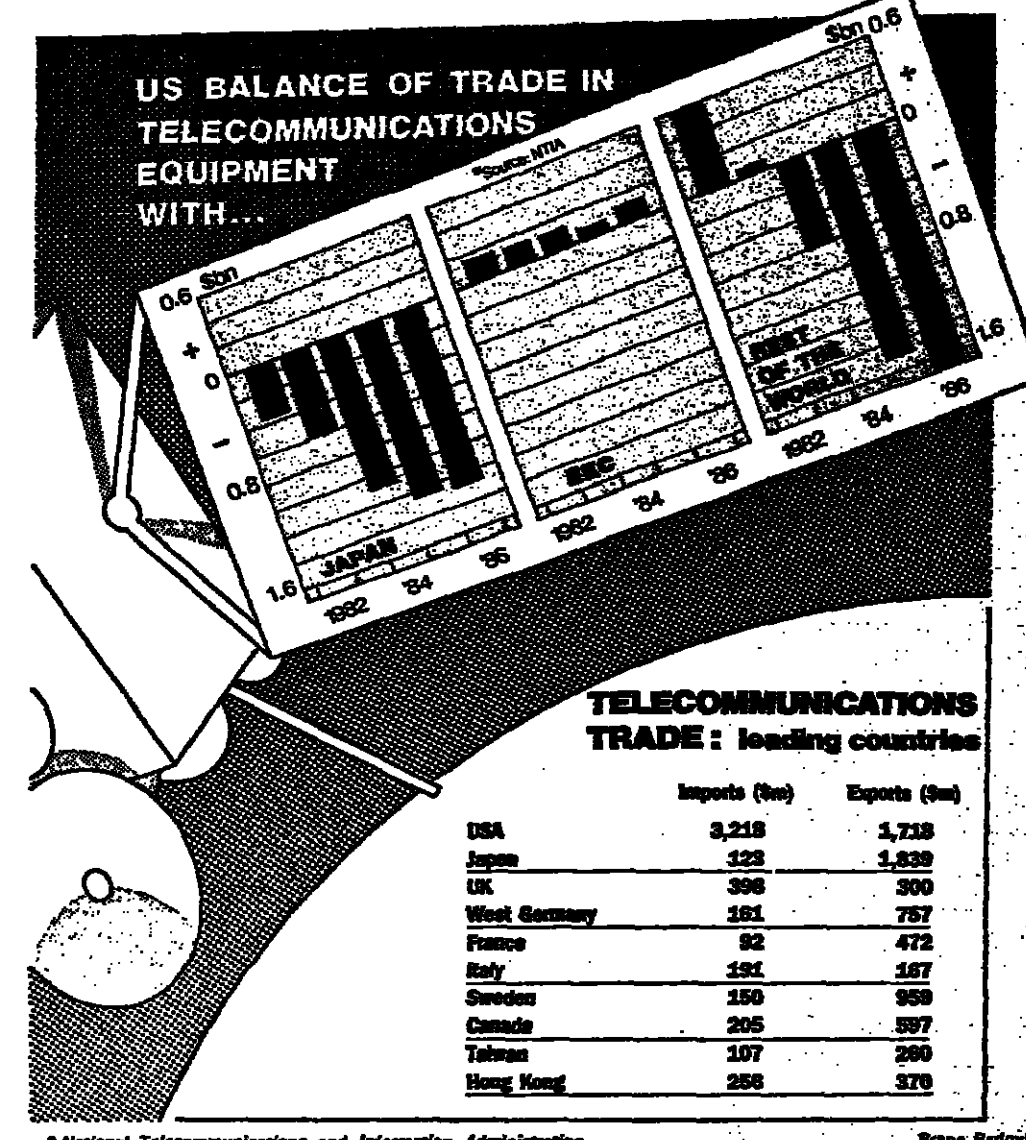
Underlying the sharp deterioration in the trading climate are extraordinary changes in the flow of exports of telecommunications equipment. In the space of only five years, the US has gone from a healthy trading surplus of \$860m in this sector to a deficit of almost \$1.6bn (\$1bn), according to figures recently produced by the National Telecommunications and Information Administration in Washington. With Japan, the US deficit has more than doubled over the past four years.

Europe has also experienced a steady slippage in its position in the world. Figures produced by the EEC show that the region's overall positive trade balance with the rest of the world was down for the third year in succession in 1985, falling to 1.35bn Ecu from 1.68bn Ecu in 1983.

These figures tell a familiar story in the world's trading relationships—the US under a withering attack from Japan, the Japanese sailing ahead almost untouched by imports and the Europeans struggling along in the rear, steadily losing ground as markets become more competitive. Many of the reasons behind the imbalance have been well-rehearsed in other sectors, with the US suffering heavily from the overvaluation of the dollar in the early 1980s, and the Far East winning hands down on price competitiveness, particularly in run-of-the-mill products like telephone handsets.

However, there is one essential difference between telecommunications and other industries: the issue of deregulation. The dramatic change in the pattern of trade in telephone equipment has roughly coincided with the beginning of the move towards liberalisation in the supply of telecommunications equipment. Trade has developed, in other words, because the possibility of selling telephone products overseas has greatly increased.

Unavoidably, the imbalance in the trade flows is being blamed on deregulation as well. It is notable that, apart from the US, the leading industrial country to suffer a reverse in telecommunications trade is the UK, the other keen deregulator, which ran up a deficit of almost \$90m in 1985. The Americans, in particular, argue that they are being heavily penalised because some other countries, who are part of the General Agreement on Tariffs and Trade (GATT) organisation, are failing to open up their telecommunications markets to fair competition from overseas. For the free-trading zealots who came to power in Washington in the Reagan landslide six years ago, closed markets are a capital crime. Indeed, it was one of the high priorities of this movement, Mr Mark Fowler, until recently head of the Federal Communications Commission, who first began to apply pres-



* National Telecommunications and Information Administration.

Branco Radiovis

Under the twin pressures of new technology and deregulation, equipment manufacturers are sweeping aside national market barriers which seemed insurmountable only a few years ago

TELECOMMUNICATIONS TRADE: leading countries

	Imports (\$m)	Exports (\$m)
USA	3,215	1,715
Japan	122	1,839
UK	398	300
West Germany	181	757
France	82	472
Italy	181	167
Sweden	150	959
Canada	205	587
Taiwan	107	260
Hong Kong	256	370

sure on Siemens over the CGCT case. "I want to remind Europeans that we have one of the most open markets in the world," said Mr Fowler, announcing moves for a possible blockade on Siemens. "This (the Siemens move for CGCT) is an egregious example of efforts by certain European countries to close their markets to American companies."

Europe has not taken Mr Fowler's charges lying down. Indeed, Mr Michel Carpentier, head of the European Commission's Directorate General for Telecommunications, recently turned the American argument around, claiming that European industry finds it difficult to enter the American telephone market. In digital public switch systems, as area of European strength, he said, specification adjustments demanded by the US amounted to 20 per cent to 30 per cent of additional devel-

opment expenditure, or between \$200m and \$300m. "It is a myth that US deregulation has led to an invasion of the US market by European telecommunications products with no equivalent opening of the major parts of the European market to the US," he said. US exports to Europe were rising, while the EEC share of American imports was falling.

In 1984, European manufacturers accounted for only 3.6 per cent of US telecommunications sales, against Taiwan's 11.5 per cent and Hong Kong's 7.3 per cent, while Japan towered over all other importers with 51 per cent.

In this welter of claims and counter-claims, one fact stands out: the exceptional strength of the Japanese. Their companies are not particularly effective in the area of public telephone exchange equipment, the flagship products of the industry which tend to attract the most interest. But they have achieved rapid progress in the US and Europe by concentrating on the market for private switching systems—telephones with multiple lines or small business exchanges—and radio transmission equipment. They have defended their home market with equal dexterity: imports last year amounted to only \$128m, less than one-third of UK imports.

The combination of Japan's burgeoning surplus on telecommunications equipment and the CGCT row in Europe has pushed Washington towards moves that could result in legislation to stem the flow of imports. After years of opposition to action, the Reagan Administration has prepared a report which initiates both Japan and Europe for restrictive practices, while ramming home the point about easy US market access.

One thing is certain. As far as this US is concerned, the decision over the future of CGCT, due to be made by the end of April, is crucial. If the AT&T-Philips bid is turned down, it will be seen in Washington as a sign of Europe's unwillingness to adapt to the open trading approach to telecommunications adopted in the US.

A favourable decision, on the other hand, would be likely to dampen Congressional fervour for legislation, and convince Washington that free trade still has a future in Europe. "Nothing will occur on this side," as one Congressional observer puts it, "if we all do right by Adam Smith."

Risk control in financial markets

THE Euromarkets have become a crucible for financial innovation in recent years. But one of its segments, the floating rate note (FRN) market, has thrown up a salutary lesson on innovation's costs.

For some weeks the FRN market has been in a state of crisis. Prices have fallen sharply, and there have even been times when dealers have had to shut the market down. The resulting losses and shaken confidence have made it one of the Euromarkets' most traumatic experiences.

The cause of the collapse lay in the once fast-growing market for perpetual floating rate notes issued by banks. These specialised instruments were developed specifically to enable banks to raise capital in the debt markets while even quality as quasi-equity under the bank supervisors' rules on primary capital. Several billion dollars' worth were sold, mainly in the first half of last year, at prices which reflected the perception of them as high quality debt instruments.

Since then, however, that perception has changed. Investors realised that in reality, perpetual FRNs fell into a grey area between debt and equity: they have debt characteristics, but on the other hand they never need be repaid, and interest payments can be suspended if the issuer gets into difficulty. This altered perception triggered the sharp price adjustment which led to the crisis. It also had a knock-on effect in other parts of the FRN and bank debt market which has caused a fresh set of problems.

Unfamiliar risks
 The principal victims of the crisis are the Japanese banks who were the largest purchasers of perpetual FRNs. By some estimates they are now nursing losses of \$1bn, though these are unrealistic and may be accommodated in some way by the Japanese regulatory authorities. However, the fact that the damage is confined in this way does not limit the broader message.

The issue raised by the crisis is how the capital markets should deal with the wave of

innovation that characterises international finance, and the unfamiliar risks it brings. Hardly a week goes by without the invention of some new instrument. And even as the perpetual FRN market withers, creative minds are at work seeking something to replace it.

Mr Hans-Juerg Rudloff, chairman of Credit Suisse First Boston, a leading Euromarket firm, called last week for a stronger regulatory effort at the international level by supervisors of the finance industry. This was somewhat surprising since Euromarket participants have always considered themselves to be "big boys" capable of looking after their interests. And Mr Rudloff's own firm would be the first to resist formalised controls over the Euromarkets, backed with justifications of efficiency and inventiveness have on the whole brought great benefits to borrower and investor alike.

Sensible approach

Nevertheless, there is clearly a need for greater discipline. At the moment, the regulatory response to innovation and the market's own assessment of risk can lag well behind each new development with costly results. The approach adopted by financial regulators in countries like the UK, where the Euromarkets are based, is to assign a risk "weighting" to particular types of instruments, and then to require institutions trading in these instruments to back them with a given amount of capital. The higher the weighting, the more capital is required. The process of consultation on a scale of weightings is underway and some weightings have been assigned, to off-balance sheet liabilities, for example.

This appears to be a sensible approach since it will be flexible and will result in riskier instruments becoming more costly to hold. As a spectrum of risk is developed it will also become easier to slot new instruments in quite quickly, enabling regulation to keep better pace with innovation. It is not a question of inhibiting innovation, but assigning it its correct price.

The great VW caper

An east European bank, reeks of erased computer tape, registrations, sackings and reassignments in a one-company town. All it needs is a whiff of the Mafia or a body dangling from one of Frankfurt's bridges across the Main. The VW foreign currency story has all the makings of a thriller.

Except that, for the price, the VW 480m alleged fraud at Volkswagen has already cost the company dear.

Some journalists may already be planning their bestsellers. What they are using for facts is another matter. For the VW scandal has highlighted the odd ways in which West German companies account for their business, and deal with the press.

VW's shareholders must be wondering whether to laugh or cry. What sort of company can take such a large hit and then



"The secret is knowing when to press the insider trading button."

Men and Matters

hardly state that its profits for 1986 will still match the previous year's record? VW has no lack of reserves to tuck into, but its shareholders have been remarkably docile in not asking the vital questions.

Look at the character list in this thriller. Upholding the power of the press is the unlikely figure of Gerhard Czernewsky, elderly editor of the Platow Brief, the Frankfurt financial newsletter which first reported that VW's foreign currency dealings.

Czernewsky, no Bernstein or Woodward, is a slightly shabby gentleman, but his idiosyncratic manner and off-beam questioning can add a touch of humour to most West German corporate press conferences.

Up in VW headquarters at Wolfsburg, a town of 130,000 people, the character list is almost as strong. Dallas is isn't, but the boardroom battle that erupted last year when Carl Hahn, VW's chief executive tried to push through his plan to appoint a new board-level financial controller to improve supervision of worldwide operations, has given the town a taste of irony.

Appointing a new man would probably have come too late to help VW's present plight, though it would have added to the dramatic persona. But those chronicling VW's upheavals are not short of character material. The company now seems to be trying to outdo US corporations in management machismo.

The latest technique is firing staff who have already resigned. Top of the list is Burkhard "Bobby" Junger, 39, VW's former foreign exchange boss

who is now loudly crying "Foul." He thinks he is being made the fall guy in a drama where responsibility lies elsewhere.

Finally, by all accounts, everyone, including the state prosecutor, would like to see Joachim Schmidt, who heads a small Frankfurt foreign exchange broking firm. He is reported to have left for the Maldives, for, in his own words, "sun and fun." He could be in for hard landing when he gets back.

Boone's way

Until T. Boone Pickens, the corporate raider, appeared on the scene, Houghton Mifflin, the Boston publishing house, had only twice paid over \$1m to publish a book—the Churchill memoirs and a book by J. R. Tolkien.

Last week, Pickens joined the elite with his 300-page autobiography, Boone—as he tells it, the story of a man who turned a \$2,500 investment into America's largest independent oil company in 30 years and "along the way discovered that something is terribly wrong with corporate America."

And even though it has not been particularly well-reviewed, Boone has jumped into 14th place in the New York Times bestseller list in its first week. Pickens has been involved in several of the biggest and most controversial takeover battles of recent years. But Boone sheds little light on what he terms his battles with "the good old boys" of Gulf Oil, Phillips Petroleum and Unocal. But it does include plenty of gossip about their "ballroom-size egos."

He has a few choice words to say about British oilmen. Lord Keston, former head of BNO, is described as "a gangly old codger" and an "inside guy at the bank world." Although Pickens is a great admirer of Winston Churchill, he does not think much of the UK economy and says that "after watching the Brits in action, he can understand the decline of England."

Detective work

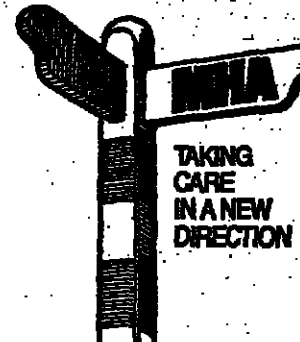
Less polished—and lively—book published today about UK nominees' accounts was not, as one might have imagined, written by a company director or a legal expert, but by two TV producers, Richard Belfield and Christopher Hird.

The £75 opus is the result of two years of detective work and plain hard slog in their spare time to uncover as much as they could about the people who really own shares in nominee accounts, and they would not have been able to do the job without a personal computer to handle the mass of information they uncovered.

According to Hird, many of the company secretaries they wrote to for information about their registers refused to help on ground of confidentiality. But nudged by reminders that they had no choice under the Companies Act, more than 200 of the UK's largest quoted companies cooperated in the end.

Their researchers did not unveil any massive international subterfuges. "The vast majority are innocent," says Hird. But they uncovered, in passing, the nominee accounts of such luminaries as Cecil Parkinson, Sir Jack Lyons and Robert Maxwell. The Bank of England nominees get a mention: "Principally used by foreign governments and heads of state including the British royal family."

Belfield and Hird make programmes for Channel Four, mostly on business subjects.



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Americans and Mr Gorbachev

Truth, justice and the Russian way

By Stewart Fleming in Washington

FOR 40 years American attitudes towards the Soviet Union have been characterised by a reflexive hostility.

During the past six of those years, with Washington's political life dominated by Mr Ronald Reagan, an ideological conservative bent on rebuilding the US military machine, that hostility has hardened into an intransigence which sometimes seems to condemn the world to an inevitable escalation of superpower tension.

Yet today, with Mr Mikhail Gorbachev, the Soviet leader, embarking on his third year in office, there are tentative signs that Washington is once again displaying that vein of political unpredictability which not infrequently catches its allies as well as its enemies off-balance.

In the months since the failed Reykjavik summit, a new debate over US-Soviet relations has broken out. It can be heard in West German Foreign Minister Hans Dietrich Genscher's recent suggestion that the time has come for the political initiative which has been launched by Mr Gorbachev for a reappraisal of attitudes to Moscow.

Behind closed doors, study groups are springing up all over Washington to debate whether the United States has an interest in seeing Gorbachev succeed, says Mr William Maynes, editor of Foreign Policy magazine, adding that America's gut anti-communism means it is less likely to endorse, as Mr Genscher did, a position in favour of helping the Soviet leader.

Undaunted by such concerns, the New York Times, long a critic of the Reagan Administration's approach to Moscow, has run an editorial pointing out that the changes Mr Gorbachev has launched—more openness, more freedom, more popular participation in decisions—are of course designed to make the Soviet Union stronger.

"Can the United States, including in idealism, afford to back him at the risk of strength-

ening its adversary?" the bastion of liberal thought asks. The answer is an unequivocal "yes." Given what this country stands for, there are risks the United States should be prepared to take.

But the question of how to respond to Mr Gorbachev's Russia is not only being asked on the left of the American political spectrum. Conservative opinion leaders are also joining in. This indicates the importance they attach to a debate which on the eve of the political campaigning season is fraught with political risks for those on the right. They might appear to be questioning the anti-communist orthodoxy of their political allies.

The most striking public contributions have come from Mrs Jeane Kirkpatrick, formerly the Reagan Administration's chief delegate to the United Nations and a fully committed member of the ideological right on foreign policy issues, and from Dr Henry Kissinger, Secretary of State in the Nixon Administration. Both were members of a group of former top officials who met Mr Gorbachev last month.

Interviewed on the Mammell/Lehrer News Hour after the Moscow trip, Mrs Kirkpatrick made no secret of the fact that she was reassessing the Soviet leader's significance. She even seemed to hint that events in Moscow might benefit the US.

Asked whether the US ought to react to Mr Gorbachev's domestic policy moves, she responded: "We need to keep our eyes open and our minds open. Fundamentally we need to pursue our own policies, protect our own interests."

"So," the interviewer said, "basically no change from what you thought before you went over there?"

"No, that's not true," Mrs Kirkpatrick returned, "because what we saw was a strong and impressive leader in the Soviet Union, who is very interested in bringing about some changes there and who has a willingness to deal with us and does not regard Reykjavik as the end of the road."

Ironically, it is Dr Kissinger—a man the right has attacked

as an architect of détente, and a Republican who is not seen as an ideological conservative—who has been taking the more jaundiced view.

In the wake of the Moscow visit, Dr Kissinger has accused the Reagan Administration of "pursuing the traditional agenda of the past two decades with only minor variations." He suggests that, once again, the American people are falling into the trap of believing that a new Soviet leader may herald "a new and better era."

He warns that "domestic reaction has not cracked the monolithic front presented by Soviet interlocutors." His call is for the US to adopt a position in the arms control talks which embraces a commitment to proceed with SDI (strategic defence initiative) testing and deployment, a position which Moscow has warned would lead it to abandon the negotiations.

"American concessions should, therefore, be geared to Soviet foreign policy conduct and not to its domestic economic programme," Dr Kissinger writes in a Newsweek article.

A re-examination is also taking place within the Administration. Initially the feeling was that Mr Gorbachev was just another party hack in a Western suit, according to a senior Reagan Administration expert on US/Soviet relations. But his continued "I think the period from last summer until now has shaken that view pretty fundamentally."

This official sees Mr Gorbachev as setting in ways which are more radical in the Soviet domestic political context and which are opening up the prospects for long-term change.

But although some reassessment of Moscow is afoot, Mr Kissinger's assessment is that the changes he is going to fail to achieve the kind of sustained, dramatic, qualitative and quantitative (economic) growth that he has been talking about, because the nature of Soviet society is not susceptible to piecemeal reform.

This sort of assessment does

not suggest that any radical departures in the Reagan Administration's approach to Moscow can be anticipated. Defence Secretary Mr Casper Weinberger has been trying to secure a decision favouring the early deployment of SDI's first phase and the reinterpretation of the 1973 ABM Treaty, which would give Washington greater flexibility in pursuing SDI—so-called Star Wars—research. This also suggests that conservatives see little reason for Washington to adopt a more accommodative stance vis à vis Moscow.

It would thus be premature to conclude that the decision of an embattled president to move rapidly towards a limited arms control agreement on intermediate nuclear weapons in Europe and a 1987 summit is indicative of increased momentum for a broader arms control accord.

Some experts outside the Administration nevertheless suspect that a broader arms control agreement cannot be ruled out. Mr John Hardt, associate director for research co-ordination at the Congress-

sional Research Service, maintains that there is a general symmetry between the pressures on Mr Gorbachev to seek cuts in weapons—to release skilled manpower for economic development—and growing fiscal pressures on President Reagan now that Congress seems bent on curbing his defence build-up.

Changing perceptions of Mr Gorbachev in Washington are likely to have little impact on US/Soviet arms control talks during what remains of the Reagan Administration. But, in the longer term, the debate about Mr Gorbachev's new thinking will probably affect not only US relations with Moscow and its allies, but also the domestic political scene. Here, led by Senator Sam Nunn, it is the Democratic Party which is dominating the defence and arms control debate.

The fact that Washington's foreign policy experts are becoming more deeply about the Soviet leader is encouraging. It suggests that the debate over US-Soviet relations may finally

escape the narrow ideological confines into which it had been driven for so long by President Reagan.

It is, however, early days. The influence of conservatives in the Reagan Administration over the past six years, their commitment to SDI and the tough standards they have established for arms control agreements on such issues as verification, will outlive this President. The talks on Euro-missiles could break down. A new US-Soviet crisis could erupt unexpectedly. Mr Gorbachev's policies or status could change.

Barring such setbacks, Mr Reagan and his more moderate advisers, such as the new White House Chief of Staff Mr Howard Baker, seem determined to press ahead for a summit this year. Combined with the growing intellectual and political influence of the Democrats on Capitol Hill and the broader reassessment of Mr Gorbachev now under way, one thing seems clear: the focus in Washington has shifted from whether to deal with the Soviets to how to deal with them.

مكتبة من الكتب



Lombard

The old regime and the new

By Samuel Brittan

AN INTELLECTUAL confrontation took place last week of greater interest than the Budget itself.

The Financial Times published a letter a week ago from four knights and a peer who had been Chief Economic Advisers to Governments between 1947 and 1978. Their complaint was that the increase of two million in unemployment since 1979 was due to "errors of Government policy" particularly tight financial policies in the recession of 1979-81 from which the British economy has still to recover.

The Chancellor Nigel Lawson, in the one piece of purple prose in his speech—drafted in fact before he had seen the letter—remarked that Britain was embarking on its seventh year of steady growth despite a sharp reduction in the public sector borrowing percentage, even after allowing for privatisation. He concluded that the view that only an expansionary fiscal policy would produce real economic growth had been exploded. "One critically important argument has been concluded finally and decisively."

One is tempted to say that the Chancellor's argument is about growth, and the real charge relates to jobs.

But the advisers have rather walked into it. For they state very firmly that "slow growth since 1979" was the reason for high unemployment. Yet the sharp break in growth rates occurred, not in 1979, but after the oil shock of 1973. If anything average growth rates were a little higher under the Thatcher Government in 1979-86 than in the period 1973-79.

The economic advisers could, at the cost of revealing their own lack of real influence, reply that the abandonment of their type of demand management began when Labour was still in office. But this was because it was leading to explosive inflation growth; and it is pointless to make a bogey of the IMF or of the pernicious influence of "monetarism" written on Economic Minister Callaghan and Chancellor Healey.

Yet, there is a charge to which the Thatcher government is open. The sharp recovery in productivity over which it presided largely went to waste in higher unemployment rather than a return to pre-1973

growth rates, which really would have absorbed the unemployed.

If the present government wished to abandon the demand stimulation approach to high employment it had some obligation to move along the labour market route much earlier, more vigorously, and with greater sophistication than it has done.

The old economic establishment did give one warning again and again in the early 1970s. This was that any attempt to counter inflation by financial stringency alone, without pay policies, would lead to soaring unemployment. When they warned of one-and-a-half million unemployed they were accused of scaremongering; and if they hinted at two million, they were shouted down. Yet their worst unspoken fears have been realised.

It is no answer to say that the rise in unemployment could not have been avoided by tolerating inflation; nor by pointing to initial overmanning. Events on the jobs front developed step-by-step as the Old Guard had warned, only faster and worse.

Not that the five advisers are now much help. They simply write that "alternative policies exist." Some of them have advocated higher public spending instead of tax reduction. This is a big departure from their own practice when the only way they could persuade governments to stimulate demand, on the rare occasions when they had a chance, was by the tax reduction route. Like their successors, they had to accept government spending as determined by the political process.

The present and former guiding spirits of the Treasury are closer than they realise. For they are linked in a common absorption in macro-economic policies when the roots of high unemployment lie in malfunctioning markets, particularly but not only in those for labour and housing. The old regime denies this. The new one accepts it intellectually, but it does not have the clout to drive genuine micro-economic reform through the government machine, and the vested interests behind it.

The two sides are closer than they know.

Profit-related pay

From Mr S. Estrin and Mr S. Wadhvani.

Sir,—We have previously argued that if profit-related pay (PRP) might be desirable, the case for public subsidy to firms which introduce PRP remains, at best, unproven. One might therefore, at first sight, welcome the Chancellor's proposal in the Budget which appears to stimulate PRP at the trivial cost of £50m.

This figure, however, is almost certainly a serious underestimate of the true cost. To illustrate this, consider the following examples. According to the Inland Revenue, for a married man on average earnings, for whom PRP is 10 per cent of pay, the relief is about £5 a week. On this basis, the Treasury's valuation of cost is based on the assumption that only about one-third of a million workers join the scheme (out of about 16m workers in the private sector); a take-up of about 3 per cent. According to the Department of Employment's figures, however, some 6 per cent of companies already have cash-based profit-sharing schemes which do not, at the moment, get tax relief. In addition, 15 per cent of companies have share-based schemes under the 1975 or 1980 Acts. One might expect most of the cash-based schemes and a significant proportion of the share-based schemes to take up PRP, since the advantages are greater. Since the companies which have existing schemes are large, the proportion of employees would probably exceed the 21 per cent of companies.

If we take a conservative estimate that 15 per cent of private sector employees gain relief from this scheme, the total cost would rise to £875m. Were 25 per cent of employees to take up the scheme, the cost would rise to over £600m, and if, in addition, PRP is 20 per cent of pay, the cost would then be about £1,250m. Even these figures could be underestimates if the Chancellor's proposals encouraged a significant number of cosmetic profit-sharing schemes to exploit their tax advantages.

Sanjiv Estrin, Sushil Wadhvani, London School of Economics, Houghton Street WC2.

Exchange control

From Mr M. Harvey

Sir,—One matter which the Chancellor mentioned in his Budget speech and which has received very little comment is his intention to repeal the Exchange Control Act of 1947. When the administrative machinery for handling ex-

Letters to the Editor

change control was dismantled in 1979 there was a concerted cry from many corners for the Act itself to be repealed. Sir Geoffrey Howe, who was Chancellor at the time, demurred saying that the main reason for keeping the legislation on the statute book was to have the ability to counteract a flow of hot money into the UK. Presumably the current Chancellor feels that such an eventuality is now a remote possibility.

While in political terms I see this as an important gesture, on the grounds that it is much more difficult to legislate than to deal with it, I wonder whether it will lead to even more pressure being put on the Government to repeal Section 482 of the Income and Corporation Taxes Act 1970 which, as every corporate treasurer will know, requires a rather dreary tax to be undertaken each time a UK company wishes to create a subsidiary in an overseas jurisdiction.

Alternatively, by repealing the Exchange Control Act the Chancellor may well have given additional strength to the Revenue's argument that Section 482 should indeed remain on the statute book.

Highfields House, Highfields, Askeard, Surrey.

Engineering training

From Mr W. Woods

Sir,—I see (March 13) that one again the Engineering Industry Training Board has put off making a decision. We were all led to believe that during the current month it would make a decision between one of the following options: bringing in new more rigorous exemption rules designed to meet current and future training needs; abandoning the exemption system and introducing a levy/grant system; or abandoning the exemption system and funding the Board entirely through the non-renewable levy at some level up to 0.2 per cent of payroll.

It does appear from your article that it could be the first option. If this is to be the case, the training of skilled craftsmen and technicians must be a priority.

I have already said that when a company has received a certificate of exemption it has changed its mind about training craftsmen and technicians. Unfortunately the EITB has not gone back and informed the said company that it no longer

meets the criteria and will, therefore, lose its exemption status.

Your article states that a final decision will be made in June. The putting off of such a decision is endangering our nation's future by creating a lack of skilled training being carried out. The three months delay will put back the training of skills a further year.

The enlightened employer is paying towards the training of his workforce, but I am afraid there are far too many (75 per cent) who are not. I much more like to see the demise of the Board but its indecision would seem to indicate to me that it is heading that way.

W. E. G. Woods, (Group Training Director), Aylesbury Industrial Group Training Centre, Gatehouse Close, Aylesbury, Bucks.

CBI and its membership

From Mr W. Mills

Sir,—Your leader of March 17 raises several important matters. The crucial question we have to answer is "Does CBI really represent the whole of industry?" The total membership of CBI is only a very small proportion of the number of active businesses throughout the UK. For this reason those who are members have to pay a fairly substantial subscription commensurate with their size. In frequent instances, especially when profit margins are coming under pressure, directors seriously consider discontinuing CBI membership.

Their criterion is not so much "Can we afford to continue as members?" but "Would we really lose any advantage if our membership interests were discontinued?" CBI needs to think out a method of getting almost every business in the UK to take out membership. This would enable the fee structure to be revised in such a way that membership would cost much less to individual companies out of their own pocket. On the other hand the total subscription sum would provide larger funds to support CBI activities.

One could argue that many firms are indirectly members of CBI through their trade or industrial associations. In fact it is that such "secondhand" membership is just not beneficial to CBI either from the financial or representation standpoint.

A new scale of charges should be devised to suit a much

greater membership than at present. Then Chambers of Commerce, trade and industrial associations and other similar bodies should be used merely as vehicles on which to haul a much wider direct membership of small companies. Through such a membership strategy I believe we should have an organisation truly representative of industry as a good trade union is substantially effective in support of its worker members.

Incidentally, a drastically larger membership for the policy of the discredited Liverpool City Councilors, surely their resulting bankruptcy deserves more of a response than Mrs Thatcher's "Those democratically elected had to learn to take responsibility for their action."

It is not unreasonable to say that those elected are responsible for their actions, but the electorate's sanctions (except in the case of fraud) should surely be limited to non-re-election coupled with disqualification for those who refuse to attempt to operate within rules that existed at the time of their election.

The additional sanction of personal bankruptcy is quite unnecessary and will undoubtedly result in images of misery which will grant undeserved martyrdom to people who were doing the bidding of their electorate (however misguided the Law Lords might feel that electorate to be).

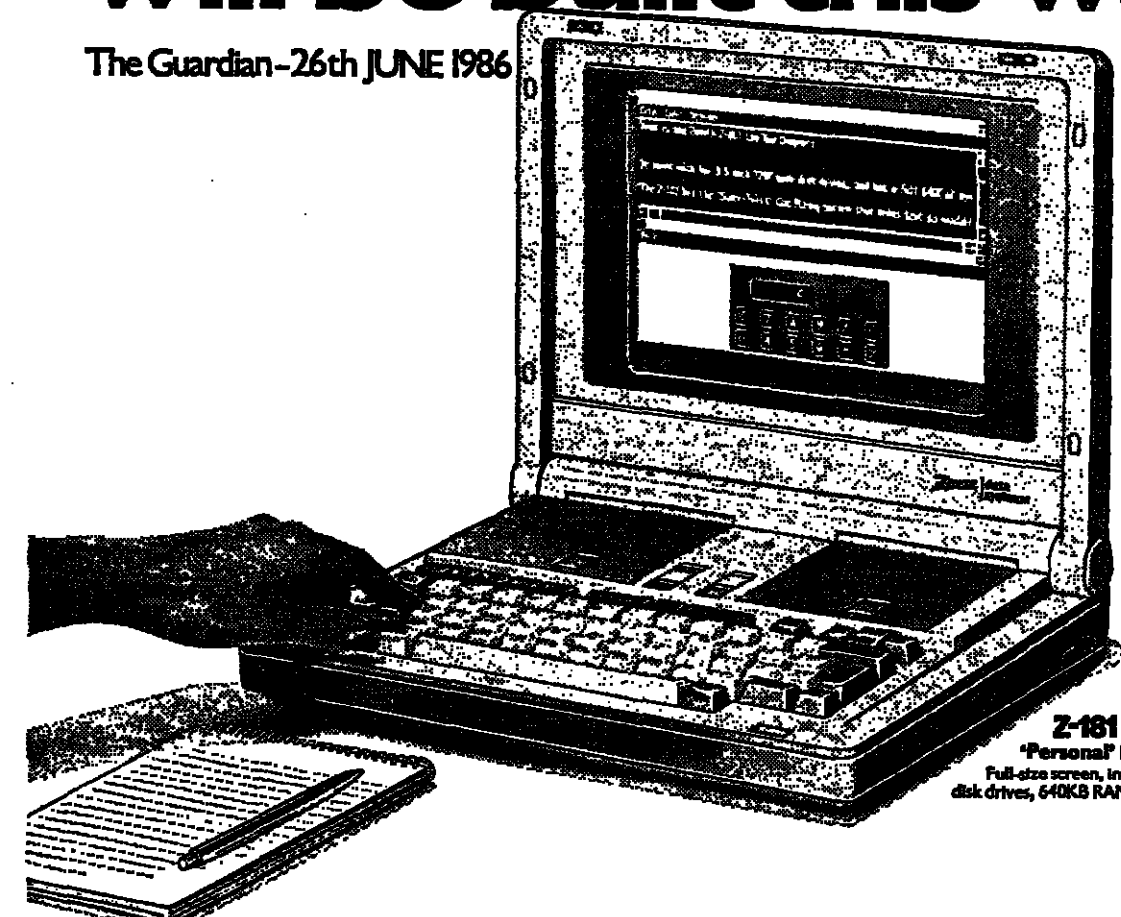
If the principle of surcharging were to be applied to MPs, would they be as quick to accept responsibility for their actions? If "failure to set an oil depletion policy" carried the same penalty as failure to set a "legal" rate, the bailiffs would be descending on a house in Dulwich as well as a few in Liverpool. Both actions would be equally wrong in principle, but everyone would be bearing an equal responsibility for their inaction.

If Westminster really believes that the surcharging of local councillors is such a good idea, why can we not have it as a sanction to use against MPs? The alternative should be to take heed of the Audit Commission's call for a change in the system of surcharging by abolishing it.

R. A. Ledingham, Rose View, Main Street, Ecthe, Oxon.

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday March 23 1987

KIER
A MEMBER OF THE BEAZER GROUP

INTERNATIONAL BONDS

Repackaging solution on trial for perpetual floaters

THERE HAS been no end recently to the brain power of international bondwriters. They have been applying to the problem of finding a "floor" value for perpetual floating-rate notes. Last Friday, Morgan Guaranty said it had come up with an idea that could provide the answer, writes Clare Pearson in London.

Perpetuals, which have no maturity dates and have been issued mainly by banks because in some countries they count as primary capital, have suffered dramatic price falls over the last few months. Quantities of loss-making paper have been left on underwriters' books. Some dealers have judged that, as there are no signs of a natural revival in the market for these instruments, the only way to get rid of the paper is to repackage it as a different kind of bond of which the investor can more readily assess the value.

Morgan Guaranty's "solution" is a repackaging of a perpetual issued

by Westpac, the Australian bank - was greeted with scepticism by the market, however. It might attract new buyers, they said, but it did little to solve the problems faced by the existing investors, mainly Japanese banks, who are still left trying to find a way of evaluating their holdings before their financial year-end, now a week away.

Morgan Guaranty created two new instruments out of \$130m worth of the perpetual: a zero coupon bond which buys the original perpetual in 15 years' time and a new 15-year FRN paying interest at London interbank offered rate (Libor) plus 50 basis points, 35 basis points more than the coupon on the original bond.

The structure works like this: Pacific Securities, a special purpose vehicle, issues the two new securities; it uses part of the proceeds of the sale to buy the perpetual at a discount, and the rest it places on a free deposit with Westpac.

In return for this, Westpac agrees to pay the extra 35 basis points per annum in income to holders of the new FRN and to pay them back at par after 15 years. To do so, it uses the earnings on the deposit.

Meanwhile, Pacific Securities pays the zero coupon bond holders the perpetual that it has bought after 15 years.

The correct value of the perpetual, Morgan Guaranty argues, is then the price at which it has to be bought in order to generate exactly all the funds needed to meet the obligations to the new investors.

The new FRN should appeal to a variety of floating-rate investors because it has a maturity like that of a conventional FRN but an unusually generous coupon.

Meanwhile the zero coupon security is, as Morgan Guaranty put it, "something for the punters." It is more like a warrant into a security than a normal zero coupon bond, which is redeemable at par. The

price at which he is likely to be repaid, which will be the price at which the original perpetual is trading at the end of 15 years.

He may think the risk worthwhile, however, since he might achieve a much higher yield than those available on normal zero coupon investments.

For instance, if the perpetual is worth 80 in 15 years' time, and the investor buys the zero at 18%, he will achieve a compound annual rate of return of about 10 per cent - nearly 3 percentage points higher than the current yield on comparable US Treasury bonds.

Additionally, he may enjoy an attractive tax break. Morgan Guaranty said the UK Inland Revenue had indicated that, unlike conventional zero coupon bonds, the implied yield on these securities would not be taxable until they were sold.

The key difference between Pacific Securities and previous re-

packaging of perpetuals is that it is aimed at new investors.

Earlier attempts had hinged on tacking a zero coupon US Treasury bond on to an existing perpetual which had fallen to a discount. The idea was that investors would still enjoy the yield from the perpetual but would have the comfort of knowing the zero would repay their principal after a given number of years.

In fact, existing investors tended to reject the scheme. In addition, the new security had a "two-name" credit backing - something that Eurobond buyers dislike even if one of the names is the US Government.

Aside from these considerations, the Japanese banks were uninterested in these solutions because they have a fundamental problem with perpetuals that no amount of restructuring can solve: this is that perpetuals count as primary capital.

The Japanese banks' fear is that

domestic authorities will eventually fall into line with the US-UK agreement by which banks' holdings of other banks' perpetuals must be deducted from their own capital bases.

The new FRN issued by Pacific Securities is unlikely to look like an attractive alternative to them since it is at least partly secured on the original perpetual - although this element decreases over time as the amount on deposit with Westpac, which counts as senior debt, builds up.

In this context the only usefulness of Morgan Guaranty's structure to the market is that it may bring in new investors who do not have reason to dislike perpetuals as a breed.

To Morgan Guaranty, on the other hand, its usefulness is clear. Pacific Securities supplied it with a means of getting the Westpac bonds off its books without registering a loss.

Amax stock offering to raise \$300m

BY WILLIAM HALL IN NEW YORK

AMAX, the international mining group which made its first profit for five years in 1986, plans to raise close to \$300m through a common stock offering in the US and overseas.

Amax announced last week that it had filed a registration statement with the US Securities and Exchange Commission relating to 15.7m shares of its common stock.

Of the shares to be offered, 15m will be offered by the company and 700,000 will be offered by a selling shareholder, Mitsui USA.

Out of the total, 12.6m will be offered in the US through underwriters led by first Boston, Shearson Lehman Brothers, Goldman Sachs and Merrill Lynch Capital Markets. Some 3.15m shares will be offered

outside the US through a syndicate lead-managed by Credit Suisse first Boston, Shearson Lehman Brothers International, Goldman Sachs International and Merrill Lynch International.

The company, which has about 74m shares outstanding, intends to use the net proceeds to reduce indebtedness incurred under various revolving credit arrangements and to repurchase or repay from time to time other outstanding indebtedness.

Amax's decision to increase its equity by around a fifth underlines its efforts to strengthen its balance sheet after years during which it has lost a total of \$1.7bn and its shareholders funds have fallen from \$2.5bn to under \$1bn. Last year Amax earned \$14.3m.

EURONOTES AND CREDITS

Why the boundary is now blurred between FRNs and loans

WHEN interest-rate margins on floating-rate notes started to sink some years ago to levels far below equivalent syndicated credits, those charged with finding buyers for the instruments would often be asked to justify the difference, writes Stephen Fidler in London.

With rare incivilities, issuing houses would often reply with one word: liquidity.

So when liquidity in the floating-rate note market dries up, as it has several times in recent months, leaving holders of the instruments with difficulty in selling their stakes, what then is the difference between an FRN and a credit?

The FRN market has not, for instance, uncovered new investors. The banks, instead of lending money through the syndicated credit market, have been lending by buying FRNs.

This has led some bankers to wonder whether the focus of the

last few years on so-called "securitisation" of world markets has really clouded the picture. In other words, there is not really much difference between an FRN and a loan, and banks might do well to recognise this blurring of what previously seemed a precisely defined boundary.

There are several factors which militate against a blending of the two markets, however. Not least among them is the formal division between the securities and commercial banking subsidiaries at many international banks.

Then of course, there are the lawyers. FRN documentation, for example, may not be as protective of the banks as the more extensive documentation involving a syndicated credit.

There is also the question of yield preferences. Because of the emphasis at Japanese banks on ordinary rather than extraordinary in-

come, they prefer instruments with a higher current yield. Buying low-yielding discounted FRNs hardly fits in with that philosophy.

Other banks, regional Japanese institutions, for example, fund their dollar loans at rates close to London interbank offered rates (Libor). Buying a discounted FRN could give them a yield to redemption higher than Libor, but a current yield below the cost of funds.

Regulatory attitudes here are important. Proposals by the US and UK would establish a series of risk weightings to particular types of instruments. The higher the weighting, the more capital needed to back it. If an FRN and a loan are, as is possible, assigned the same risk weighting, then the distinction between the two in bankers' minds will continue to fade.

The syndicated credit market had a quiet week although a few deals surfaced late on, including one from

Morgan Grenfell which refinanced \$44.8m of Mexico's official debt to Italy, guaranteed by the Italian export credit agency SACE.

The financing, involving the creation of a single purpose company, Italfund, is a fully underwritten revolving financing facility with an average life of seven years and a final maturity of June 1996.

Morgan Grenfell has so far made this sector of the market its own, having arranged refinancing of two SACE deals with Brazil and Ecuador and one with Brazil and Britain's ECGB, although the new deal is the first to use short-term note facilities. More are thought to be on the way.

Elsewhere, Algeria's bumpy progress in the market continued. Lloyds Merchant Bank dropped a \$75m bank acceptance facility for the Algerian state oil and gas corporation Sonatrach. Lloyds was originally mandated

to raise five-year money. But difficulties with this, partly due to the almost simultaneous launching of a deal for another Algerian borrower, forced the bank to lower its proposed maturity to 12 months. The Algerians were apparently not happy with one-year money and withdrew.

The partial cause of Lloyds' difficulties - the other borrowing for Credit Populaire of Algeria through Long Term Credit Bank of Japan - is near completion. A \$75m portion over seven years with four years' grace and a spread of 4% of a point over Libor have been signed. A leasing franchise syndicated among Japanese banks was oversubscribed and is likely to exceed \$10bn.

Union Bank of Switzerland was mandated by the UK property concern, Mountleigh, to put together a £100m multi-option facility. It is an "evergreen" facility, which can be cancelled only after the underwrit-

EUROMARKET TURNOVER				
Turnover (\$m)				
Primary Market	Secondary Market	Other	FRN	Other
US\$ 1,705.8	178.8	60.0	4,762.3	
Pov 2,382.1	152.4	6.0	4,822.0	
Other 3,982.1	127.4	501.5	354.8	
Pov 2,960.6	50.0	28.4	438.8	
Secondary Market				
US\$ 14,820.5	1,508.6	10,855.1	5,778.6	
Pov 21,834.8	1,777.3	14,206.0	5,962.0	
Other 18,784.5	677.2	4,161.2	7,988.0	
Pov 18,222.7	1,822.5	2,204.6	4,892.7	
Credit				
US\$ 14,870.5	25,772.8	40,085.1		
Pov 15,170.0	24,318.6	40,085.1		
Other 12,882.2	22,828.6	30,518.4		
Pov 12,227.8	21,742.5	34,976.6		

Week to March 19 1987 Source: AED

Pan Am loses heavily

BY ANATOLE KALETSKY IN NEW YORK

PAN AM, parent company of the US international airline, lost \$462.8m after tax in 1986 after suffering \$65m in special charges in the fourth quarter. The large loss is bound to increase doubts about Pan Am's capacity for independent survival and intensify speculation about a takeover of the troubled airline.

In 1985 Pan Am made a profit of \$51.8m, as a result of a one-off \$341m gain from the sale of its Pacific division to United Airlines.

Pan Am's net loss in the fourth

quarter of 1986 was \$197.5m, including the \$65m of charges connected with the start of a shuttle service between New York, Washington and Boston, lease termination costs and other special factors. The profit of \$241.4m recorded in the corresponding quarter a year earlier was due entirely to the Pacific division sale.

Despite the larger than expected loss, Pan Am's share price held steady on Friday, closing unchanged at \$44 in heavy trading.

Italian bank suffers big setback

BY ALAN FRIEDMAN IN MILAN

BANCA d'America e d'Italia (BAI), the 98-branch bank which West Germany's Deutsche Bank acquired last December from Bank of America, has announced a sharp drop in 1986 net profit.

Heavy provisions for bad and doubtful debts, together with leasing losses and a new policy of

transferring more profits to reserves, saw BAI's net profit tumble from L17bn (\$36m) in 1985 to just L1.3bn.

The bank's total deposits at the end of 1986 were L3,601bn, up eight per cent, while the total loan book came to L2,448bn, up 12.8 per cent.

New Issue

All these securities having been sold, this announcement appears as a matter of record only.

March, 1987

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Salomon Brothers International Limited
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Swiss Bank Corporation International Limited

March, 1987

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Budget kicks off guessing game on yield prospects

HAVING reached dizzy heights in the euphoria both before and after last Tuesday's Budget, now is the time for the UK government bond market to take a cooler look at its prospects over the next few weeks and months.

By last Friday, the FT high coupon long dated average yield had fallen to 8.88 per cent, not far from last year's peak on April 18 at 8.73 per cent.

The only question now being asked by primary dealers is whether it must not be forgotten that they have all done very well out of the recent bull market and have built up long positions, many of which are still in place. It is how much further yields can fall.

Talk of 8.5 per cent or even 8 per cent yields at the longer dated end of the market is rife.

There is no doubt that the Budget was tailor-made for the prospect of a tantalisingly low funding programme next year but it also appeared to encourage an improvement in inflation expectations.

Building societies responded more quickly than one could have guessed to the two half-point reductions in base lending rates. If the other societies follow, the retail price index should be depressed by 0.36 per cent, according to the Department of Employment (and nearer 0.45 per cent by the Treasury). The effect is likely to come through in May to June. April's RPI should be helped by the absence of indexation of excise duties in the Budget.

This could mean that the annual rate of inflation may never get to the 4.5 per cent peak which the Chancellor forecast for the summer months.

Much hangs on how much the rally has been based on the hype surrounding the Budget and election fever and how much of a fundamental re-rating of sterling fixed interest markets there has been.

The popularity of gilts with foreigners has been based on a combination of attractive real yields and, in recent weeks, the prospect of currency gains.

Now it has emerged strongly that the Government has a policy ceiling for sterling, if

not an immovable upper target limit. This, as well as natural profit-taking on long sterling positions given the strides made recently, could limit sterling gains in the short term and inject a note of caution into foreign buying of gilts.

Nevertheless, nobody is talking about sterling falling out of bed and sterling stability in the sterling exchange rate, coupled with what could turn out to be a shortage in 1987-88 of fresh stock, and confidence in a Conservative victory in the election, should keep overseas investors interested.

Although comparable yields may not be as important given current market thinking than the prospect of factors, it is still interesting to see where the gilt market is placed and the picture seems to be mixed. Generally speaking, short gilts are perceived to have a yield advantage but longer haven't.

Taking the 10-year area, there is probably little to choose between the West German and British bond markets on yield grounds.

Against 10-year US Treasury bonds, the yield advantage has fallen near to historical lows but gilts may still attract because, at least now, there is perceived to be a greater currency risk on the dollar than on sterling.

There is more scope for gilt yields to fall against Japanese bonds. Japan is coming to the end of its financial year when fund managers reassess the make-up of their foreign portfolios. They have already been diversifying out of US securities and their decision on how much to commit to Britain will be key to gilts this year.

Figures from the Securities Dealers Association of Japan show holdings of UK gilts rose to 6.7 per cent of total overseas foreign bond holdings in January. Mr Paul Temperton, chief gilt economist at Merrill Lynch Government Securities, said if this proportion were to rise to 10 per cent (which would be a fair level given the size of the gilt market) this would mean just over £20n of fresh investment, accounting for roughly half of his estimate of net new issues of gilts in 1987/88.

Janet Bush

US MONEY AND CREDIT

Bogged down by boredom factor

BOREDOM, frustration and lethargy have been the watchwords for several months now in the US bond markets. And there is nothing on the economic horizon to relieve the tedium of 7 to 8 per cent bond yields.

So far this year the Treasury bond has drifted in a trading range of 98 1/2 to 102 1/2, and yields have never strayed outside a narrow 7.25 to 7.80 bracket. The lack of volatility is helping to deflate the massive trading volumes and with them presumably the enormous profits and bonuses which bond dealers and salesmen had come to regard as their birthright.

It is hardly surprising therefore that some bond traders are starting to cast envious glances at the equity salesmen who have become the investment community's new superstar. But the dealers' particular irritation is reserved for their colleagues in the economic forecasting departments, who seem unable to come up with any theory, or point to any trend or statistic either to enthrall or to dismay the market.

"Confusion" really explains the market's doldrums or is investor inertia really a consequence of the precise opposite—an unusually strong consensus that there is nothing more nor less in prospect for the US economy than more of the kind of satisfactory, if lacklustre, performance which we have seen for the past two years.

Economists, like their friends on the dealing desks, are in the business of selling volatility and change. Yet today they are remarkably united in predicting steady growth with moderate inflation and a slowly improving trade balance in the year ahead. The only serious source of confusion lies with economists who work for bond brokerage houses: how to turn an unrelentingly boring story of interest rate stability into an exciting strategy for high volume trading.

If the economy's predictions are right, and there is neither a recession nor a serious new spiral of inflation on the horizon, it may be very difficult to solve this last conundrum. The bond market may never see again the glory days of

volatility which ended soon after the bull market ran out of steam in the spring last year.

For as long as the underlying inflation rate continues to hover around the 4 per cent mark, there can be little prospect of a big fall in long-term interest rates. As long as the economy continues to chug along at a relatively sluggish growth rate, while the trade deficit militates against a stronger dollar, there can be little reason for monetary policy to be tightened or for inflation to accelerate of its own accord.

In other words, what the bond market now needs to get its juices flowing is not economic clarity, but economic trouble. To push bond prices much outside their current trading range, definite signs either of recession or of inflation will have to come into view. Judging by January's economic statistics, recession seemed unlikely, the more likely prospect being that February's figures would tend to confirm that the weak indicators from January had more to do with year-end tax related distortions than any significant weakening in US demand. On the whole, there seems to be no reason why the delicate balance between inflationary and deflationary forces, which has been kept by the authorities for over three years now, should not continue to be preserved.

Sooner or later, of course, there will be a US recession. Even before that happens, a big fall in international interest rates could be provoked by a sharp rise in West Germany and Japan as their industries lose export markets in the US.

However, until investors start believing in the possibility of a serious worldwide recession,

the bond pitch does not look the place to have fun on Wall Street.

The following are the economic indicators due for release this week, along with the median market expectations, as surveyed on Friday by Money Market Services of Redwood City, California.

Durable Goods Orders (due Tuesday) are thought to have rebounded strongly in February from January's near record decline. The median estimate for the February figure is a rise of 4 per cent, compared with a fall of 6.7 per cent in January and an increase of 1.5 per cent in December.

January's drop in orders was generally interpreted as a "payback" for the sharply higher capital spending which preceded the December 31 tax reform deadline. However, there is considerable disagreement about how big a recovery in

February to expect, with the 38 forecasts surveyed by Money Market Services ranging from a rise of 0.7 per cent to a jump of 7.0 per cent.

The Consumer Price Index for February (due Friday) is expected to show a moderate rise of 0.3 per cent after the disturbing 0.7 per cent jump recorded the month before. Analysts are united in expecting a marked deceleration of price inflation, with estimates ranging from 0.2 per cent to 0.5 per cent. The index of producer prices, already announced for February, showed a rise of only 0.3 per cent for the month, after the surge of 0.7 per cent in January, and forecasters see no reason why consumer prices should not follow the same pattern. In the longer term, however, a further acceleration in US price inflation is widely expected as a result of rising energy and import prices.

Anatole Kaletsky

US MONEY MARKET RATES (%)

	Today	1 week ago	1 month ago	3 months ago
Fed Funds (weekly average)	8.88	8.88	8.88	8.88
Three-month Treasury bill	8.88	8.88	8.88	8.88
Three-month prime CDs	8.88	8.88	8.88	8.88
30-day Commercial Paper	8.88	8.88	8.88	8.88
90-day Commercial Paper	8.88	8.88	8.88	8.88

US BOND PRICES AND YIELDS (%)

	Today	1 week ago	1 month ago	3 months ago
Seven-year Treasury	101 1/2	101 1/2	101 1/2	101 1/2
10-year Treasury	101 1/2	101 1/2	101 1/2	101 1/2
20-year Treasury	101 1/2	101 1/2	101 1/2	101 1/2
New 10-year "A" Municipal	N/A	N/A	N/A	N/A
New "AA" Long Utility	N/A	N/A	N/A	N/A
New "AA" Long Industrial	N/A	N/A	N/A	N/A

Source: Salomon Bros. (estimated).

Money Supply: In the week ended March 9 last, rose \$500m to \$278.7bn.

NEW YORK BOND INDEX

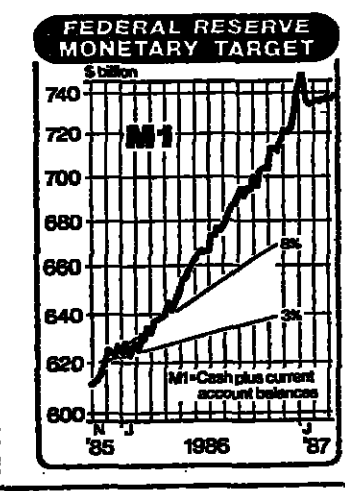
	Today	1 week ago	1 month ago	3 months ago
Overall	138.06	138.06	138.06	138.06
Government Bonds	138.06	138.06	138.06	138.06
Municipal Bonds	138.06	138.06	138.06	138.06
Government-guaranteed Bonds	138.06	138.06	138.06	138.06
Bank Deposits	138.06	138.06	138.06	138.06
Corporate Bonds	138.06	138.06	138.06	138.06
Yield-adjusted Foreign Bonds	138.06	138.06	138.06	138.06
Government 10-year	138.06	138.06	138.06	138.06

† Estimated per yield.

Source: Salomon Research Institute.

FT/AIBD INTERNATIONAL BOND SERVICE

US DOLLAR STRAIGHTS	Issued	Mid	Yield
ABN Bank 9 1/2	100	100 1/2	8.88
ABN Bank 10 1/2	100	100 1/2	8.88
ABN Bank 11 1/2	100	100 1/2	8.88
ABN Bank 12 1/2	100	100 1/2	8.88
ABN Bank 13 1/2	100	100 1/2	8.88
ABN Bank 14 1/2	100	100 1/2	8.88
ABN Bank 15 1/2	100	100 1/2	8.88
ABN Bank 16 1/2	100	100 1/2	8.88
ABN Bank 17 1/2	100	100 1/2	8.88
ABN Bank 18 1/2	100	100 1/2	8.88
ABN Bank 19 1/2	100	100 1/2	8.88
ABN Bank 20 1/2	100	100 1/2	8.88
ABN Bank 21 1/2	100	100 1/2	8.88
ABN Bank 22 1/2	100	100 1/2	8.88
ABN Bank 23 1/2	100	100 1/2	8.88
ABN Bank 24 1/2	100	100 1/2	8.88
ABN Bank 25 1/2	100	100 1/2	8.88
ABN Bank 26 1/2	100	100 1/2	8.88
ABN Bank 27 1/2	100	100 1/2	8.88
ABN Bank 28 1/2	100	100 1/2	8.88
ABN Bank 29 1/2	100	100 1/2	8.88
ABN Bank 30 1/2	100	100 1/2	8.88
ABN Bank 31 1/2	100	100 1/2	8.88
ABN Bank 32 1/2	100	100 1/2	8.88
ABN Bank 33 1/2	100	100 1/2	8.88
ABN Bank 34 1/2	100	100 1/2	8.88
ABN Bank 35 1/2	100	100 1/2	8.88
ABN Bank 36 1/2	100	100 1/2	8.88
ABN Bank 37 1/2	100	100 1/2	8.88
ABN Bank 38 1/2	100	100 1/2	8.88
ABN Bank 39 1/2	100	100 1/2	8.88
ABN Bank 40 1/2	100	100 1/2	8.88
ABN Bank 41 1/2	100	100 1/2	8.88
ABN Bank 42 1/2	100	100 1/2	8.88
ABN Bank 43 1/2	100	100 1/2	8.88
ABN Bank 44 1/2	100	100 1/2	8.88
ABN Bank 45 1/2	100	100 1/2	8.88
ABN Bank 46 1/2	100	100 1/2	8.88
ABN Bank 47 1/2	100	100 1/2	8.88
ABN Bank 48 1/2	100	100 1/2	8.88
ABN Bank 49 1/2	100	100 1/2	8.88
ABN Bank 50 1/2	100	100 1/2	8.88
ABN Bank 51 1/2	100	100 1/2	8.88
ABN Bank 52 1/2	100	100 1/2	8.88
ABN Bank 53 1/2	100	100 1/2	8.88
ABN Bank 54 1/2	100	100 1/2	8.88
ABN Bank 55 1/2	100	100 1/2	8.88
ABN Bank 56 1/2	100	100 1/2	8.88
ABN Bank 57 1/2	100	100 1/2	8.88
ABN Bank 58 1/2	100	100 1/2	8.88
ABN Bank 59 1/2	100	100 1/2	8.88
ABN Bank 60 1/2	100	100 1/2	8.88
ABN Bank 61 1/2	100	100 1/2	8.88
ABN Bank 62 1/2	100	100 1/2	8.88
ABN Bank 63 1/2	100	100 1/2	8.88
ABN Bank 64 1/2	100	100 1/2	8.88
ABN Bank 65 1/2	100	100 1/2	8.88
ABN Bank 66 1/2	100	100 1/2	8.88
ABN Bank 67 1/2	100	100 1/2	8.88
ABN Bank 68 1/2	100	100 1/2	8.88
ABN Bank 69 1/2	100	100 1/2	8.88
ABN Bank 70 1/2	100	100 1/2	8.88
ABN Bank 71 1/2	100	100 1/2	8.88
ABN Bank 72 1/2	100	100 1/2	8.88
ABN Bank 73 1/2	100	100 1/2	8.88
ABN Bank 74 1/2	100	100 1/2	8.88
ABN Bank 75 1/2	100	100 1/2	8.88
ABN Bank 76 1/2	100	100 1/2	8.88
ABN Bank 77 1/2	100	100 1/2	8.88
ABN Bank 78 1/2	100	100 1/2	8.88
ABN Bank 79 1/2	100	100 1/2	8.88
ABN Bank 80 1/2	100	100 1/2	8.88
ABN Bank 81 1/2	100	100 1/2	8.88
ABN Bank 82 1/2	100	100 1/2	8.88
ABN Bank 83 1/2	100	100 1/2	8.88
ABN Bank 84 1/2	100	100 1/2	8.88
ABN Bank 85 1/2	100	100 1/2	8.88
ABN Bank 86 1/2	100	100 1/2	8.88
ABN Bank 87 1/2	100	100 1/2	8.88
ABN Bank 88 1/2	100	100 1/2	8.88
ABN Bank 89 1/2	100	100 1/2	8.88
ABN Bank 90 1/2	100	100 1/2	8.88
ABN Bank 91 1/2	100	100 1/2	8.88
ABN Bank 92 1/2	100	100 1/2	8.88
ABN Bank 93 1/2	100	100 1/2	8.88
ABN Bank 94 1/2	100	100 1/2	8.88
ABN Bank 95 1/2	100	100 1/2	8.88
ABN Bank 96 1/2	100	100 1/2	8.88
ABN Bank 97 1/2	100	100 1/2	8.88
ABN Bank 98 1/2	100	100 1/2	8.88
ABN Bank 99 1/2	100	100 1/2	8.88
ABN Bank 100 1/2	100	100 1/2	8.88



This announcement appears as a matter of record only.

NEW ISSUE

20th MARCH, 1987



The Mortgage Bank and Financial Administration Agency of the Kingdom of Denmark

(Kongeriget Danmarks Hypotekbank og Finansforvaltning)

ECU 75,000,000

7% per cent. Guaranteed Notes Due 1992, Series 128

guaranteed by

The Kingdom of Denmark

Issue Price 101% per cent.

DKB International Limited

Bankers Trust International Limited

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Prudential-Bache Capital Funding

Westdeutsche Landesbank

Yamaichi International (Europe) Limited

Copenhagen Handelsbank A/S

Den Danske Bank

Privatbanken A/S

US DOLLAR STRAIGHTS	Issued	Mid	Yield
ABN Bank 9 1/2	100	100 1/2	8.88
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ABN Bank 18 1/2	100	100 1/2	8.88
ABN Bank 19 1/2	100	100 1/2	8.88
ABN Bank 20 1/2	100	100 1/2	8.88
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ABN Bank 27 1/2	100	100 1/2	8.88
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ABN Bank 32 1/2	100	100 1/2	8.88
ABN Bank 33 1/2	100	100 1/2	8.88
ABN Bank 34 1/2	100	100 1/2	8.88
ABN Bank 35 1/2	100	100 1/2	8.88
ABN Bank 36 1/2	100	100 1/2	8.88
ABN Bank 37 1/2	100	100 1/2	8.88
ABN Bank 38 1/2	100	100 1/2	8.88
ABN Bank 39 1/2	100	100 1/2	8.88
ABN Bank 40 1/2	100	100 1/2	8.88</

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Prospectus values HK hotel at \$200m

BY DAVID DODWELL IN HONG KONG

HONG KONG'S luxurious Mandarin Hotel is worth HK\$1.55bn (\$200m), according to valuations released at the weekend as part of a prospectus of the Mandarin Oriental Hotels group, to be floated in April by its parent, Hongkong Land Properties.

The Oriental Hotel in Bangkok, which is the Mandarin's sister hotel, and is generally rated to be the world's best hotel, is worth HK\$780m—the lower price tag having more to do with lower property values in Thailand than to any of the

hotel's intrinsic qualities.

According to the prospectus posted to shareholders on Saturday, 80 per cent of the Mandarin's shares are to be offered to existing shareholders of Hongkong Land at a likely price of HK\$1.54 a share. They will get one Mandarin share for every five Land shares.

At the time of flotation, the Mandarin group will include the Excelsior Hotel in Hong Kong, a portfolio of overseas properties managed by the Mandarin group, and a hotel management business. The Van-

couver Mandarin, estimated to have incurred losses of HK\$17m in 1986, will be hived-off from the new Mandarin group and retained inside Hongkong Land.

With the Mandarin prospectus, Hongkong Land shareholders were also given details of proposals to dispose of its 32 per cent holding in Jardine Strategic Holdings, the ultimate controlling shareholder of Land and of the Mandarin. Land shareholders will be offered 99 Jardine Strategic shares for every 1,000 shares held in Land, at a price of

HK\$3.28 per Jardine Strategic share.

The flotation of the Mandarin group is the last stage in a six-month process through which the Land group has been pruned back to become a pure property group. Its interlocking shareholdings with Jardine Matheson have been unravelled, and the Dairy Farm retailing group, once wholly-owned by Land, was sold to Land shareholders late last year.

The disposal programme, while bringing substantial windfall gains to shareholders in

Hongkong Land, has been used to trim debts in a group that three years ago was almost suffocated under the weight of debts amounting to more than HK\$1.6bn. At the end of 1986, Land's long-term debt had been trimmed to HK\$639m.

Following the sale of the Mandarin group, and the sale of its land bank to another local property group, debt is likely to have fallen to below HK\$400m. This would give Hongkong Land a ratio of debt to equity of about 20 per cent.

Henkel ahead despite lower turnover

By Andrew Fisher in Frankfurt
HENKEL, the West German specialty chemicals company, best known for its range of washing powders, said profits went up sharply last year.

It gave no figures, but expectations within the industry are for an advance from the DM 177m net profit of 1985 to more than DM 200m (\$109m) and a dividend increase on the DM 5 per preference share paid for that year.

Henkel issued the non-voting shares late in 1985 to raise more than DM 400m. It has since expanded its activities in the US, Japan, and western Europe.

The Düsseldorf-based group said turnover slipped by 5 per cent to DM 8.6bn in 1986 as a result of the effects of currency changes. On a volume basis, there was a rise of 6 per cent. For this year, Henkel is forecasting further growth. The company, controlled by the Henkel family, also said it would raise its 23 per cent stake in Clorox, the US household cleanser and food concern, to 30 per cent through stock market purchases.

First earnings at Carnegie

By Sara Webb in Stockholm

CARNEGIE, the Swedish retailing wholesale, property management and financial services group, reports profits (after financial items) of SKr 344m (\$63.8m) for 1986.

The Carnegie group was formed when the trading group Saba took over the investment house, Carnegie, at the beginning of 1986. Saba reported profits (after financial items) of SKr 202m in 1985.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
U.S. DOLLARS							
U.S. Savings Corp. (a)†	275	2002	15	5 1/4	100	CSFB	8.750
House Shopping Co.†	150	2002	12.2	5 1/2	100	Dorsey Bondman Ltd†	8.500
Kawasaki Steel†	30	1994	7	8 1/4	101 1/4	Wells Int. (Europe)	13.243
Mariner Savings Bank†	200	1992	5	7 1/2	101 1/4	Wells Int. (Europe)	7.988
C. Ind. Finance†	100	1994	7	8	100.1	Wells Int. (Europe)	7.967
N. Zealand Ind. B'nd†	18	1999	14	10 1/4	100 1/4	Yamichi Int. (Eur)	8.976
Can. Ind. B'nd†	150	1992	5	7 1/4	101 1/4	Monnet Int.	8.976
Pacific Securities (a)†	130	2002	15	8	100.1	Morgan Guaranty	—
Pacific Securities (a)†	130	2002	15	8 1/2	100.1	Morgan Guaranty	—
CANADIAN DOLLARS							
City of Regina†	80	1994	7	8 1/4	101 1/4	Bank of Tokyo Int.	8.394
ENAC Canada†	100	1992	5 1/2	8 1/2	101 1/4	Bank of Tokyo Int.	8.132
Chrysler C. Canada†	75	1993	5	8 1/4	101 1/4	Bank of Tokyo Int.	8.116
Min. of Econ. Dev.†	75	1993	10	8 1/4	101 1/4	Bank of Tokyo Int.	8.378
Manitoba Landfill†	75	1990	3	8 1/4	101 1/4	Bank of Tokyo Int.	7.719
Bank of Tokyo (C-Note)†	125	1994	7	8 1/4	101 1/4	Bank of Tokyo Int.	8.282
Homehold Fin. Corp.†	75	1994	7	8	101 1/4	Bank of Tokyo Int.	8.668
AUSTRALIAN DOLLARS							
Swedish Ex. Credit (a)†	220	1992	5	8 1/4	101 1/4	Wells Int. (Europe)	8.000
Nat. Australia Bank†	40	1998	3	15	101 1/4	Bank of Tokyo Int.	14.000
Austro†	75	1992	5	14 1/4	101 1/4	CSFB	13.243
World Bank†	150	1992	5	8 1/4	101 1/4	Wells Int. (Europe)	13.243
Swedish Finance†	100	1992	5	14 1/4	101 1/4	Wells Int. (Europe)	13.243
World Bank†	50	1992	5	14 1/4	101 1/4	Wells Int. (Europe)	13.243
OE Finance†	50	1992	5	14 1/4	101 1/4	Wells Int. (Europe)	13.243
Sis A/Talka Gov. Fin.†	25	1992	5	8	101 1/4	Wells Int. (Europe)	14.000
D-MARKS							
EB†	400	1997	10	8 1/4	100 1/4	Dresdner Bank	8.201
Royal Indemnity†	300	1992	5	8 1/4	100	Dresdner Bank	8.500
SWISS FRANCES							
Swissair Corp.†	200	1992	—	—	100	SBC	8.501
Kayser Industrie†	50	1992	—	—	100 1/4	CSFB	8.503
Kayser Industrie†	10	1992	—	—	100 1/4	CSFB	8.503
Kayser Industrie†	14	1992	—	—	100 1/4	CSFB	8.503
Tokai Koku Co.†	40	1992	—	—	100	CSFB	8.503
Toyoko Corp.†	50	1992	—	—	100 1/4	SBC	8.500
Toyoko Corp.†	50	1994	—	—	100	SBC	8.700
ECUs							
Demet†	200	1992	5	7 1/4	101 1/4	Morgan Stanley	8.916
STERLING							
Shawmut Washbrook†	60	2002	15	4 1/4	100	J. H. Schroder Wagg	4.500
British Land†	33	2002	15	7 1/4	101 1/4	J. H. Schroder Wagg	7.304
Land Securities†	100	2007	20	7 1/4	101 1/4	J. H. Schroder Wagg	10.000
Cheltenham & Gloucester†	50	1992	5	8 1/4	101 1/4	Wells Int. (Europe)	8.329
DEB Fin.†	40	2002	16 1/2	8 1/4	100	Deutsche Bank	8.922
DEBFC†	75	2004	17	8 1/4	100 1/4	Deutsche Bank	8.922
FRENCH FRANCES							
Michelin Bank Int.†	500	1997	10	(a)	100	Société Générale	—
LUXEMBOURG FRANCES							
SKF†	300	1991	4	7 1/4	100 1/4	SBC	7.301
SKF†	300	1994	7	7 1/4	100	SBC	7.375
DANISH KRONER							
Fininvest for Danish Ind.†	400	1992	5	11 1/4	100 1/4	Fininvest	11.307
LIBE							
Vale†	70m	1990	3	10 1/4	100 1/4	Barclays Bank, London	8.324
YEN							
Export Dev. Corp.†	150m	1992	5 1/2	4 1/4	101 1/4	Bank of Tokyo Int.	4.100
Export Dev. Corp.†	150m	1992	5	5	103	Bank of Tokyo Int.	4.320
Export Dev. Corp.†	150m	1992	5	5 1/4	100 1/4	Bank of Tokyo Int.	4.257
Export Dev. Corp.†	150m	1992	5	7 1/4	101 1/4	Bank of Tokyo Int.	7.072
Export Dev. Corp.†	150m	1992	5	8	11.22	Bank of Tokyo Int.	4.240
Export Dev. Corp.†	150m	1992	5	8 1/2	102 1/4	Bank of Tokyo Int.	4.700

* Not yet priced. † Fixed terms. ** Private placement. † Floating rate notes. † With equity warrants. † With currency warrants. † Convertible. † Currency linked. (a) Convertible cumulative redeemable preference shares in form of international depositary receipts. (b) Coupon: 7 1/4% in first year, rising to 8.44% in final year. (c) Option to receive principal and coupon payments partly in U.S. dollars. (d) Deferred coupon: first payment in year 3, set at 6m U.S. plus 4% p.a. (e) 50bp over 13-week T-bills first 5 years and 65bp thereafter. (f) 12bp over the Libor. (g) 50bp over the Libor. Additional 570m yen. Holders of zero-coupon bonds will not be paid in cash at maturity but will be paid equivalent amount of Westpac perpetual BBS. Notes: Yields are calculated on ABS basis.

German metals group lifts net profit by 12%

By Our Financial Staff

METALLGESELLSCHAFT, the West German metals, trading and transport group, reports higher profits for the year ended September 1986 and says it plans to pay a maintained dividend.

Against DM 81.4m in the previous year, the group has turned in a net profit of DM 69.9m (\$38m), an increase of 12 per cent. The dividend is to be held at DM 6 a share.

The result, which was announced late on Friday, took analysts by surprise. Some improvement had been expected, but the strength of last year's profit gain was way outside most target ranges.

As recently as December, the company had forecast an upturn in profit despite the weakness of metal prices. It explained that extra-ordinary expenses looked like making up for lower operating profits.

But industry observers were suggesting over the weekend that Metallgesellschaft's performance last year arose mostly from the impact of recent major disposals.

Exxon France to raise payout

ESSO, the French subsidiary of the Exxon group, announces a steep reduction in its operating loss for last year and intends to pay a higher dividend for the first time in seven years, reports AP-DJ from Paris.

Mr Claude Roux, the president, said the company's board had approved the payment of a net dividend of FFf 25 a share, up from the FFf 20. Operating losses for 1986 had shrunk to FFf 696m (\$114m) from FFf 1.5bn in 1985.

CGCT bidder modifies structure

BY PAUL BETTS IN PARIS

AMERICAN Telephone and Telegraph (AT&T) and Philips of The Netherlands have modified the structure of their consortium bidding for control of CGCT to comply with the French Government's privatisation rules.

AT&T and Philips had linked up with the French telecommunications group, SAT, and a number of financial partners to bid for CGCT against Siemens, Ericsson and Northern Telecom.

But the US-Dutch consortium, APT, included French unit trusts controlled by Dutch and US banking groups.

This had raised doubts over

the "Frenchness" of the APT group bidding for CGCT, the nationalised telecommunications group to be sold by the French Government for FFf 500m (\$82m) in the coming weeks.

Under the French privatisation rules, foreign investors can initially only acquire up to 20 per cent of a privatised company.

As a result of the doubts raised by its consortium, APT has now enlisted as partners of its consortium the French SAGEM group, which is the majority shareholder in the SAT telecommunications concern, and Omnium Financier de

Paris, a financial company owned by the French Total oil group.

SAGEM and the Total subsidiary will each take a 20 per cent stake in the APT consortium bidding for CGCT replacing the five unit trusts owned by the Dutch-controlled Neufville-Schlumberger-Mallet bank and Morgan Guaranty.

APT has long been regarded as the frontrunner in the international bidding battle for CGCT but has been facing increasing competition. Government is due to decide on the sale of CGCT by the end of next month.

Canadian bond activity soars

BY OUR TORONTO CORRESPONDENT

HEAVY inflows of foreign investment, drawn by a strong currency and attractive interest rates, have contributed to a dramatic increase in activity on Canadian financial markets.

A survey published by the Toronto-based Investment Dealers Association estimates that bond trading volumes climbed by 29 per cent last year to C\$285bn (US\$219bn). The biggest increase was a 51 per cent jump in medium-term government of Canada bonds, which have been especially popular among Japanese investors.

Earlier, Statistics Canada reported that net purchases of Canadian bonds by non-residents more than doubled last year to C\$23.1bn. Japanese purchases jumped from C\$2.9bn to C\$9.5bn, of which C\$6.6bn was bought in the secondary market.

Foreign purchases of Euro-Canadian dollar bonds rose from C\$7.9bn in 1985 to C\$14.6bn last year.

The surge in buying is both a result and a cause of the accelerating appreciation of the Canadian dollar against the US currency in the past year. Since touching a record low of 69 US cents during a foreign exchange crisis in February 1986, the Canadian unit has advanced above 70 US cents.

Although the gap between US and Canadian interest rates has narrowed, Canadian capital and money market yields are still between 100 and 150 basis points above those on equivalent US instruments.

Buying by Japanese institutions has slowed down in recent weeks, but is expected to resume after the start of their fiscal year in April. According to McLeod Young Weir,

"Japanese investors are still bullish on the Canadian dollar at current levels."

The IDA also reports that money market volumes handled by investment dealers claimed by 18 per cent last year to \$550bn, due mainly to larger issues of Federal Treasury bills and bankers' acceptances.

Common equity financings on Canadian stock exchanges soared by 44 per cent to a record C\$8.4bn. Companies floated 385 common equity issues last year, compared to 240 in 1985.

Share prices on the Toronto Stock Exchange have soared by more than a third since January 1986, with most of the increase taking place in the past three months. The TSE has been one of the strongest performers among world stock markets this year.



BRITISH AIRWAYS Plc

Swiss Offering of

13,600,000 Ordinary shares of 25p each

Offer Price: 125p per share

Swiss Bank Corporation International Limited

Credit Suisse First Boston Limited

Union Bank of Switzerland (Securities) Limited

Banca del Gottardo

Banca della Svizzera Italiana

Bank Julius Baer & Co. Ltd.

Bank von Ernst & Cie AG

Bank J. Vontobel & Co. AG

Compagnie de Banque et d'Investissements, CBI

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February, 1987



Industrial Development Bank of India

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5 1/2% Bonds Due 1997

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India

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Banque Romande

Bank Cantrade Ltd.

Bank Hofmann Ltd

Banque Paribas (Suisse) S.A.

Dresdner Bank (Switzerland) Ltd.

Handelsbank N.W.

The Industrial Bank

Morgan Guaranty

Standard Chartered

of Japan (Switzerland) Limited

(Switzerland) Ltd.

Bank AG

Advisers in India to Swiss Bank Corporation

DSP Financial Consultants Ltd.

New Issue

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February, 1987

FINANCIAL TIMES SURVEY



The exchange of goods for goods, rather than cash, is enjoying steady growth, with much of the business

concentrated in the Far East and the Comecon bloc. At least 100 nations now have countertrade policies, as Peter Montagnon, World Trade Editor, reports here.

Rising significance in world exports

THREE or four years ago banks and trading houses around the world were looking for a boom in international countertrade as developing countries ran short of foreign exchange with the onset of their debt crisis.

Somewhat to the relief of officialdom in the developed world, which frowns on the practice of exchanging goods for other goods rather than cash, the boom failed to materialise. Yet, the evidence of the past year or so shows that countertrade is still enjoying a steady growth.

Already it has reached a point where exporters cannot ignore it if they wish to do business in many parts of the developing and Communist world.

About 100 countries now have formal and informal countertrade policies. While much of the business is concentrated in the Far East and in the Comecon bloc, some OECD countries such as Australia and New Zealand have an official countertrade policy. In the EEC, Greece is an active countertrader, while business is also active along the North African coast.

Expectations that countertrade will continue to grow have been fuelled by signs that developing country debt problems will not go away for the medium term. The countries affected will remain short of

cash, while in the industrial world a surplus of manufacturing capacity means that businesses will still have to seek extra outlets for their manufactured goods.

The result is that the developing world has become a buyers' market where sales of Western manufactured goods are concerned. Developing countries can impose conditions on companies which want to sell to them. More and more frequently they are imposing the condition that—through one route or another—goods should be sold back in return.

Institutions such as the International Monetary Fund and Organisation for Economic Co-operation and Development have long frowned on this process, which, it is argued, acts like a tax in the machinery of the world trading system.

Ideally, the world trading system should operate on open, multilateral lines with goods paid for by money or credit if it is to flourish and grow. Countertrade is essentially a closed, bilateral operation which distorts prices and competition and is ultimately inflationary because exporters are forced to push up their prices to offset the loss they expect to make on the goods they will receive in return. In one sense, the level of countertrade being conducted

Countertrading

China, rich in natural resources, is developing as an important source of countertrade business. Above, cargo ships leave Shanghai.

Picture by Hugh Routledge

around the world at any one time is an indicator of the health (or lack of it) in the international trading system.

Countertrade has thus become a furtive, shadowy business, shrouded in secrecy and mystery. Not least because of the problem of definitions, no one keeps detailed statistics while estimates of the total volume of countertrade transactions vary widely. Most educated guesses suggest that somewhere between 5 and 10 per cent of total world trade involves a countertrade operation of some type or form. That

still means a substantial turnover, worth between \$100bn and \$200bn a year.

Countertrade can work in several ways. Multinational companies, such as Boeing of the US which exports expensive capital goods, maintain their own internal departments which may be involved in arranging offset purchases from countries which buy their products—Britain's £800m purchase of the AWACS defence system is due to be offset with purchases in the UK worth about £1bn which Boeing itself will organise.

The exporting company can be required to set up manufacturing capacity in the purchasing country—a move which may have long-term strategic disadvantages for the business concerned. Or it can take goods and equipment from the purchasing country which are absorbed into its own network.

The extent of this type of practice is, however, very hard to gauge. Mostly the companies concerned keep their arrangements strictly secret and this is one of the reasons why accurate statistics for countertrade are

so hard to come by. Where countertrade does come a little further into the open is at the sharper end where a range of banks and specialised trading houses act as advisers.

Big names among the latter category include M. G. Services, a subsidiary of the Metallgesellschaft and Louis Dreyfus groups, and Philipp Brothers, the US commodity house which is part of the Philbro-Salomon investment banking and commodity concern.

At this level the business is not only highly specialist—many houses tend to concen-

trate on individual product sectors or geographical regions—but also very competitive. Countertrading is more than mere barter. It can involve parallel trades in which the sale of goods to one country is only indirectly connected to the purchase of a separate range of goods from the importer.

It can involve an exporter who undertakes, for example, to develop a coal mine in China agreeing to take coal in part payment. That exporter may be good at marketing mining technology, but wholly inexperienced when it comes to coal which has to be placed with a third party, perhaps in an entirely different country.

At each stage along the line the risks are great, both in terms of finding the pricing right and in distributing the products which the developing or Comecon country has to sell. The chances of loss are high, while the prospects of making a lot of money are relatively slim. Countertrade experts reckon that the business is increasingly concentrated in the hands of a relatively few successful specialist players.

The origins of international countertrade in its modern form go back to East-West deals struck after World War Two when the Comecon bloc was short of hard currency. Vienna has long been established as an important centre for countertrade, though London has probably now overtaken it as the emphasis switches to include other parts of the world as well.

A sign of the growing importance of countertrade in the Far East is a change of heart by the Singapore authorities. Having actively discouraged countertrade until as recently as 1984, Singapore is now trying to establish itself as a regional centre for the business in the Far East with a new policy that will offer tax concessions to countertrade companies opening up to do business there.

Indonesia introduced a formal countertrade policy as long ago as 1982 and has now become one of the main countertrading countries in the region. Experts say its system is also one of the best-run and easiest to operate, but as the Indonesian Government has begun to concentrate more on financing public sector purchases through soft loans (which formally exclude countertrade provisions), the market there has turned rather quiet.

By contrast, expectations are that China will develop as an important source of counter-

trade business. It has been running down its foreign exchange surpluses but still needs to import Western technology to modernise its economy. India has also now announced a countertrade policy of its own, while Korea is looking to expand the offset arrangements it applies to military purchases into other areas as well. (Other countries in the region which practise countertrade include Malaysia and Pakistan.)

A striking fact about this list is that, while several may be short of foreign exchange and have large import requirements, none of these countries have actually had to reschedule their debts. Despite its apparent attraction to countries involved in debt rescheduling, countertrade has not recently proved particularly practical as a solution to them.

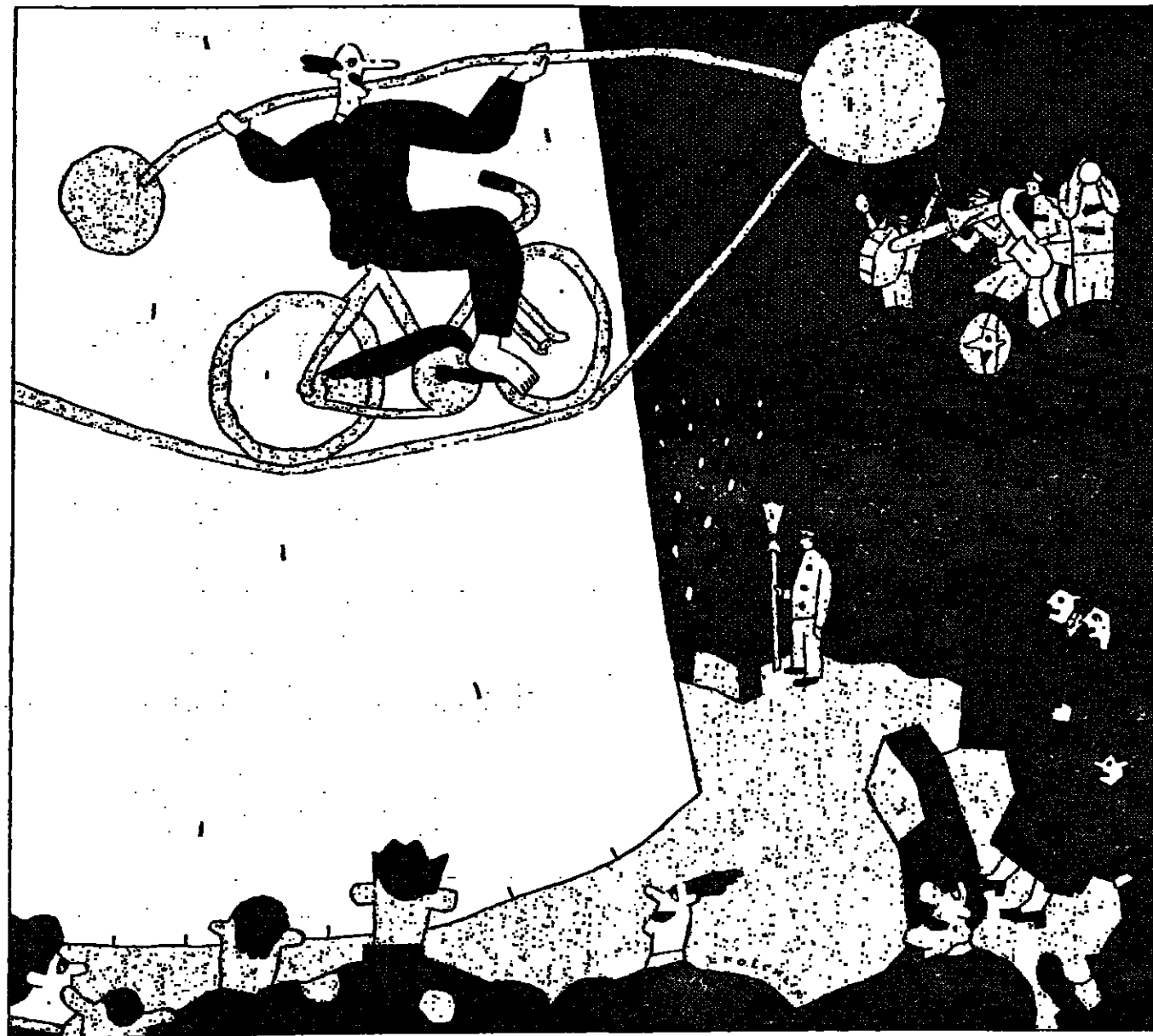
Peru, which pays its debts to the Soviet Union in goods that include personal computers, has been exploring the possibility of paying its debts to Western banks in kind, but so far has met little positive response. Nigeria has also been re-examining countertrade but without much tangible result.

One problem has been that it still makes more sense for these countries to sell their traditional commodity exports in the world markets for cash. Countertrade with developing countries originally involved mostly the exchange of commodities for manufactured goods, but especially as world commodity prices have been falling it makes little sense to forfeit additional income by diverting commodity production away to countertrade.

A stipulation of Peru's goods for debt scheme is that it should involve non-traditional exports. Faced with the fall in the oil price the Soviet Union is now offering consumer appliances for countertrade. As part of a recent deal with Indonesia involving a \$357m sale of F-16 aircraft, General Dynamics undertook to market transport planes in the US to a value of \$168m which are produced in Indonesia under a joint venture with Spain.

Deals like this are becoming more common. Faced with a shortfall in their commodity earnings, developing countries are turning to new industrial products for which they lack the international marketing expertise. It is the daunting task of countertraders to distribute these products in markets that are already rather cluttered.

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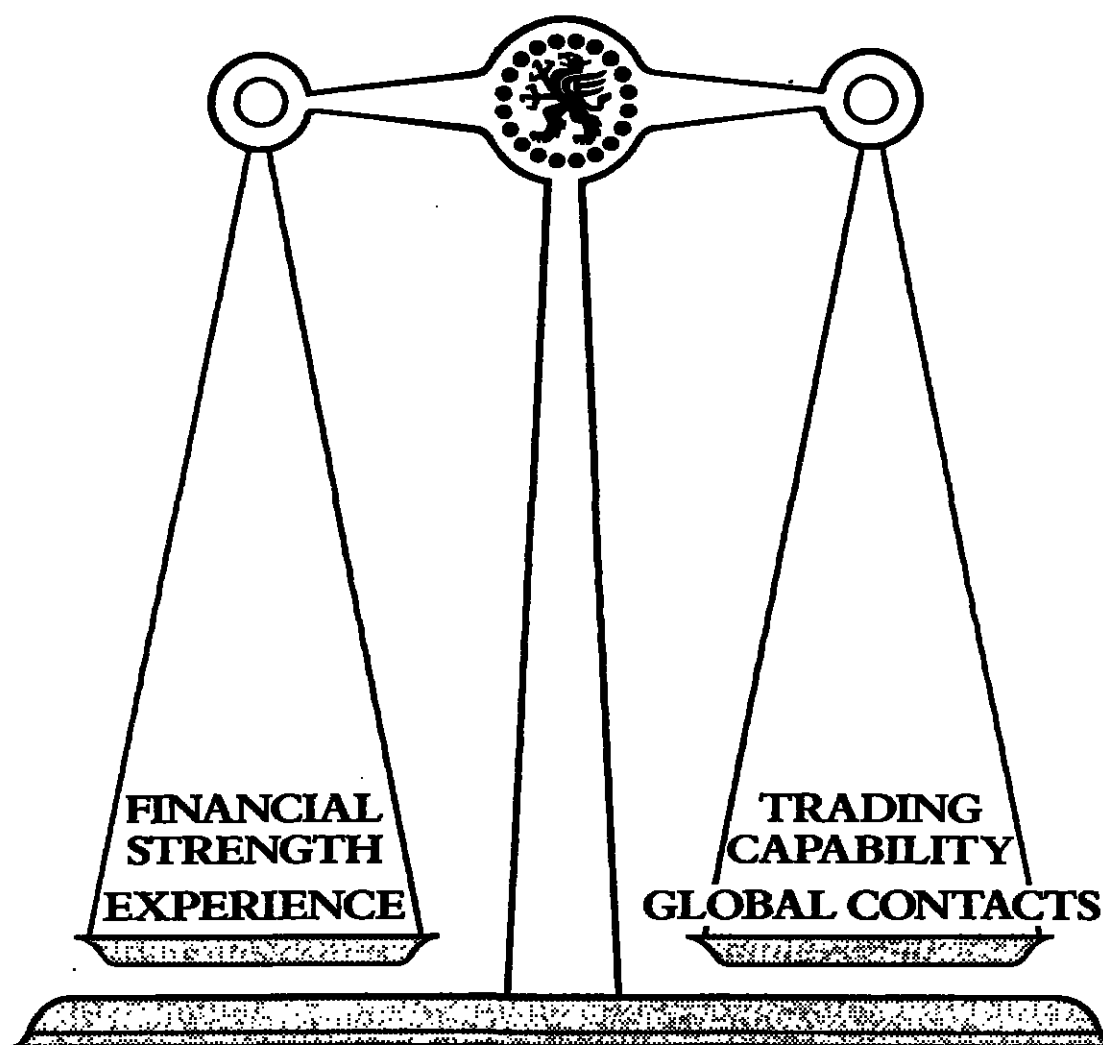


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COUNTERTRADING 2

Volume maintained in oil and natural gas deals

\$20bn a year business

IF MEMBERS of the Organisation of Petroleum Exporting Countries were to abide solemnly by their commitments, countertrade in oil should be a phenomenon of the past within a year or so.

One important aspect of the part hammered out by Opec in January last December on the restoration of an official price structure was that they should phase out barter and countertrade deals together with other "marketing" arrangements as rapidly as possible.

There is little sign of their doing so, however. Countertrade seems destined to remain an important feature of the oil market for the indefinite future and at least until demand is sufficiently strong at some point in the next decade to keep prices not only buoyant but rising as well.

Countertrade emerged as a significant factor in 1983 as producers utilised it as a form of price discounting in a bid to maintain their market shares. With effective abandonment of

official selling rates by Opec at the end of 1985 it seemed logical that there would be a marked drop in the volume of oil disposed of in such transactions and that they would largely be superseded by market-responsive "net-back" arrangements whereby rates for crude are tied to product realisations less transportation and processing costs. On the face of it, the attraction of what is a cumbersome form of trading looked as if it would diminish.

For international oil companies—or any other broker for that matter—acting as a third party counterpurchase deals became much more of a risk in 1986 because of the heightened chance of a sharp fall in market prices between agreement and delivery.

As it was, the perils of the business had been dramatically highlighted by the losses of Voest-Alpine Interhandel from its \$1bn oil-for-goods deal with Iran in 1985, in the early part of which countertrade transac-

tions reached their peak involving 25-30 m b/d of oil.

Nevertheless, in 1986 the volume of Opec crude accounted for by countertrade averaged about the same level as in the previous year at about 2m b/d and was actually a higher proportion of the total than in the previous year at about 14 per cent compared with 12.5 per cent, according to the calculations of consultants Petroleum Economics Ltd. The London-based firm, a specialist in this field, in round figures, that recently Iraq has been the leading countertrader at about 500,000 b/d followed by Saudi Arabia and Iran with about 400,000 b/d each, Libya with 300,000 b/d, Algeria with 200,000 b/d and Nigeria with 100,000 b/d.

Business International, in a report completed late last year, calculated that Opec two-way countertrade in 1985 was worth \$26bn and well over three-quarters of it was accounted for by Middle East members, with Brazil, South Korea, Turkey and Japan amongst prominent

reciprocal suppliers of other goods and services.

With the fall in prices the value of the trade will have fallen substantially, of course, but is probably running at an annual rate of nearly \$20bn.

In 1986, despite the increased hazards, two factors, in particular, combined to maintain the volume. One was the UK-Saudi government-to-government deal finalised in February last year under which British Aerospace supplied the Kingdom with 132 aircraft, support services and training programmes.

The arrangement whereby Royal Dutch/Shell agreed to raise their liftings of Saudi crude to 500,000 b/d and pay the proceeds from the purchase into a special escrow account had the merit from the Saudi point of view of ensuring a market outlet—as well, perhaps, as making it possible to pay commissions to prominent figures in the ruling hierarchy, it is believed.

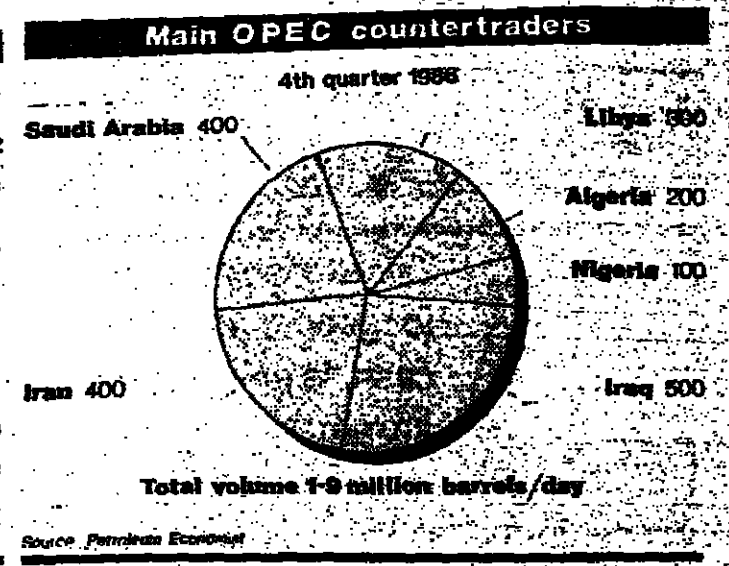
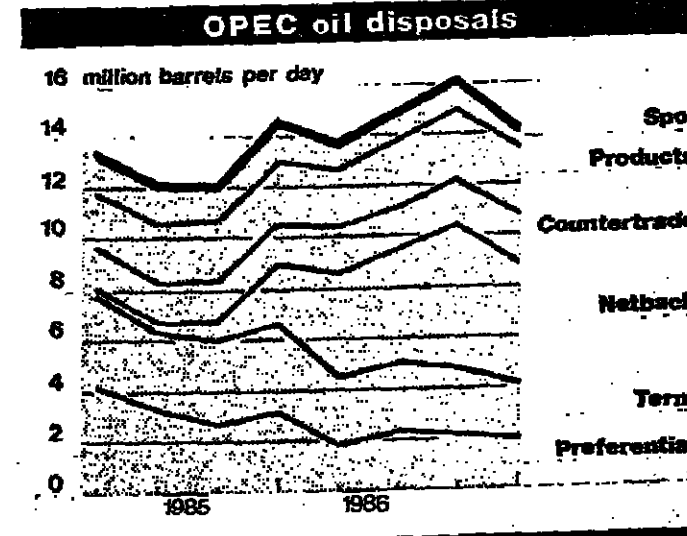
It remains obscure just how terms have been adjusted to official selling prices. Both companies were reluctant to commit themselves on anything more than a monthly basis. Clearly, though, all the parties to what are essentially parallel agreements linked by an understanding are committed to fulfilment of the project.

There are obvious financing problems—meaning that the British Government may have to underwrite some borrowing to the extent of \$1bn to keep it afloat. The odds are, meanwhile, also that Saudi Arabia will resort to some counterpurchase arrangement if and when it goes ahead with the purchase of eight submarines and related facilities.

The other single most important factor sustaining the flow of Opec countertrade oil in 1986 was the debt-servicing problems of Iraq and Libya.

As early as 1982 Iraq concluded deals with France for the purchase of military aircraft, which involved Compagnie des Petroles and Elf-Aquitaine lifting oil.

The pattern of increasing reliance on petroleum exchanges continued progressively, notably with the \$630m swap for Passat cars with Volkswagen do Brazil. Debts repayments look as if they will



consume a growing proportion of the country's only important source of foreign exchange.

For at least three years Libya has been paying for its extravagant purchase of weapons from the Soviet Union by supplying oil which has subsequently been sold on the open market. The BI survey calculated that liftings of about 125,000 b/d were being made last autumn in exchange for payment arrears owed to Moscow for military hardware.

Deliveries were being made not only to defray debts to foreign contractors but also to cover advance payments for

future imports. Like Iraq, Libya's sentence as a prisoner of countertrade can only be prolonged.

In its desperation for foreign exchange Iran is second only to Iraq amongst the oil producers, and the military pressure from the air raids from shipments from its Kharg Island has given it a bigger propensity for countertrade deals as its enemy in the long Gulf conflict.

The Voest Alpine affair hardly encouraged other suppliers. Nevertheless, the country's trade is dominated by two dozen bilateral trade agreements, not the least the one con-

cluded with Turkey last summer covering exchanges worth \$2.2bn. Since the most recent Opec pact was made, no less than 11 oil-for-goods arrangements have been monitored by PEF.

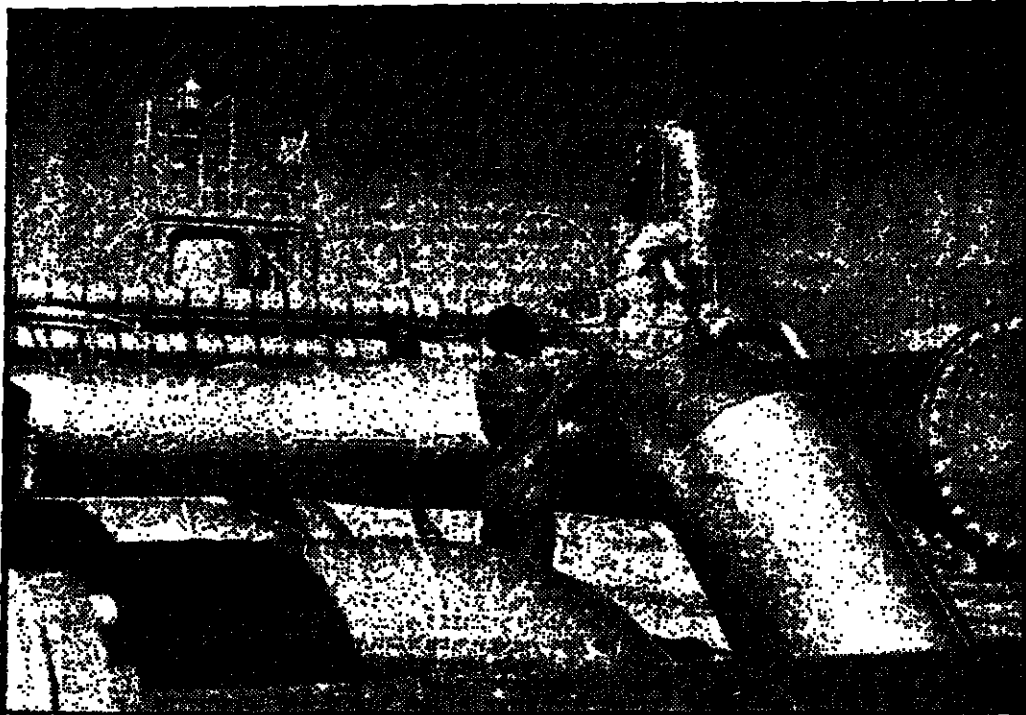
Even when demand is slack oil remains the most convertible commodity in world trade after precious metals. In a buyers' market the advantages of countertrade to producers is very clear. They must ensure sales and Opec members, in particular, want to fulfil agreed quotas especially in a situation where badly set price differentials weigh unfavourably against their crude varieties. There is

every reason why producers should continue with such arrangements.

They have attractions for consuming countries also. A recent analysis by Petroleum Intelligence Weekly pointed to how Brazil was trying to limit the strain on its balance of payments by restricting countertrade deals which guarantee exports of its own goods.

India and other Asian countries are reported to be seeking to do the same for their farm products. In a firmer market countertrade in oil once again does not look like one-way traffic.

Richard Johns



Oil production in Libya: for the last three years the country has paid for large purchases of Soviet weapons by supplying oil which has subsequently been sold on the open market



Oil for arms: Iraqi tanks advancing on Iranian positions. Iraq is the leading oil countertrader at about 500,000 barrels a day, followed by Iran and Saudi Arabia with about 400,000 b/d. Oil remains the most convertible commodity in world trade, after gold and precious metals

Nigeria's countertrade era has left the nation with an awkward legacy. It is unlikely to resume oil-for-goods swaps on a major scale.

Strategy beset by problems

NOT SO long ago, countertrade

seen by the Nigerian Government as a vital part of a strategy designed to overcome the country's crippling foreign exchange constraints, brought on by a slump in oil receipts and mounting external debt commitments.

Today, the picture has changed markedly. Hopes are pinned instead on the potential benefits of Nigeria's radical economic recovery programme, backed by the International Monetary Fund (IMF) and the World Bank, which has paved the way to the rescheduling of the country's estimated \$22bn total external debt.

This, in turn, opened up the prospect of resumed export credit, covered suspended by the main trading partners in 1984 when arrears in trade payments had reached several billion dollars.

These developments, together with a generally unhappy experience with past countertrade deals and a determination to keep to Opec's pricing and quota policies, make it unlikely that Nigeria will resume oil-for-goods swaps on a major scale.

Nigeria's countertrade story goes back to 1984 when the military government of General Muhammadu Buhari embarked on a series of agreements in principle with companies in Austria, France, Brazil and Italy. Between September of that year and July 1985 the government negotiated deals to exchange up to 86m barrels of crude oil, then worth \$24 per barrel, for a wide range of goods.

The three largest deals involved Colia, the largest private trading firm in Brazil; Scoa, the Paris-based international oil house; and Austria's Voest-Alpine, while other arrangements under consideration included companies in Germany, Italy, Japan, the US and Canada.

Britain, traditionally Nigeria's largest trading partner, was at a severe disadvantage partly because its own North Sea oil production competes with Nigeria's Bonny Light crude, and partly because the Government did not encourage countertrade deals.

The potential value of the transactions was \$2.04bn, including raw materials, chemicals, pharmaceutical products, agricultural equipment, kits for motor assembly plants, basic foods and spare parts.

The strategy soon ran into difficulties, however. Deals that had been agreed in principle had to be delayed or suspended when a fall in autumn of 1985 of Nigerian crude oil prices forced the renegotiation of price provi-

sions in the agreements. Only

deals with Colia—became fully operational.

Other deals were subject to increasing controversy over the pricing and quality of the goods under offer, accompanied by speculation about the level of corruption involved in some of the proposed contracts.

When General Ibrahim Babangida ousted President Buhari in a bloodless coup in August 1985, one of his first acts was to order a review of the countertrade system. A committee of businessmen and academics appointed by the new government to investigate alleged abuses produced a critical report, saying that many of the deals lacked adequate government supervision. It suggested that some of the goods imported had been overpriced.

Although the committee did not rule out countertrade as what it called "a short-term measure for national economic revival and sustained development", it made clear that the policy would have to be conducted on a more selective basis.

What this has meant in practice is that certain capital projects—notably the Ajaokuta steel plant—will be financed at least in part by countertrade.

In the case of Ajaokuta, the French companies Dumez and

Fongere will benefit from oil liftings by Elf Nigeria worth some \$450m, while Germany's Bilfinger and Berger are also getting the proceeds of oil shares.

The arrangements Nigerian officials envisage for the funding of capital projects, however, are not so much oil-for-goods swaps, but a commitment to put aside the proceeds of an agreed amount of oil sales in an escrow account. Thus government equity in the proposed multi-billion dollar liquefied natural gas plant will be financed in this manner.

"If we ever go back to countertrade," says Nigeria's oil minister, Alhaji Rilwanu Lukman, "this is probably the way we will do it."

"If you sell oil in a straightforward countertrade," the minister explained in an interview with the Financial Times, earlier this year, "you may give a discount, or the price of the goods may be inflated. This way, you say it is a contract you are financing with oil, and you negotiate the commercial contract in the normal way."

"We are not paying with oil, we are paying with dollars. If you give somebody oil who doesn't need it, he'll probably go and flog it on the spot market and depress your prices."

No official figure is available on the amount of oil Nigeria might set aside for such financing, but some estimates put it at between 160,000 and 180,000 barrels per day.

Whether such an allocation could be sustained in an uncertain oil market remains to be seen. The country's foreign exchange budget—of which over 90 per cent comes from oil exports—is based on a price of \$13 per barrel.

In the past, Nigeria effectively ignored production quotas set by Opec, and countertrade was seen as one way to boost production. Today, Nigeria appears committed to keeping to its 1.23m barrels per day quota, and supports the pricing policy of Opec—of which Alhaji Lukman is currently president.

Meanwhile, the Government has been left with what is turning out to be an awkward legacy of the countertrade era: approximately \$500m held in escrow accounts, mainly the proceeds of the Colia deal, and Austria's Voest-Alpine Interhandel.

It was due to Colia that Brazil emerged as Nigeria's leading trading partner in 1985, with exports worth \$900m, while Nigerian oil sales to Brazil reached \$1.3bn.

Under the arrangement, Brazil's state-owned oil company, Petrobras, increased its liftings of Nigerian crude by 40,000 bpd, and Colia contracted to provide \$500m in food, raw materials, spares and completely knocked down (CKD) vehicle assembly kits from Volkswagen Brazil to VW assembly plant in Nigeria.

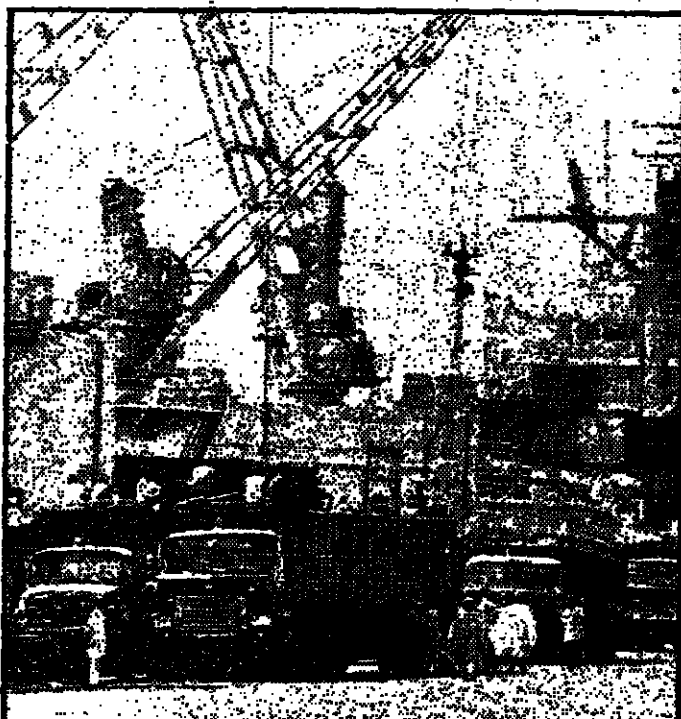
The deal lapsed amidst mutual recriminations shortly after President Babangida took power, and there is little sign that it will be revived. In the meantime, about \$350m, representing the proceeds of Nigerian oil sales to Brazil, remains in an escrow account in New York. Reports that Nigeria has negotiated the withdrawal of the funds less a 10 per cent "release fee" payable to Colia, have not been confirmed.

Efforts by Nigeria to draw on the money to fund the country's weekly auction of foreign currency have apparently met with Brazil's insistence that it remains tied to the purchase of Brazilian goods, and so far the deadlock has not been broken.

Nigeria's traditional leading partners—UK, France, West Germany, the US, Japan and Italy—continue to keep a close eye on countertrade prospects, but there is little indication that the Nigerian authorities will revive the strategy of 1984-85.

Michael Holmes,

Africa Editor



Cargo from Brazil unloaded at Lagos: Brazil emerged as Nigeria's leading trading partner in 1985, with exports worth \$900m, while Nigeria's oil sales to Brazil reached \$1.3bn

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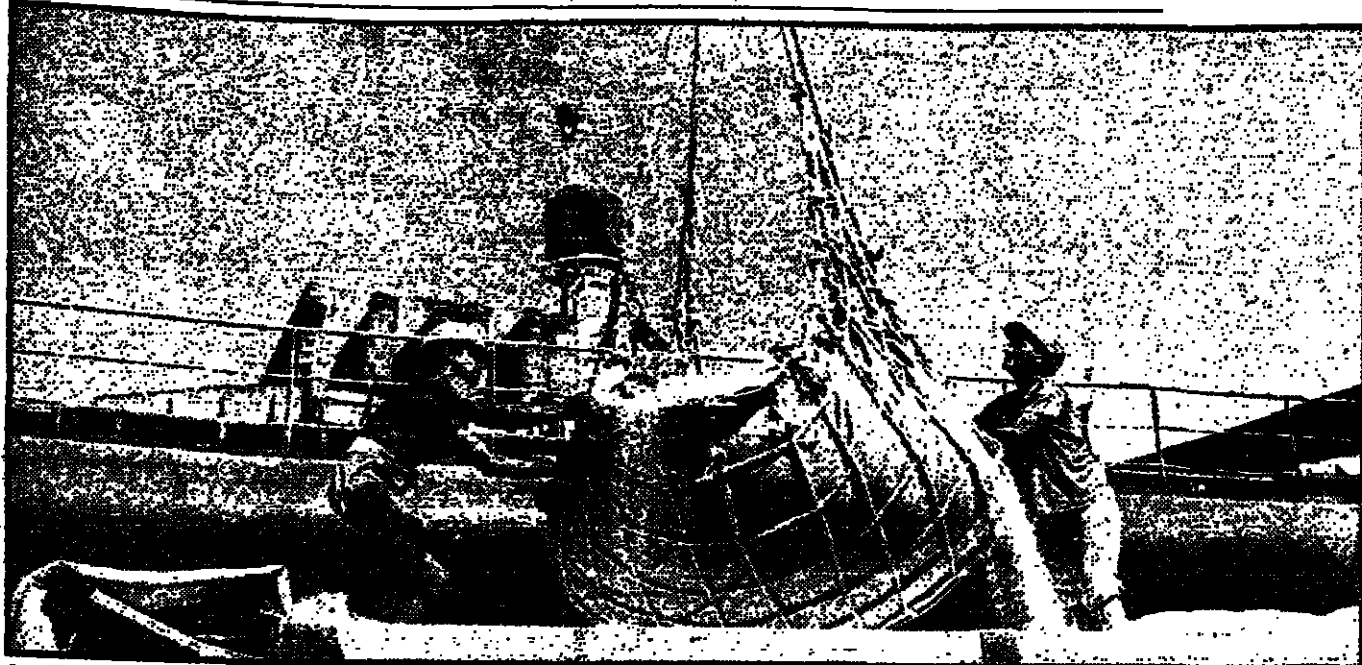


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Complex role for commercial countertrade houses



Loading Brazilian sugar—but what can you do with sugar these days?—asks a London trader

A wide margin of risk

IT IS often said in trading circles that countertrade is akin to sex in that both generate high talk-to-action ratios. Philipp Brothers' director, Mr. Peter Brent reflects that if this is, indeed, the case, then society today must be riddled with sexual frustration as he estimates only 5 to 10 per cent of mooted countertrade deals are ever consummated.

Just how much countertrade business private trading houses and their specialist countertrade subsidiaries organise or transact is difficult to estimate—they are notoriously shy (with due reason) about discussing the value or nature of individual deals.

But one fact seems clear; the practice of commercial countertrade (ie, excluding government-to-government business) has enjoyed nothing like the boom some predicted two or three years ago and which others even suggested was taking place at that time.

It is difficult to conclude—and it takes time," says Mr Brian Fitzpatrick, a director of Merban, the trade finance subsidiary of Continental Grain, which has the expertise and the financial backing to construct substantial countertrade deals.

But it is not just the complexity of the deals or the time they take to assemble—after all, negotiating for example, a major forfaiting deal is hardly simple—which constrains the amount of commercial countertrade transacted.

With the exception of crude oil there have been few instances of leading raw material producers being willing to commit substantial volumes of, say, copper or cocoa to countertrade deals, simply because they can sell off such commodities for cash.

Moreover, countertrading them in additional quantities against imports could well disrupt their existing markets—unless strict precautions are observed. And these in themselves make it much more difficult, perhaps even impossible for traders to make a deal perform.

Morocco, for example, is willing to countertrade phosphate against imports, but only if the trading company handling the deal sells it on to a new customer at a price which does not undercut the country's current sales price for the commodity.

The principle of incrementality is fine, but in practice it severely limits the ability of trading companies to perform.

"Just how many new phosphate customers are there in the world?" asks one London-based countertrader. Another problem which has tended to limit the extent to which trading companies are able to participate in commodity-for-commodity countertrade deals is the absence of opportunities to engineer a profitable

margin in today's currently depressed market conditions—and, particularly, a margin which reflects the risk of taking title to substantial quantities of raw materials.

"What can you do with sugar these days?" asks a London trader. If the bulk raw materials generate problems for even the most experienced countertraders, these can be dwarfed by those associated with handling large volumes of manufactured goods—principally because any country in the Third World or the Eastern bloc which can get cash for such exports, will do so.

Thus, those available for countertrade purposes tend to be low quality, difficult-to-market items which have not previously emerged as a traditional export.

No trading company can be an expert in all or even a substantial number of the manufactures, from folding chairs and needles to nails and earth-moving equipment, that may emerge in countertrade transactions.

While many are happy to try to assist on a "best endeavours" basis, provided it involves no contractual commitments, some shy away altogether.

While negotiations are often intricate and time consuming, profit margins are elusive in depressed market conditions.

A western exporter, however, stands a reasonable chance of finding a trading company willing to handle awkward manufactures in Vienna.

The expertise of Viennese traders in all forms of countertrade goods has, of course, emerged from its geographical proximity to traditionally cash-short East European countries. However, these days such traders as AWT are mobilising that expertise worldwide in deals which have no connections with those countries.

Despite all the problems associated with both bulk commodities and manufactures (which in the latter case can even result in traders falling foul of intricate import restrictions for processed and semi-processed goods) substantial business is carried out, though not on a scale which justifies using the word "boom".

Western exporters arrive in the offices of trading companies at various times during the negotiation and implementation of export contracts, but the wise ones turn up before they have submitted bids.

Knowing that they will be faced with countertrade demands, they discuss with trading houses, the likely cost of handling the commodities they may be asked to take. They discuss the mechanism of the likely trade flow and the contractual linkage. This allows them to finally estimate how much they should consequently seek to build into their sales price to make the deal worthwhile.

Having done this, some exporters take the initiative further still; either operating directly in harness with a countertrader or independently they may themselves, request goods which they want to purchase, prior to making their own sales pitch.

This is sometimes referred to as revenge countertrade—or, in the language of physical contact sport, "getting your retaliation in first."

The losers tend to be those Western exporters who, with only days or weeks left before a penalty-triggering deadline to lift product expires, are faced with goods, commodities or perhaps even services, such as sea freight, which they must take up or pay a penalty for not doing so.

This occurs for various reasons: the less experienced exporter may simply not have fully understood its obligations; on the other hand, they may have been delays in the importing country assembling the agreed products or at least products of the quality the exporter is prepared to take.

In these cases the trading house will help if it can, but the commissions involved will most likely reflect the exporter's dire position.

Many trading houses prefer to take on commodities and goods generated by countertrade-linked exports on a back-to-back basis, where the risk is limited by the purchaser being guaranteed. Nevertheless, for the trading house needing to run an open position in a commodity to allow a deal to perform, futures markets in a wide range of commodities, such as grains, coffee and metals, can be used to hedge exposure and the subsidiaries of major commodity houses can, in any case, merge their positions with those of their parents.

Trading companies involved in countertrade tend to be so in response to the specific requirements of either their clients or parent company, but in some cases they enter into umbrella arrangements, such as those negotiated between a group of companies including MGS, Mitsubishi and Prudential Bache, and the Government of Pakistan and Austria's Voest Alpine Intertrading's (VAIT's) oil-based deals with Nigeria and Iran.

The Pakistan arrangement, agreed last year, calls for countertrade amounting to \$100m equally divided between

exports and imports, a 12-month period.

The level of business conducted is unclear. Goods are coming out of the country, but there have been substantial delays with Pakistan imports due to slow currency allocations.

VAIT's problems, as with those at its sister state-owned Merx trading house, stemmed from speculation in the oil markets, rather than from the structure of the deals themselves.

That said, the company had difficulty booking products to go into, for example, Iran due to the high commissions it had to charge, partly to bridge the differential between the oil purchase price and its free market level.

What is the outlook for trading companies involved in countertrade?

Classical parallel business and, for instance, escrow account operations will always be there, unless developing and Eastern bloc countries generate vast levels of export goods which they are able to sell on a cash or conventional credit basis in the industrialised world.

However, some traders see their activities expanding in two other key directions. One is offset and the other goods-linked sovereign debt repayments.

Offset requires an exporter to transfer technology, organise productive capacity or assist with industrial development in a wide range of contexts to a stated percentage of the value of the export contract.

Given the Third World's drive to industrialise, offset demands are occurring with greater frequency for companies who have no previous experience with the technique—unlike the major aircraft and aerospace manufacturers who, in many cases, regard offset proposals as a major part of their sales technique. Boeing's 120 per cent offset was instrumental in helping gain the company its AWACs early warning system order from the Royal Air Force.

In cases where exporters are not familiar with offset demands from importers, let alone administering an offsets programme, some traders believe they may have a role to play. Philipp Brothers, for example, is currently considering setting up an offsets unit.

In the case of countertrading debt, traders may be able to carve a niche for themselves operating alongside major creditor banks which do not possess their own trading companies. Repayment of some debts have been made by, for example, Iraq in oil, but the practice has not emerged on a grand scale.

Alan Spence

The writer is editor of International Trade Finance, a bi-monthly newsletter, published by Financial Times Business Information.

Eastern Bloc countries

Product list shortened

COUNTERTRADE is a fundamental feature of East-West business relations, accounting perhaps for up to 30 per cent of business undertaken. Apart from conserving scarce foreign exchange, countertrade is also harnessed as a means of enabling Western help to market new goods and offload products which would not normally find a home in the West.

During the acute period of the Eastern Bloc debt crisis, particularly in Poland, in the early 1980s, it was anticipated that countertrade would be a key means by which these countries would seek to finance imports.

Some rise did, indeed, take place, but it was not massive, partly because, as with developing world raw material producers, Eastern Bloc countries tend not to introduce goods and services into countertrade transactions if they are able to gain hard currency for them elsewhere, hence the multiplicity of stories about the quality of the goods that Western exporters are asked to take.

In the case of the Soviet Union there are some indications that this policy may change in the next few years, though it may not herald a similar trend elsewhere.

As part of the overhaul of foreign trade procedures fostered by the Soviet leader, Mr Mikhail Gorbachev, the list of generally unavailable products and commodities for countertrade may be much shorter.

Some say it may only include such easy currency earners as gold, gas and oil—that would be a major improvement on the days when, in addition to trivials, such as toys, Moscow mainly offered machinery and some consumer goods.

When doing business with Eastern Bloc countries, Western exporters and their trading consultants are always wary about handling goods which would not

normally be sold on a countertrade basis.

According to one trader, Romania, for example is notorious for whipping away products from a virtually and lengthily negotiated countertrade deal if it became apparent that the products can be sold for cash.

The levels of countertrade as a percentage of the value of the Western export contract varies substantially between Eastern Bloc countries. According to one leading trader, Romania and the German Democratic Republic are currently asking for around 100 per cent, Czechoslovakia and Hungary between 30 and 50 per cent, Bulgaria 40 to 80 per cent and Poland either 100 per cent or nothing at all.

Traditionally, requested levels in the Soviet Union have been generally low, but the apparent willingness to broaden the range of goods available is emerging hand-in-hand with much higher countertrade requests. These can be as high as 100 per cent or higher still if the import leg of the deal is being financed on the basis of credit.

Another traditional characteristic of East-West countertrade has been its concentration on low priority, perhaps off-plan imports, where a foreign trading organisation (FTO) is given permission to import, say, a luxury item such as cocoa butter, provided it does not result in any foreign exchange outflow.

However, according to a Finnish banker who specialises in Eastern Bloc countertrade, requests are now emerging for some countertrade to be linked to the importation of higher priority items which would previously have been paid for in cash.

For exporters seeking to sell to Eastern Europe, many traders and bankers advise that bid

prices should reflect a substantial part of the costs of any countertrade deal with which they may be confronted. This is because the Eastern Bloc FTO handling the arrangement in Warsaw or Prague will assume this to be the case and thus the chance of pushing for an increase to allow for the countertrade costs when they emerge are limited.

Exporters must also give careful consideration to the level of exposure they intend to give to a trading house, if one is being enlisted to lift its countertraded produce.

Trading companies, while essential in some deals, are nevertheless not always greeted with enthusiasm in Eastern Europe. Foreign trade organisations like to do business directly with Western manufacturers and some allege that trading houses engineer inflated prices—which in some cases is probably true, given their experience of the costs of countertrade.

Another problem for Western exporters is the problem of dealing across FTOs. In Romania, for example, it has been traditionally difficult for an exporter to sell product to one FTO and purchase countertraded product from another—a point of some concern given that Bucharest tends to request higher levels of countertrade than most other Eastern European countries. Bureaucratic procedures and, perhaps even jealousies are to blame.

Many manufacturers enter into blind countertrade arrangements in their eagerness to gain export orders.

"Some don't even see a list of the specific goods they will be asked to choose products from," says one leading trader. This produces inevitable problems, especially as some traders and bankers believe countertrading conditions are becoming increasingly difficult.

Though the Soviet Union may be broadening the list of products available for countertrade, this trend is not generally typical of Eastern Bloc countries.

Bankers and traders identify a number of problems. The time periods given to Western exporters to fulfill arrangements are becoming shorter and penalties for not taking up product in the agreed time period are rising.

In Romania, for example, penalties average around 25 per cent of the value of the contract, but can be much higher. Additionally, it can be more difficult to negotiate release clauses into a contract in the event of product being unavailable for purchase, while geographical restrictions on the disposal of goods are in some cases much tighter.

Given the quality and quantity limitations of the goods which are currently and potentially on offer for countertrade, allied with the Eastern Bloc's currency shortages and its drive to modernise industry and agriculture, some experts believe the nature of countertrade with Eastern Europe could change substantially.

Classical parallel countertrade transactions could become obscured by major buyback or offset-based arrangements encouraged by changes in joint venture law. The Hungarian Government is, for example, cutting back substantially on the number of licences it is prepared to grant for goods-based countertrade. Instead, the authorities wish to see companies increasingly participate in joint ventures, partly geared to the Western partner agreeing to buy-back product generated by the venture.

In Romania, one company which regularly trades with the country has contemplated setting up an aluminium sheet production facility to help generate additional product the company could lift against its exports to Bucharest.

In the Soviet Union it is still very early days for Mr Gorbachev's new joint venture law, but it contains a number of features designed to be attractive to potential Western partners. These include the repatriation of distributed profits and safeguards against the confiscation of a joint venture's property by administrative order.

When the law is fully digested by Western exporters, a number of whom are already negotiating with Moscow, it could well be that joint ventures will become a major focal point of reciprocal trade with the Soviet Union.

Alan Spence



Vienna, where a high proportion of the East-West countertrade deals are arranged

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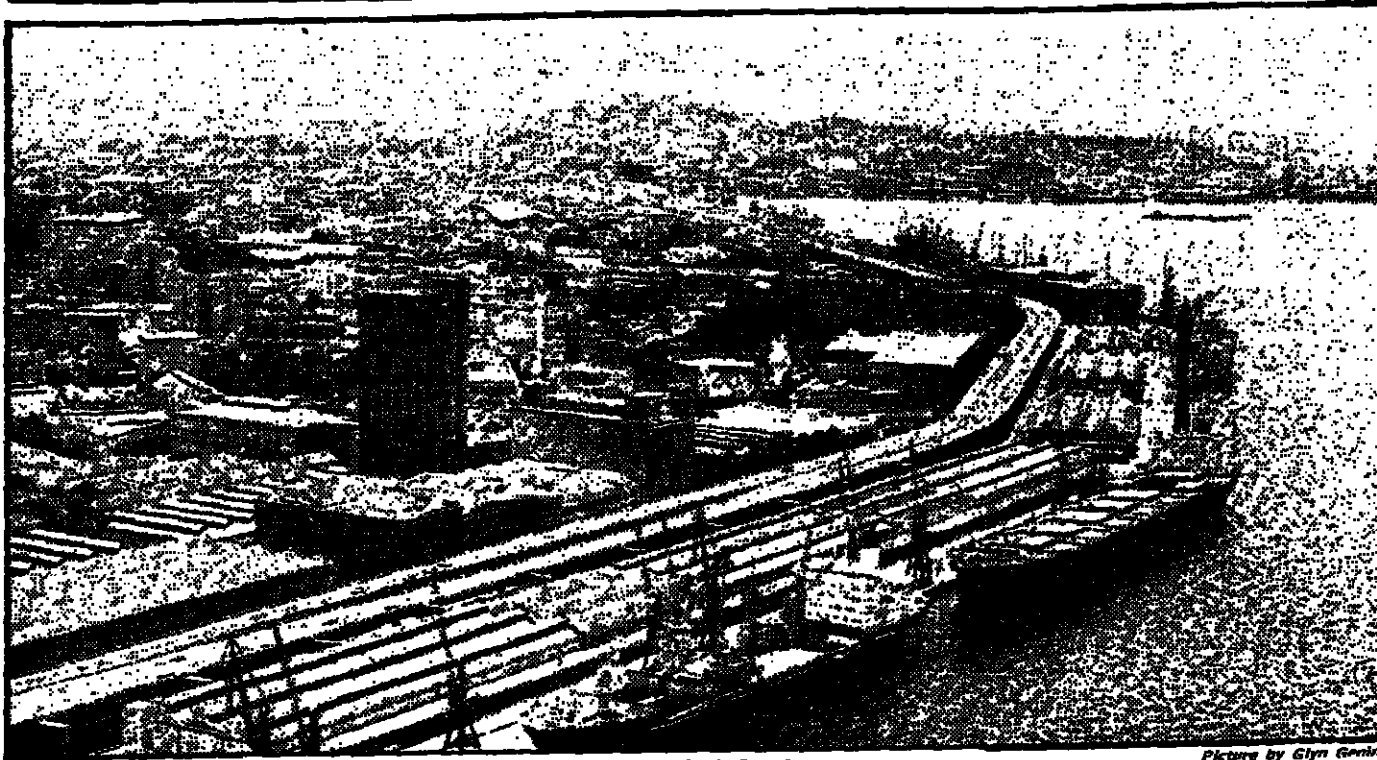
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COUNTERTRADING 4

Export finance

Dilemma for the banks



Brazil is a leading exponent of countertrade: above, ships in port at Rio de Janeiro

Latin American deals

More talk than action

COUNTERTRADE in Latin America has ceased to be such a vogue word. As a means of promoting trade it is still an alternative but there have been no large-scale recent deals and even the smaller ones are proving both complex and unattractive to put together.

At the onset of the debt crisis in 1982 when any means of boosting trade either to save or generate foreign exchange was considered viable, countertrade schemes were much discussed and promoted. But with the test of time there has been more talk than action.

In part, this is a reflection of the fact that Latin America's main trading partners are the industrialised countries of the world. The latter have never even fully endorsed the principle of countertrade and have always preferred, where possible, to channel trade through conventional channels. On the whole countertrade has occurred where the trading partners are either intra-regional, in the Socialist Bloc or among other developing countries.

The other major constraint has been the state of the domestic economies throughout Latin America. Last year was the first, since the onset of debt crisis that Latin American economies recorded a modest growth—of 1.2 per cent. This was largely the result of high growth in Brazil. However, in global terms, Latin American economies are still

below their GDP levels of the late 1970s.

The overall trade picture is even more gloomy. Last year exports dropped in value by 15 per cent (more than double the 1985 fall) and 2.5 per cent in volume. These figures reflect the sharp drop in earnings of the oil and gas exporting countries (Bolivia, Ecuador, Mexico, Peru, Trinidad and Venezuela) but also a general negative trend in the main commodities exported by the region, coffee being the only notable exception.

Meanwhile, for the third year running imports were sluggish, despite the sudden 42 per cent drop in 1982-83. The value of imports was up only 2.4 per cent with volume up 7 per cent. Interestingly, import growth was strongest in the two economies seeking solutions to their debt problems outside the context of International Fund Monitoring: Brazil and Peru.

In Brazil, imports grew 26 per cent and in Peru 31 per cent. Both countries are among the leading exponents of countertrade but officials in both Lima and Brasilia say that countertrade played a negligible role in this increase.

The rise in Brazilian and Peruvian imports represented strong domestic economic growth allied to increased disposable income, leading to both purchases of capital goods and foodstuffs—but mainly from

the industrialised countries.

Despite Brazil's previous enthusiasm for countertrade, especially in energy and energy-related purchases, it was noteworthy that in last July's agreement with Argentina to work towards closer economic integration countertrade was not formally mentioned. The protocols of the agreement talked of complementing capital goods production and foodstuffs supplies (establishing Brazil as a preferential buyer of Argentine wheat).

However, the agreement envisages payment essentially through a compensatory system of mutually agreed credit. Uruguay also subsequently became a signatory to the agreement and the three governments would like to see this as the modest makings of closer "common market" integration. The chosen route is seen through conventional trading mechanisms.

Brazilian interest in countertrade arose in the light of its energy needs and the oil price rises of the late 1970s. Petrobras, the Brazilian state oil concern, consciously sought to strike arrangements with suppliers such as Nigeria, Angola, Iran, Iraq and the Soviet Union. This arrangement was on the basis of Brazil being able to supply from its widely diversified economy an attractive range of raw materials and manufactured goods suitable for these markets. For instance, in return for Nigerian crude, Brazil has been supplying knocked-down assembly units of Volkswagen cars, salt, steel, sugar and synthetic fibres. In the case of Iraq, oil has been acquired by the supply of both civilian and military goods.

These deals have either been arranged through Petrobras subsidiaries or with the aid of independent trading companies such as Cotia Comercio Exportacao e Importacao.

Although Petrobras still regards countertrade as a key element in its strategy of foreign

crude purchases, circumstances have changed. Last year the Nigerian Government, in a crackdown on corruption, reviewed all countertrade arrangements.

More importantly, the collapse of crude prices in 1986 raised serious questions about the value of such deals and the mechanics of their operation. All the oil-based countertrade arrangements were initiated when crude prices were averaging \$27-32 per barrel; since then, prices have halved and show no sign of resuming their former levels. At the same time Brazilian oil discoveries offshore have gone a long way to holding out the promise of near self-sufficiency.

Peru has not an entirely happy experience with countertrade. For 15 years it has been locked into selling for Soviet arms, with arrangements that allow 200 Soviet trawlers to fish in Peruvian waters and via the sales of fishmeal.

Last year debt service on some \$1.2bn owed to the Socialist Bloc was cutback and attempts were made to make these countries receive more in kind (from chickens to toilet paper and textiles). However, this move is believed to have met with limited success.

Argentina and Peru have begun a limited countertrade, with Peru receiving grains in return for selling some military spares. Argentina itself has generally eschewed countertrade on any scale; but in the past 18 months it has begun to boost its commercial ties with Cuba on this basis, building tourism facilities in Cuba in part return for cheap access to Cuban tourism for Argentines.

Mexico, the other major Latin American economy, has always regarded countertrade as marginal, its main market being North America.

Almost on a concessionary basis, Mexico began last year accepting payment for crude delivered to Nicaragua in hostilities; but this arrangement has not been a success in cutting Nicaraguan debt arrears.

In Mexico, there has been some confusion over deals sometimes considered as countertrade. For instance, foreign exchange restrictions limited manufacturers to import goods for a similar value to their exports. This led to some manufacturers, especially in the motor industry, to buy up Mexican produce, such as honey, sell it and then claim the right to import their full needs.

As a rule in Latin America, governments have been reluctant to countenance countertrade in traditional exports. Colombia, for instance, has firm rules in this respect, forbidding coffee to be sold in this way—a policy vindicated by last year's coffee price boom.

Robert Graham

Conference to appraise countertrade

A LONDON conference in June aims to give an intensive appraisal of current trends and techniques in countertrade and offset deals, specifically designed to meet the needs of corporate financial and commercial management.

Mr Clive Bateson, managing director of the countertrade division of Atlantic Petroleum, will be chairman of the Countertrade and Offset Conference, presented by Crown Eagle Communications at the Tower Hotel, London, on June 22-24.

Topics to be covered by a team of ten speakers include the structuring of countertrade deals, legal implications, risk management, finance and the banker's role, managing an offset programme, countertrade and the oil and commodities markets.

THE GROWTH of international countertrade has posed a dilemma for commercial banks which aim to play an active role in export finance.

Of its very nature, countertrade is alien to the business of banking which is supposed to revolve around the lending of money rather than the trading of goods. Bankers approach their business with different criteria. Their main concern is in being repaid; a countertrader has to worry about price, delivery and his ability to distribute products that come his way.

Yet countertrade has developed in many markets around the world to the point where it cannot be ignored by financiers. There are few large projects nowadays which do not involve countertrade. A bank which aims to provide a service in export finance has to offer countertrade expertise as part of the package.

Following a change in US legislation in 1982, several major money centre banks set up countertrade operations. Yet, partly because many mistakenly chose to concentrate on Latin American business, these operations have generally been unsuccessful in paying their way, and several are being quietly wound down.

According to Mr Gilbert Nockles, who runs the extensive

countertrade operation of Midland Bank in the UK, countertrade is not mainstream banking business. One problem is that banks are reluctant to buy and sell products on their own account. Another is that the business is both highly specialist and labour intensive compared with traditional wholesale banking.

Another problem is that the commissions are generally low for the work involved. In Indonesia, one of the most sophisticated countertrade markets of the Far East, they may run to little more than 1 per cent.

Of all the UK clearing banks, Midland is generally regarded as the most active in countertrade business. It maintains its own countertrade subsidiary in Vienna, Midland International Trade Services which is traditionally an important centre for countertrade business because of its position in East-West commercial relations.

At the other end of the scale is Barclays, whose service is basically an advisory one that is seen as complementing its expertise in traditional export finance. Barclays does not get involved directly in countertrade dealing, but it does offer advice, for example in bringing potential business partners

together, in drafting legal documents and arranging the escrow accounts that are a necessary part of some types of countertrade transaction.

Though some banks, such as Midland, claim to make money out of their countertrade operations, the Barclays approach is more that of using countertrade as a kind of loss leader.

The countertrade world is already well supplied with specialist firms, and in any case it is an intricate and delicate

business. Mr Alan Dearden, who runs Barclays' operation, says that out of 25 deals on which his bank is approached only one may actually come to fruition. Also, countertrade offers relatively little in the way of traditional lending opportunities.

Export credit agencies, such as Britain's Export Credits Guarantee Department, drawn on countertrade and usually decline to guarantee a countertrade deal. Exceptions may be made if it takes the form of a parallel transaction in which the counterpurchase from the importing country is not contractually linked to the original export sale or if there is some form of financial guarantee from the central bank of the importing country. Countertrade deals were specifically excluded from the recent export credit protocol signed earlier this year by the ECOC and the Soviet Union.

Similarly merchant banks are not particularly active in countertrade, although both Samuel Montagu and Hill Samuel maintain countertrade operations. Probably the most active merchant bank in this area is Kleinwort Benson, which has a 25 per cent stake in Centrobank, the major Viennese countertrade house. (The other shareholders are Banco di Sicilia, Poland's Bank Handlowy and Austria's Genossenschaftliche Zentralbank.)

As with Midland, Kleinwort Benson claims that its countertrade operations are profitable. But Mr John Byrne, who runs them, also admits that it is a difficult business to be involved in.

"You've got to be lucky, skilful and determined," he says.

Peter Montgomerie

Coal deals with China

CHINA, which overtook the US and the USSR as the world's largest coal producer in 1985, is now expected to offer considerable amounts of coal for countertrading.

China's coal production last year amounted to 870m tonnes, of which 9 per cent was exported. By 1990, the target is 1bn tonnes with 20 per cent exported. Estimated coal reserves in China are around 800bn tonnes of which between 100bn and 200bn tonnes can be expected to be mined.

Pictured, right, are miners coming off shift at Mei Yu Kun Colliery, Datong, in the northern Province of Shanxi, where a quarter of the nation's coal reserves are located.

Production at Shanxi is likely to reach 230m tonnes this year, although urgently needed foreign currency is not earned because not enough coal so far reaches the ports, due to lack of infrastructure. Picture by Hugh Routledge.



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In co-operation with the EE GROUP of Norway, ASEA TRANSMISSION, of Sweden has received an order for the supply of a complete energy management system (EMS) from the Water and Power Development Administration (WAPDA), the state-owned utility in Pakistan. The value of the contract is about \$50m (£30m), with ASEA's share being more than \$25m (£15m). The contract is for the supply, installation and commissioning of a national energy management system covering Pakistan's power network from Hyderabad in the

south to Islamabad in the north. ASEA's deliveries include two EMS control centres, the first of which is in Islamabad. From these control centres, WAPDA will be able to control and supervise its high-voltage power network for voltages between 66 kV and 500 kV. The control centre in Islamabad will act as the national control centre and will be equipped with a Sindac 5 system. The other control centre, to be located in Jamshoro, in the southern part of the country, will be the first in a planned series of regional control centres. In the first stage, the two con-

trol centres will supervise and control 36 power stations and substations. The EMS is scheduled to enter operation in 1989. Deliveries will also include a 1,500 km-long radio link with 43 stations for 60 telephones and data channels from EE NERA, Bergen. EE Telecom, Asker, Norway, will be responsible for the supply of carrier-frequency equipment for telephone and data communication on power lines. A number of telephone exchanges and a telex network are also included in the deliveries.

£11m order for Airbus landing gear

DOWTY ROTOL, at Staverton, Gloucester, has received a further substantial order for Airbus A320 landing gear. Worth over £11m, the order from British Aerospace coincides with the roll-out and first flight of the prototype A320. The total number of landing gears so far ordered is over 100 aircraft sets and Airbus Industrie has already announced the production rate to eight sets per month by 1990.

Exporting air cleaners to Norway

MEDION has signed a five-year export contract worth an estimated \$4.5m. The client is a Norwegian company, Trigon A/S, which has been developing the ionizer and air cleaner market for three years. Foremost among the products selected are the Micro Air Processor and the Macro Air Processor — a four-way air cleaner/deodoriser/ionizer.

NATIONAL BUSINESS SYSTEMS applied holographics unit in Fort Wayne, Indiana, has been awarded the Macro Air Processor as the principal supplier of dual-channel holograms to the Tunka Corporation. NBS estimates that deliveries to Tunka will exceed US\$5m (£3.2m) in 1987 and are forecast to increase the following year.

ASTRA HOLDINGS, international pyrotechnics and defence equipment group, has won, through its Canadian subsidiary, Astra Pyrotechnics Canada, US defence orders worth \$2.95m (£1.4m). The orders are for a range of marine flares and markers.

CROWN HOUSE received orders worth \$2m for Dema glassware following the Frankfurt International Spring Fair. At the same time, George Butler Silverware and Edwina Crystal was ordered by the Karstadt Group of stores.

Automated cargo control

BRITISH TELECOM'S APPLIED TECHNOLOGY (BTAT) computer services division is to develop and supply an automated cargo control system for airlines, agents and H. M. Customs based at Gatwick, Heathrow and Manchester Airports. The system, worth about £10m over the next five years, will be known as air cargo processing for the '90s (ACP90). It will

Testing Jaguar engines

SCHENCK Bicester, has an order from Jaguar Cars valued at over £2m for research and development engine test facilities in an advanced engineering centre at Whitley. This follows a £7.5m order last year for production engine-testing facilities at the Radford works, and takes Jaguar's investment in Schenck systems to over £15m.

MEGGITT ENGINEERING, original founder company of Meggitt Holdings, has won a £1.6m contract for the supply of natural gas filtration equipment over a one-year period to the National Iranian Gas Corporation. The gas filtration equipment will be used for a major expansion of the Corporation's gas supply network. Meggitt Engineering's manufacturing facilities at its Bournemouth plant will be increased to meet this order.

W. H. ALLEN, a business unit of NEL A-F-E, has obtained orders, together worth over £1m for back-pressure steam turbine driven alternator sets for cane sugar factories. One of the orders was placed by Umfolosi Sugar Planters for a 10,000 kW set for its factory near Mthabane, north of Durban, and the second is for an 8,700 kW set required by Triangle Sugar for its factory in Zimbabwe. NEL A-F-E is part of Northern Engineering Industries.

C. W. PITTARD, part of the Pittard Group, Yeovil has won a

Egyptian tank factory orders for Britain

NOBLE LUND, a specialist heavy-machine tools manufacturer, has won a £3.7m contract to supply equipment for Egypt's proposed new tank factory at Abu Zaabal, north of Cairo. The contract is with Egypt's Ministry of Military Production under a £150m credit, lead-managed by Lloyd's Merchant Bank. Egypt is proposing to assemble and eventually build its own battle tanks at the factory under construction near Cairo. A number of British companies are involved in the project.

Dorman Long Overseas is providing £32m in structural steel components for factory 200 which will initially service and maintain Egypt's armoured vehicles. The Egyptian Army's National Service Projects Organisation (NSPO) is responsible for the civil works.

Details have also emerged of a large contract Plessey has won for the supply of an electronics defence system for Egypt under £150m credit. The value of the contract is believed to be in excess of £20m. Plessey is also supplying £8m of military communications equipment as a follow-on to an existing contract.

Irrigation in Cyprus

Reading-based SFF PROJECTS has a contract worth over £3.5m for pumping and associated mechanical and electrical equipment for an irrigation scheme in Cyprus. The contract involves construction of 28 pumping stations forming part of the Kokkinokhonta scheme. This forms part of Phase I of the Southern Cyprus Project designed to bring water from the Western Mountains to the eastern portion of the island.

An order for aircraft galley has been placed by Pan Am with C. F. TAYLOR (METALWORKERS), a subsidiary of the EIS GROUP, to co-ordinate the design and supply of lightweight galleys for Pan Am's new fleet of 12 Airbus A310s. Taylor has also won an order to supply galleys to Cathay Pacific for their four new Boeing 747-300s and 400s. Total value of both orders is over £4m.

Bank of Baroda announce that, for balances in the books on and after 23rd March, 1986 and until further notice their Base Rate for lending is 10% per annum.

ZAMBIA COPPER INVESTMENTS LIMITED

(Registered in Bermuda)

RESULTS FOR THE HALF-YEAR ENDED DECEMBER 31, 1986

	Half-year to December 31, 1986	Year ended June 30, 1986
US\$000		
Unaudited	1986	1985
Earnings before taxes	677	887
Foreign taxes	81	30
Earnings before extraordinary items	646	827
Extraordinary items	—	(5,322)
Net earnings (loss)	646	(4,502)
Earnings (loss) per share (US cents):		
Before extraordinary items	0.53	0.67
Net earnings (loss)	0.53	(3.67)

The Corporation's principal investment is a 27.3% interest in Zambia Consolidated Copper Mines Limited (ZCCM), whose latest available results show a net loss of Zambia kwacha 718 million for the nine months ended December 31, 1986 (nine months ended December 31, 1985, net loss kwacha 77 million—year ended March 31, 1986, net loss kwacha 56 million). No dividends have been declared by ZCCM since 1981.

The extraordinary items for the half-year ended December 31, 1986, arose from exchange losses of US\$4,221,000 on assets awaiting realisation from Zambia and Zimbabwe and from payments of US\$1,088,000 incurred in respect of guarantees given to De Beers Consolidated Mines Limited relating to Botswana RST Limited (BRST) and BCL Limited (BCL). At December 31, 1986, the Corporation had contingent liabilities of US\$9,202,000 in respect of guarantees relating to BRST and BCL, against which US\$4,568,000 has been provided and further provision may be required at the year-end. Accordingly the directors have not declared an interim dividend in respect of the financial year ending June 30, 1987.

The Corporation's interim report at December 31, 1986 will be posted to shareholders on or about March 27, 1987.

Copies may be obtained from the UK transfer agent: Hill Samuel Registrars Limited, 6 Greencoat Place, London SW1P 1PL.

March 20, 1987

DIARY DATES

Parliament

WEDNESDAY

Parliament TODAY

Commons: Conclusion of debate on the Budget statement. Lords: Banking Bill, committee. Motions on Civil Defence Grant orders.

TOMORROW

Commons: Consolidated Fund No 2 Bill. Lords: Petroleum Bill, committee. Parliamentary and Health Service Commissioners Bill, second reading. Unstarred question on the availability of merchant shipping in the event of crisis and war. Unstarred question on the development of a safer whooping cough vaccine. Select committees: Parliamentary Commissioner for Administration—subject: reports of the Health Service Commission for 1984-85 and of the Parliamentary Commissioner for 1986. Witnesses: South West Thames Regional Health Authority; Mr Anthony Burroughs QC and Mr Donald Allen (Room 16, 4.30 pm). Defence—implications for the UK of ballistic missile defence. Witnesses: Defence Ministry and Commonwealth Official (Room 16, 4.50 pm).

Commons: Motion on Rate Support Grant (England) 1987-88, and supplementary reports, followed by motions on Welsh rate support grant reports.

Lords: Consolidated Fund Bill, all stages. Debate on relations between the UK and the US and Russia. Takeovers and Mergers (Employee Protection) Bill, second reading.

Select committees: Welsh Affairs—subject: the condition and repair of privately owned housing. Witnesses: Cardiff City Council; Colwyn Borough Council (Room 18, 10.30 am). Energy—subject: the effect of oil and gas prices on North Sea activity. Witnesses: Association of British Companies; BP, and Esso (Room 8, 10.45 am). Trade and Industry—subject: motor components industry. Witnesses: British Steel Corporation and United Engineering Steel (Room 15, 10.45 am). Defence—subject: implications for the UK of ballistic missile defence. Witnesses: British Aerospace (Room 16, noon). Public Accounts—subject: measurement of farming incomes; intervention stockholding in the UK. Witnesses: Sir Michael Franklin; Ministry of Agriculture; Mr G. Stapleton, Intervention Board for Agricultural Produce (Room 16, 4.15 pm). Social Services—subject: AIDS. Witnesses: Dr Harold Gunson, Director, North West Regional Blood Transfusion Service; Dr Richard Lane, Director, Blood

Products Laboratory; Professor Ian Kennedy, Professor of Law and Ethics, King's College, London (Room 21, 4.15 pm). Environment—subject: pollution of rivers and estuaries. Witnesses: Friends of the Earth and Greenpeace (Room 20, 4.30 pm). Transport—subject: decline of the UK registered merchant fleet. Witnesses: Transport Department officials (Room 17, 4.30 pm). Treasury and Civil Service—subject: the Budget. Witnesses: Treasury officials (Room 6, 4.45 pm).

THURSDAY

Commons: Remaining stages of the Immigration (Carriers Liability) Bill and the remaining stages of the Broadcasting Bill.

Lords: Animals (Scotland) Bill, consideration of Commons amendments. Motions on various defence orders, the Plugs and Sockets (Safety) Regulations, 1987, supplementary benefit regulations, and agricultural orders. Motion for approval of the Merchant Shipping Act (Commencement No 11) Order. Unstarred question on the privatisation of the Plant Breeding Institute and the National Seed Development Organisation.

Select committee: Treasury and Civil Service—subject: the Budget. Witnesses: Mr Robin Latham, Governor of the Bank of England (Room 8, 4.45 pm).

FRIDAY

Commons: Private members' bills.

Finance

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MEETINGS—
British Airways, 11 Devonshire St., 12.00.
British Petroleum, 11 Devonshire St., 12.00.
British Telecom, 11 Devonshire St., 12.00.
British Waterways, 11 Devonshire St., 12.00.
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British Telecom, 11 Devonshire St., 12.00.
British Waterways, 11 Devonshire St., 12.00.

Trade fairs and exhibitions: UK

Current
International Cycle and Leisure Fair—CYCLEX (01-390 2311) (until March 24) Olympia
March 24-26
International Food and Drink Exhibition (031-235 5466) King's Hall, Belfast
March 24-27
Technology and Office Automation Exhibition and Conference—INFO (01-457 1001) Olympia
April 25
British International Antiques Fair (021-730 4171) NEC, Birmingham
April 25-26
Better Made in Britain 8: Clothing, Knitwear and Footwear; 9: Building Components and DIY (01-211 7153) Kensington Exhibition Centre
April 25-26
International Trenchless Construction for Utilities—Conference and Exhibition (0223 778311) Kensington Exhibition Centre
April 25-26
International Book Fair (01-940 6065) Olympia
April 25-26
Northern Ideal Home Exhibition (0602 501302) G-mex Centre, Manchester

Overseas

Current
International Spring Fair (01-248 7013) (until March 24) Leipzig
March 25-29
International Spring Trade Fair (01-977 4551) Vienna
April 1-4
Wire Tokyo '87 (07072 76641) Tokyo
April 3-9
International Chemical and Petrochemical Industry Exhibition (01-458 1951) Beijing
April 5-12
International Toy Fair—SPIEL (01-977 4551) Vienna
April 16-18
International Electro-Optics and Laser Exhibition (01-940 3777) Tokyo
April 22-25
International Computer & Office Automation Exhibition—KIECO (01-458 0501) Seoul
April 25-26
International Wire and Cable Production and Wire Products Exhibition—WIRE ASIA (0602 501302) Beijing

Business and Management Conferences

March 26
Longman Seminars: KEC: De-regulation in the airline industry (01-242 4211) Park Lane Hotel, W1
March 31
NED/FT Conferences: Enterprise, success and jobs—company success (01-621 1555) Hilton Hotel, W1
April 1
The Institute for Fiscal Studies: The 1987 Budget (01-638 5754) Park Court Hotel, W3
April 1
Longman Seminars: Merger accounting—financial reporting issues (01-242 4211) Park Lane Hotel, W1
April 1
The Association of Corporate Treasurers: Modern financial instruments—practical use (01-631 1951) Hilton Hotel, W1
April 2-4
The Rural Life Conference—action with communities (01-636 4066) Royal Agricultural College, Cirencester
April 6
International Business Communications: 6th annual television planning and buying seminar (01-242 4211) Marriott Hotel, W8
April 6-9
FT Conferences: Technology in the securities market—the next five years (01-621 1555) Hilton Hotel, W1
April 6-9
NED/FT Conferences: Enterprise, success and jobs—the key to success (01-621 1555) Hilton Hotel, W1
Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

World Textiles to the 1990s

London, May 11 & 12 1987

World Textiles into the 1990s, arranged by the Financial Times in association with The Textile Institute, will focus on the issues facing the industry. It will take as its starting point the question of protectionism and go on to analyse the issues and topics from the standpoint of the producer in the low-cost country, as well as in Europe and the States. Contributors include: Jerome Link, Jean-Pierre Leng, Kayser Sung, Ian MacArthur, Thierry Noblot and Karl Engles.

The Tenth FT World Electronics Conference

London, May 13 & 14 1987

This 1987 meeting is set against a background of exceptional turbulence and uncertainty for the industry. Shifting patterns of international competition and trade, higher development costs and shorter product lives are increasing pressures to find new ways to add value and earn profits. The conference brings together a most distinguished international panel of industry speakers to lead the debate and review the implications of the rapid changes, the opportunities and challenges for suppliers, users and policymakers. The prospects for the world electronics industry to the 1990s, adapting to changing markets and how companies need to restructure to compete will be reviewed by: Thomas Woodard, McKinsey & Company; Mr James Treble, Tandem Computers; Mr Gerald Jeeol, Philips Gloeilampenfabrieken and Peter Bonfield, International Computers Limited.

European Banking

Milan, May 18 & 19 1987

After a two-year interval, the Financial Times is sponsoring another European Banking conference in Milan on May 18 and 19. The 1987 forum also incorporates the traditional FT Euroforum conference held each spring since 1970. Italy and developments in the country's economy, financial and banking systems forms the principal theme of the opening day and an excellent list of speakers has been secured. This includes Dr Nerio Nesi, Dr Mario Schimberni and On Giovanni Goria. The second day is devoted primarily to developments in international banking with special reference to Eurocurrency issues. Mr Win Dischoff, Mr Richard Lehmann, Dr Massimo Russo, Professor Alfred Steinhilber and Arr Mario d'Urso are among the contributors on the second day. The Chair is to be taken by Professor Mario Monti and Mr Jack Hennessy. The previous Milan conference, given, as this year's, with the support of ABI, was the most popular feature of the 1985 programme and an equally interesting and well attended forum is expected in May.

All enquiries should be addressed to:
The Financial Times Conference Organisation
Minster House, Arthur Street
London EC4A 9AX
Tel: 01-621 1355 (24-hour answering service)
Telex: 27247 FTCONF G
Fax: 01-623 5814

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CANADA

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**They are all regular readers of the
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01-13 44 41

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 37

AMEX COMPOSITE CLOSING PRICES Closing prices
March 20

OVER-THE-COUNTER

Nasdaq national market. Closing prices March 20

THE NETHERLANDS

Continued on Page 35

FOREIGN EXCHANGES

Lost for words and looking for inspiration

STERLING WAS at the centre of attention last week, rising to the highest level against the dollar for over four years. This was something of a relief to a foreign exchange market looking for inspiration, but the impact is likely to be limited.

By Friday the shine was beginning to wear off the pound, but there was no sign of any other currency moving into the spotlight. At some time the dollar will regain the market's interest, but at present it is restricted to a very narrow trading range.

The pound was in demand from overseas investors, particularly in Japan, where UK gilts were seen as an attractive high yielding

hedge against large holdings of US Treasury bonds.

Sterling was strong ahead of Tuesday's UK Budget, and Mr Nigel Lawson, the Chancellor, did not disappoint the financial markets with his proposals. Caution, including a larger than expected reduction in the UK Public Sector Borrowing Requirement, underpinned the pound.

But by Friday the mood of euphoria was starting to evaporate, as dealers suspected the authorities had no wish to see sterling move any higher. Last year's fall in oil prices depressed the pound and provided the backdrop for a recovery in British industrial output, but North Sea

crude prices have since recovered, and an excessive climb in the value of sterling threatens to choke off the economic recovery.

The attraction of the pound increased after last month's Paris currency accord by six of the world's leading industrial nations. Dealers suspected the Bank of England would be less than willing to see sterling rise against the dollar than the West German Bundesbank or the Bank of Japan see the yen improve.

There may not be much mileage left in sterling however, which dealers suggesting the pound could struggle to hold on to the

\$1.00 level. It is also suspected the Bank of England and Bundesbank agreed at the Paris meeting on a range of DM 2.50 to DM 3.00 for sterling against the D-Mark. The pound appeared to meet official resistance around the DM 3.00 level earlier this month.

The dollar was almost entirely

ignored last week. At one time the market would have waited anxiously for any revision in US Gross National Product growth, but now the figures are regarded as historical and of very little interest. There was virtually no reaction to Wednesday's downward revision to 1.1 per cent from 1.3 per cent in

fourth quarter growth.

A test for the dollar may come with February's US trade figures at the end of the month, although it is possible tomorrow's durable goods orders will provide the key for the dollar to return to the centre of the stage.

£ IN NEW YORK

Mar 20	Close	Previous
£ Spot	1.6040-1.6050	1.5970-1.5980
1 month	1.6040-1.6050	1.6040-1.6050
3 months	1.6040-1.6050	1.6040-1.6050
6 months	1.6040-1.6050	1.6040-1.6050
12 months	1.6040-1.6050	1.6040-1.6050

Forward premiums and discounts apply to the U.S. dollar.

STERLING INDEX

Mar 20	Previous
8.30 am	72.0
9.00 am	72.0
10.00 am	72.0
11.00 am	72.0
12.00 pm	72.0
1.00 pm	72.0
2.00 pm	72.0
3.00 pm	72.0
4.00 pm	72.0

CURRENCY MOVEMENTS

March 20	Bank of England	Morgan Guaranty
Sterling	72.2	-21.5
U.S. Dollar	103.1	-4.3
Canadian Dollar	79.6	-2.6
Australian Dollar	138.4	+10.4
Belgian Franc	93.3	+3.8
British Pound	147.2	+21.4
Deutsche Mark	124.6	+14.1
French Franc	71.8	-12.7
Italian Lira	211.2	+57.5

Morgan Guaranty changes: average 1980-1982=100. Bank of England index: base average 1979=100.

CURRENCY RATES

Mar 20	Bank rate	Special Reserve	European Currency Unit
Sterling	0.79492	0.79509	
U.S. Dollar	5.5	1.2704	1.1339
Canadian \$	7.54	1.6357	1.4857
Australian \$	8	1.6278	1.4509
Belgian Franc	8	48.1910	40.003
British Pound	7	8.7513	7.8121
Deutsche Mark	7	1.3255	2.0779
French Franc	40	2.6254	2.3439
Italian Lira	90	7.7452	6.9092
Japanese Yen	20	192.43	171.87
Norwegian Kr.	8	1.6278	1.4509
Spanish Ptas.	166.37	145.09	
Swedish Krona	7	1.6278	1.4509
Swiss Franc	5.5	1.2704	1.1339
U.S. Dollar	5.5	1.2704	1.1339
U.K. Pounds	7	8.7513	7.8121

CR/SDB rate for Mar. 19: 1.67061

OTHER CURRENCIES

Mar 20	£	\$
Argentina	2.4350-2.4650	1.3350-1.3410
Australia	2.3350-2.3385	1.4610-1.4620
Brazil	12.4025-12.4080	2.7010-2.7020
Canada	7.1770-7.1795	4.4910-4.4930
Denmark	12.4440-12.4410	7.9010-7.9020
France	113.70	72.00
Germany (DM)	123.55-126.65	87.50-89.40
India	0.2410-0.2410	0.2700-0.2700
Italy	60.75-60.85	37.90-38.00
Japan	177.57-177.60	107.00-107.10
Malaysia	2.0645-2.0670	1.7920-1.7930
N. Zealand	5.9400-5.9410	3.2500-3.2510
South Africa	3.4250-3.4300	2.1250-2.1260
Singapore	3.3125-3.3135	2.0810-2.0820
S. Africa (Rand)	5.1975-5.1985	3.2500-3.2510
Switzerland	5.4555-5.4565	3.4030-3.4040
U.K. Pounds	5.6705-5.6715	3.6725-3.6735

* Selling rate.

FORWARD RATES

Spot	1	3	6	12
US Dollar	1.6040	1.5970	1.5970	1.5970
DM	2.3350	2.3280	2.3280	2.3280
French Fr.	7.8121	7.7375	7.7375	7.7375
Swiss Fr.	1.2704	1.2625	1.2625	1.2625
Yen	241.87	241.87	241.87	241.87

MONEY MARKETS

Strangely out of tune

ONE OR TWO sections of London's financial community seemed strangely out of tune with the Bank of England's attitude towards interest rates last week. Since the suspension of a regular Lending Rate the central bank has been at pains to restrict movements in market related bank base rates. This means that at times of euphoria the authorities have limited any surge in rates, but at times of euphoria the Bank of England is equally careful to prevent market enthusiasm running away with itself.

Chancellor announced a PSBR figure of £4bn

for the next financial year in his Budget statement this appeared to give room for cuts in UK interest rates. The PSBR target was at least £1bn lower than forecast in the City and followed an encouraging PSBR repayment of £300m for February, announced on the same day as the Budget.

Immediate cuts of 1 per cent or perhaps 1½ per cent in base rates were suddenly looked for, but the

cash money market at least was not surprised when the Bank of England allowed only ½ per cent.

This cautious approach was very much in line with the attitude the central bank has taken recently. In spite of large credit shortages, giving the authorities ample opportunity, there were no hints of rate cuts before the Budget.

Money Rates

NEW YORK (4 p.m.)

Prime rate 7½

Banker's rate 7½

Fed funds 6½

Call money 6½

Two week 6½

Three month 6½

Six month 6½

One year 6½

Two year 6½

Three year 6½

Four year 6½

Five year 6½

Six year 6½

Seven year 6½

Eight year 6½

Nine year 6½

Ten year 6½

Eleven year 6½

Twelve year 6½

Thirteen year 6½

Fourteen year 6½

Fifteen year 6½

Sixteen year 6½

Seventeen year 6½

Eighteen year 6½

Nineteen year 6½

Twenty year 6½

Twenty one year 6½

Twenty two year 6½

Twenty three year 6½

Twenty four year 6½

Twenty five year 6½

Twenty six year 6½

Twenty seven year 6½

Twenty eight year 6½

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